

# Executive Summary

## REQUIREMENT

The Public School Capital Outlay Council (PSCOC)/Public School Facilities Authority (PSFA) require that New Mexico Public School Districts have a Facilities Master Plan as a prerequisite for eligibility to receive state capital outlay assistance (New Mexico Statutes Section [22-25-5 NMSA 1978]). This 5 Year Facilities Master Plan (FMP) was developed utilizing the School District Facilities Master Plan Components and Guidelines issued by Public School Capital Outlay Council/Public School Facilities Authority, 2014 Revision 6. It incorporates all public schools within Ruidoso Municipal School District (RMSD).

## PROCESS AND ADOPTION

The following process was followed to conduct the facility assessment and to formulate the FMP. Refer to Section 1.2 for a detailed explanation of the FMP process.

1. School Board - Develop and approve facilities master plan process
2. Gather/formulate data
3. Blue Ribbon Committee Meetings / Town Hall Meetings - Review and Discuss Data
4. School Board / Community Meeting- Presentation of FMP Recommendations
5. School Board / Community Meeting- Adoption of Final FMP Document

The Ruidoso Municipal School District Board of Education adopted the completed 5 Year Facilities Master Plan on December 8, 2015.

## SCHOOL DISTRICT INFORMATION

### Mission

*RMSD in partnership with students, families and the community, ensures a rigorous and relevant student-centered learning environment that cultivates character, fosters academic excellence and embraces diversity.*

### Vision

*The Vision of RMSD is to grow a collaborative learning community where relationships, rigor and relevance develop fulfilled and purposeful adults.*



*RMSD Mascot: Warriors*

**Number of Schools** 5

### Types of Schools

1 Early Childhood Center	Pre-K - K
1 Primary School	1st - 2nd grade
1 Elementary School	3rd - 5th grade
1 Middle School	6th grade - 8th grade
1 High School	9th grade - 12th grade

# Executive Summary

## FACILITIES

Ruidoso Municipal School District 5 schools. The state identification number is 36271 and the sites are District owned. The total facility inventory square footage is 566,686.

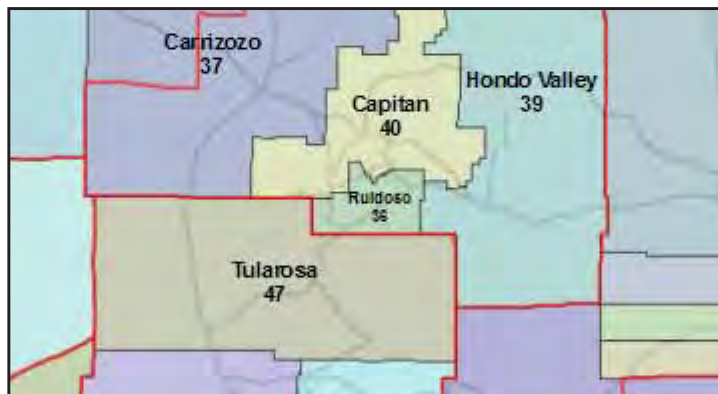
There are 10 portable classrooms District wide; 2 at RHS and 8 at NHECC. Of the 187 total classrooms, 92 are general use, are 53 special use and 19 special education. Total permanent facility square footage, according to PSFA is 459,254. Total enrollment at 2014-15 PED 40 day count is 2,066 students. There are approximately 225 square feet per student of District facilities.

## DEMOGRAPHICS/ENROLLMENT

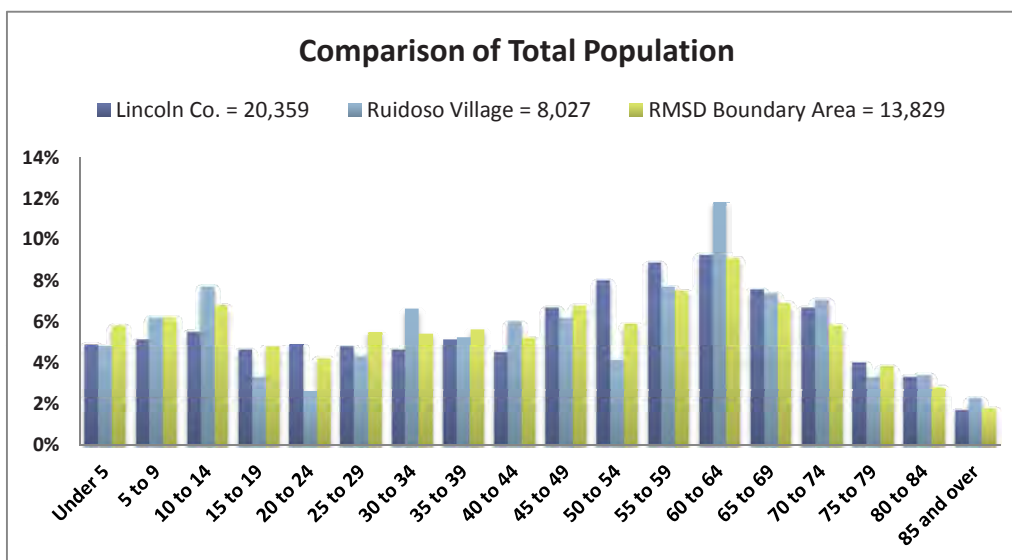
Ruidoso Municipal School District is located in Ruidoso Village. The District's boundary area is located in Lincoln County.

Lincoln County has experienced steady declines in population since 2000. Population projections from the Bureau of Business and Economic Research (BBER) indicate that population in Lincoln county may remain relatively stable and grow slightly through 2040.

The graph below shows the population by age of Lincoln County and the RMSD Boundary Area. This graph indicates the strong growth of the population over 50 in each category, and a lower percentage of the population in the working age categories of ages 25-50.

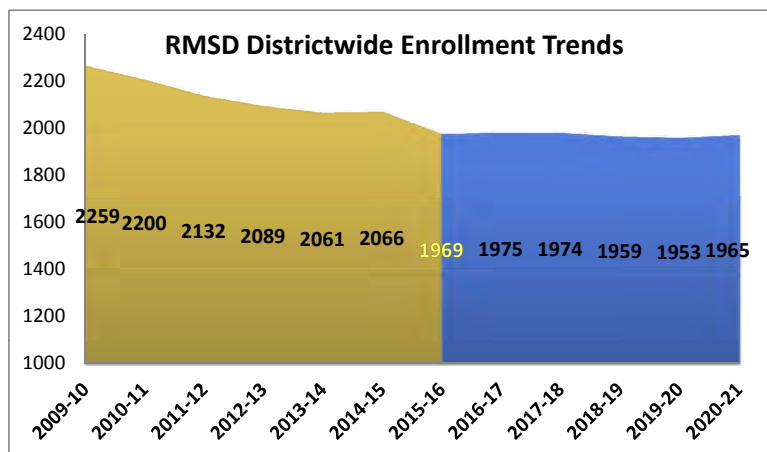


Map: RMSD Boundaries



# Executive Summary

Ruidoso Municipal School District's enrollment has steadily declined from 2009-10. The District has lost approximately 200 students. Projections anticipate that overall student enrollment will continue to be under 2,000 students for the next 5 years.



## UTILIZATION AND CAPACITY

The Functional Facility Capacity analysis indicates that the District facilities are under capacity and could accommodate additional students. NM Adequacy Standard recommended capacity for the District is 4,449 students. The current enrollment of RMSD district wide is 2,066 students. Based on this analyses, the District is under capacity by approximately 2,383 students.

Functional Facility Capacity Compared to Maximum Facility Capacity

School	Grades	2014-15 Enrollment	Existing # of Classrooms w/o Portables	Functional Facility Capacity w/o Portables	Maximum Facility Capacity w/o Portables	Existing # of Classrooms w/ Portables	Functional Facility Capacity w/Portables	Maximum Facility Capacity w/ Portables	PSFA Capacity based on Existing Permanent SF/Student
Nob Hill ECC	PK - K	198	17	159	172	25	189	282	264
Sierra Vista PS	1 - 2	350	22	330	480	22	330	480	291
White Mountain ES	3 - 5	484	37	536	887	37	536	887	692
White Mountain Int	0	0	15	0	0	15	0	0	183
Ruidoso MS	6 - 8	475	35	820	901	35	820	901	1,019
Ruidoso HS	9 - 12	559	51	1,100	1,317	53	1,154	1,371	2,000
<b>DISTRICT TOTALS:</b>		<b>2,066</b>	<b>177</b>	<b>2,945</b>	<b>3,757</b>	<b>187</b>	<b>3,029</b>	<b>3,921</b>	<b>4,449</b>

Overall rate of RMSD schools of utilization of space based on percentage of room occupied per day at 80% is slightly lower than PSCOC/PSFA recommendations of approximately 91%. The overall rate of utilization of space based on periods used per day 67% which is fairly typical of New Mexico schools, but indicates that it is possible utilize instructional space throughout the District more efficiently.

Utilization of Spaces:

School	Grades	2014-15 Enrollment	Existing # of Classrooms w/o Portables	Utilization of Space based on % Rm. Occ/Day	Utilization of Space based on Periods Used / Day
Nob Hill ECC	PK - K	198	17	105%	64%
Sierra Vista PS	1 - 2	350	22	106%	68%
White Mountain ES	3 - 5	484	37	90%	58%
White Mountain Int	0	0	15	0%	0%
Ruidoso MS	6 - 8	475	35	51%	83%
Ruidoso HS	9 - 12	559	51	48%	60%
<b>DISTRICT TOTALS:</b>		<b>2,066</b>	<b>177</b>	<b>80%</b>	<b>67%</b>

## Executive Summary

### TECHNOLOGY

RMSD has a comprehensive Technology Plan in place. The District has met several of the goals in its plan and is focused on updating technology infrastructure. The District utilizes several modes of transmitting technology, from desktops in classrooms, computer labs, lap top computers and tablets. The District recently completed a major upgrade to its network across the District.

### ENERGY MANAGEMENT/PREVENTIVE MAINTENANCE PLAN

Ruidoso Municipal School District has a documented energy management program in place. The District takes advantage of PNM grants and energy savings wherever possible and has a plan to engage students, teachers and staff in energy saving programs.

The District has a Preventive Maintenance Plan in place. Under the 2011 assessment by PSFA of RMSD facilities, the combined school facility currently has an average Facility Maintenance Assessment Report (FMAR) ranking of 58.46% and fell into the “Poor” rated category, indicating that “Maintenance activities demonstrated a need for improvement”. The issues causing this poor rating are addressed in the PMP.

Since the 2011 FMAR assessment, the District has upgraded the FMAR ranking at several RMSD schools. The District continues to improve its PMP, which is raising its FMAR scores and overall ranking.

### DISTRICT FINANCIAL INFORMATION

State/District Share:	11/89%
Property Valuations:	\$ \$664,851,333
Bonding Capacity:	\$ 39,891,080
Bonds Outstanding:	\$ 28,255,000
SB-9 State/District:	\$ 1,321,315
Last GOB Election - 2011:	\$ 10,000,000
Next GOB Election - 2016	

### PSCOC FACILITIES ASSESSMENT DATABASE

The condition of facilities and the FAD ranking was considered in the Blue Ribbon committee’s prioritization of the District’s needs. When the FMP process began Ruidoso High School had a rank of 149, which indicated that it might become eligible for funding through PSCOC / PSFA; however, on September 24, 2015, just prior to the last Blue Ribbon committee meeting, new FAD rankings were released and Ruidoso High School’s rank dropped to 412. With this change in FAD rankings, it would appear that none of the Ruidoso Schools will be eligible for PSCOC/PSFA funding during the life span of this FMP; however, the FAD rankings are subject to change as the database is updated. The District should review the rankings periodically to monitor any changes. These FAD rankings were published September 24, 2015.

## Executive Summary

School	2015a Rank	2015b Rank	Current NMCI
Nob Hill ECC	14-15-35	14-15-35	46.95
Sierra Vista PS	473	440	13.06
White Mountain ES	523	499	9.4
White Mountain Int	523	499	9.4
Ruidoso MS	569	677	1.35
Ruidoso HS	149	412	14.43

### SCHOOL DISTRICT PRIORITIES

The FMP Advisory committee presented the following District Priorities as recommendations to the School Board on December 8, 2015.

1. Life / Health / Safety Issues
2. Preventive Maintenance
3. Technology
4. Nob Hill / Sierra Vista Combination School
5. Ruidoso HS: Update Building Systems, Renovation
6. White Mountain ES: Update Building Systems, Renovation
7. White Mountain Recreation Site: Improvements
8. Horton Stadium Complex: Update as necessary for safety
9. Old Middle School Complex: Conduct Study
10. Soccer Complex at Middle School: Field Restrooms
11. Bike Path Connecting all District Schools

### SCHOOL DISTRICT CAPITAL PLAN

RMSD has been focused on addressing its priorities and accomplishing one project at a time as funds are available. The District will continue this strategy and use the majority of its anticipated 2016 GOB funds to combine the Nob Hill Early Childhood Center and Sierra Vista Primary School. Any additional funds from the anticipated 2016 GOB will be used to fund district technology; White Mountain Complex; Ruidoso High School building systems upgrades, Ruidoso High School Campus site; Horton Stadium Complex and the Old Ruidoso Middle School; Ruidoso Middle School Site – upgrade at the soccer complex and Ruidoso High School Performing Arts Center projects. RMSD anticipates holding a GOB election February 2, 2016 to begin addressing this capital plan.

With the completion of the Nob Hill ECC and Sierra Vista PS project, RMSD will have two schools, White Mountain ES and Ruidoso High School, that have major needs that need to be addressed. The District does not anticipate replacement of either of these schools, but does plan major building system replacements at both schools as funding is available.

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# Master Plan Team

## RUIDOSO MUNICIPAL SCHOOLS REPRESENTATIVES

### Ruidoso Municipal School District Board of Education

Greg Cory - President  
 Gina Klinekole - Vice President  
 Shane Holder - Secretary  
 Marc Beatty - Member  
 "Rifle" Salas - Member

### Superintendent

Dr. George Bickert

### Blue Ribbon Committee

Amanda Greer	Lawrence Chavez
Becky Brooks	Luther Light
Brad Treptow	Lynn Crawford
Clayton Alred	Margie Morales
Dr. Keller	Melina Romero
Frank Sayner	Ned Cantwell
Gary Thompson	Rhonda Vincent
Greg Cory	Shippen Davis
Irene Cullen	Susan Lutterman
Devonna James	Terry Wadsworth
John Cornelius	Tom Rigsby
Jonathan Tondino	Rifle Salas
Judy Miller	
Kerry Gladden	

### Town Hall Meeting Participants

Jeremy Green	Carrie Rogers
Ann De Roy	Shippen Salas
Gina Klinekole	L. Light
Lindsey Shakespeare	T. Wapeworod
Stacie Belcher	Tim Coughlin
Pat Castillo	John Cornelius
Shane Holder	David Tomlin
Colleen Widee	Clayton Alred
Jason Edmister	Lawrence Chavez
Tom Ruiz	Mayra Lucero
Melina Romero	John Howell
Julie Kingsby	Jason Edmister
Cody Patterson	David Tomlin
Joe Eby	
Greg Cory	

## Master Plan Team

### **FMP Committee**

George Bickert  
Caron Snow  
Rifle Salas  
Marc Beatty

### **Public Schools Facility Authority Representatives**

Jeremy Sanchez - Regional Manager Representative  
John Valdez, Facilities Master Planner

### **Planning Professional**

GS Planning



Marilyn Strube, Head Planner  
Charlene Johnson, Planner

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Albuquerque, NM 87110  
505.821.0235  
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## Ruidoso Municipal School District (RMSD) Mission and Vision Statements

### Mission

*RMSD in partnership with students, families and the community, ensures a rigorous and relevant student-centered learning environment that cultivates character, fosters academic excellence and embraces diversity.*

### Vision

*The Vision of RMSD is to grow a collaborative learning community where relationships, rigor and relevance develop fulfilled and purposeful adults.*

## Educational Goals / Program of Instruction

- Common Core State Standards implemented in District school
- Implementation of the latest teaching technology in the classroom in all grade levels from Pre-K - 12th
- Broad base of programs and extracurricular activities

## Educational Plan for Student Success (EPSS) Goals

RMSD has a comprehensive EPSS in place for the elementary, middle and high schools that meets all PED requirements. The following goals and strategies are documented in the RMSD EPSS.

### Goal: Smarter Return on NM Investment

#### Strategies:

- Increase the % of dollars to the classroom
- Budgets aligned with proven education programs
- Increasing student achievement
- Proven strategies
- Funds for students: Title VII, Impact Aid, Indian
- Funds for students: Collaboration with Tribes
- Funds for At-Risk Students
- MEM

### Goal: Ready for Success

#### Strategies:

- NM Reads to Lead (K-3)
- Strengthening the School's Instructional Program
- Instructional time
- Closing the achievement gap
- School safety

**Goal: Rewarding effective educators and leaders****Strategies:**

- Professional Development
- Ensuring that teachers are effective
- Providing strong leadership
- Training for New Mexico teachers and leaders
- Accurate data reporting
- Graduation and attendance
- Improving school growth
- Student and parent engagement
- Interim assessments
- Redesigning the school day, week or year

**Goal: Effective options for parents****Strategies:**

- Dual enrollment
- Blended learning
- Personalized learning

**RMSD Relationship with Ruidoso Community**

RMSD realizes community partnership is an essential part of the success of the District. Ruidoso Municipal School District makes every effort to involve the local community in school functions and programmatic decisions, as well as opening the school facility for community use. The District is committed to future community involvement in all aspects of RMSD.

A critical component of community involvement in the creation of this facility master plan was the Blue Ribbon Committee. This committee is composed of community leaders that function as a liaison between the District and the Ruidoso community. They are responsible for communicating the District's plans and goals to the community to gain support for General Obligation Bond (GOB) passage. Several meetings were held with the Blue Ribbon Committee at each stage of the FMP process.

**District Facilities Alignment to New Mexico Adequacy Standards**

RMSD is functioning below New Mexico Adequacy Standards (NMAS) recommended square footage per student.

**Long Range Facility Vision**

In 2016 RMSD will relocate Nob Hill Early Childhood Center (NHECC) in a new facility on the White Mountain Site adjacent to Sierra Vista Primary School (SVPS). This will require the demolition of the old White Mountain Intermediate School located between SVPS and White Mountain Elementary School (WMES). This move will streamline services between all the District schools.

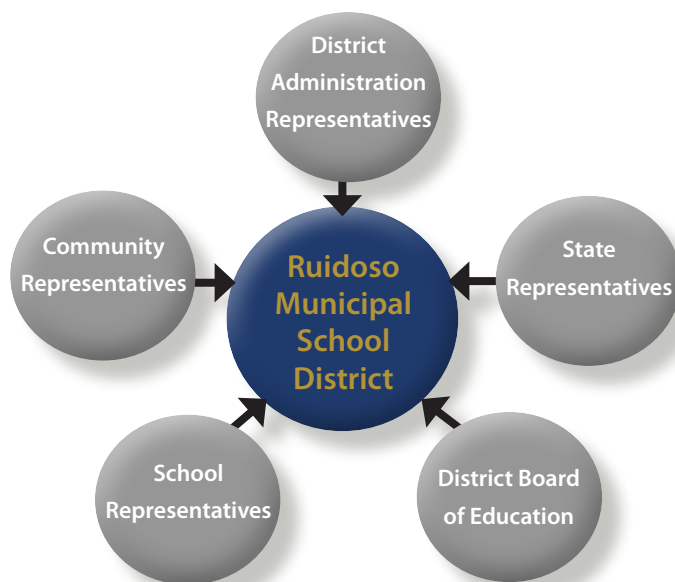
### DECISION MAKING AUTHORITY

The Board of Education commissioned the development of this 5 Year Facilities Master Plan (FMP) to serve as a reference and guide for Ruidoso Municipal School District (RMSD). It is recommended that this plan be reviewed yearly and modified as necessary to reflect the direction and accomplishments of RMSD. It is the responsibility of RMSD to review and revise the content of this FMP every 5 years.

### FACILITIES MASTER PLAN PROCESS

Ruidoso Municipal School District recognizes that success of this FMP and subsequent projects depend on the District developing strong partnerships between RMSD staff, the State of New Mexico and the local community. Each entity plays a vital role in the progress of the District. Without the support of all partners, the District will not be able to move forward with its capital plan.

### RUIDOSO MUNICIPAL SCHOOLS PARTNERSHIP



RMSD has developed a long, successful relationship with the local community and with the State's PSCOC / PSFA representatives. RMSD continuously seeks input from the local community and is aware of their concerns for the future of the District. To serve as a liaison between the School Board and the community, and Blue Ribbon Committee was appointed by RMSD to assure that all aspects of the District were represented.

#### *Utilization of Data in the FMP Process*

The driving force behind decisions made by the Blue Ribbon Committee, RMSD community and Board of Education was quality representation of the accumulated data. Through each phase of the process, participants were presented with data and information which they analyzed, discussed and developed recommendations.

Committee members and the community were asked to provide insight behind the data that may be causing certain situations to develop in the Ruidoso area. Community members' insight is crucial in making strong recommendations of how the FMP will use funds towards capital projects that affect RMSD.

### *District Data*

The data presented to partners and stakeholders during the FMP process included:

Enrollment History/Projections based on:

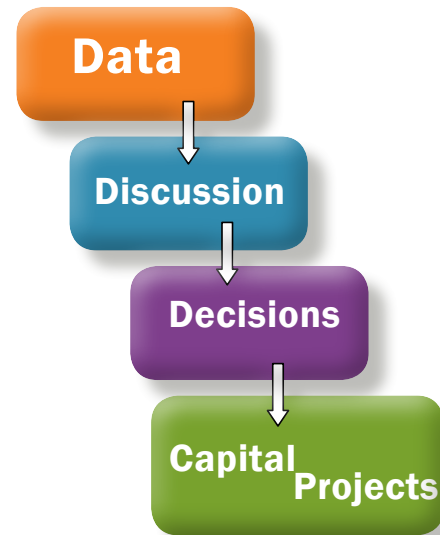
- Births
- Migrations
- Housing
- Programming Requirements
- Historical Enrollments

Community and School Profile based on:

- Demographics
- Educational programs
- Academic Achievements
- Financial Information

Educational Facility Assessments based on:

- Capacity/Utilization Studies
- Profiles
- Priorities
- Quantitative/Qualitative Analysis
- Facilities Assessment Database (FAD) information
- Code Review
- ADA compliance



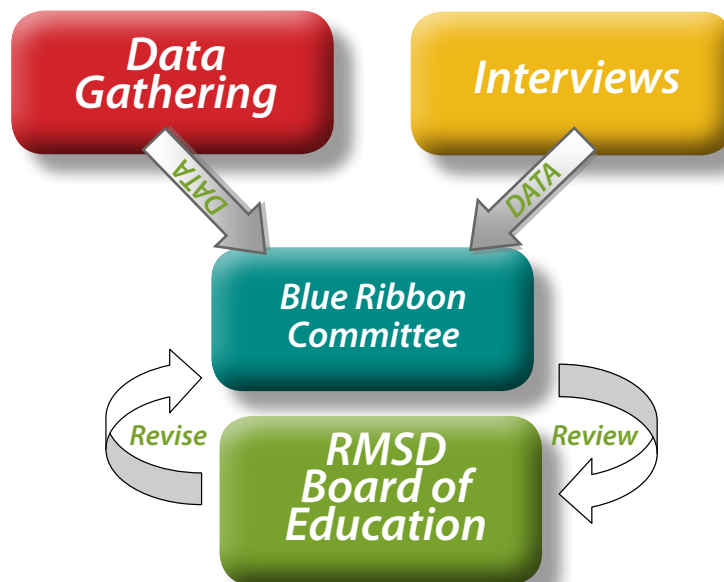
### *FMP Participatory Process*

GS Planning conducted interviews with RMSD administration and staff. This information along with the data listed above was used by the Blue Ribbon Committee as a basis for discussion of RMSD facilities. The committee included members from the State, District administration, faculty, department heads, staff and community.

Initially, the Blue Ribbon Committee had the task of reviewing information about the Ruidoso Municipal School District facilities, understanding the requirements of a facility master plan and generating goals and recommendations for the District's facilities.

As the process advanced, the Blue Ribbon Committee worked closely with the RMSD School Board, reviewed all documents for accuracy, correlated all information acquired during the meetings, and made a final recommendation to the RMSD School Board. Ultimately, the School Board is responsible for approval of the final FMP.





### FMP PRIORITIZATION SCHEDULE

The following is a list of all meetings and agendas in the FMP process. Refer to Section 4 for the sign-in sheets, agendas, and presentations of each FMP meeting.

**April 16, 2015** - A strategic meeting was held with the FMP Core Committee to discuss the FMP Process and obtain background information for the 2016 FMP.

The meeting agenda included:

- Review PSFA FMP Requirements
- Review and Modify the FMP Process
- Review and Modify Roles and Responsibilities
- Review and Modify FMP Schedule
- Review Ruidoso Schools Background Information
- Review PSFA Issues and Concerns
- Identify Issues, Concerns and Needs

#### **April 30, 2015**

The Blue Ribbon Committee met to review information and provide input on the issues, concerns and needs regarding RMSD facilities.

The meeting agenda included:

- FMP PROCESS
- Data:
  - District Background Information
  - Capital Project Funding

- Discussion:
  - Goals & Objectives
  - Issues, Concerns & Needs

The Committee was presented with several questions for their feedback.

- What will Ruidoso look like in 5, 10, 15, 50 years?
- Do extracurricular activities fit into the FMP?
- What are the educational challenges faced by Ruidoso Schools?
- What is the long range vision of the District in terms of educational program delivery trends?
- What are the positive features of District facilities?
- In the next five plus years, what are some features of District facilities that need to change or improve?

### **June 16, 2015**

The FMP Core Committee met to review information from past meetings and discuss the following agenda:

- Review and Modify FMP Schedule
- Identify FMP Goals and Objectives
- Identify District Issues, Concerns and Needs

### **August 3, 2015**

The RMSD Board of Education met to review input from past meetings and discuss the Goals and Objectives put forth by the Blue Ribbon Committee.

- Meet PSCOC Requirements
- Align FMP with FAD
- Efficient and Effective Use of Existing Facilities
- Community Partnership
- Modern, Well Kept Facilities: Upgraded Facilities and Building Systems
- Green Facilities: Solar Panels, Wind Power

### **August 25, 2015**

The agenda for the Blue Ribbon Committee meeting was as follows:

- Introductions:
- Brief Review of FMP Process:
- Brief Review of Data:
  - District Background Information
  - Capital Project Funding
  - Goals & Objectives
- Discussion:

Issues, Concerns & Needs  
Issues for Community Input

**September 10, 2015**

The third Blue Ribbon committee meeting included discussion of FMP goals and objectives and other facility related topics. The committee reviewed and edited the district facilities survey and established the agenda for the Town Hall meetings. It was determined to conduct four Town Hall meetings to assure that the community has the opportunity to attend the meetings and join in the discussion.

**September 14-22, 2015**

A total of four Town Hall meetings were held to engage, educate and administer a survey on District priorities to RMSD community and staff. The meetings were held at NHECC, WMES, RMS and RHS.

The agenda for each of the meetings were as follows:

- Introductions
- Brief review of the FMP Process
- Brief review of data:
  - District Background Information
  - Capital Project Funding
  - Goals & Objectives
- Discussion:
  - Issues, Concerns & Needs
  - Survey

**October 15, 2015**

The Blue Ribbon Committee met to review information and discussions from all Town Hall Meetings and survey results. The committee then had the opportunity to document their recommendations for District priorities.

**November 10, 2015**

The Blue Ribbon committee recommendations and capital needs priorities were presented to the School Board for review and discussion.

**December 8, 2015**

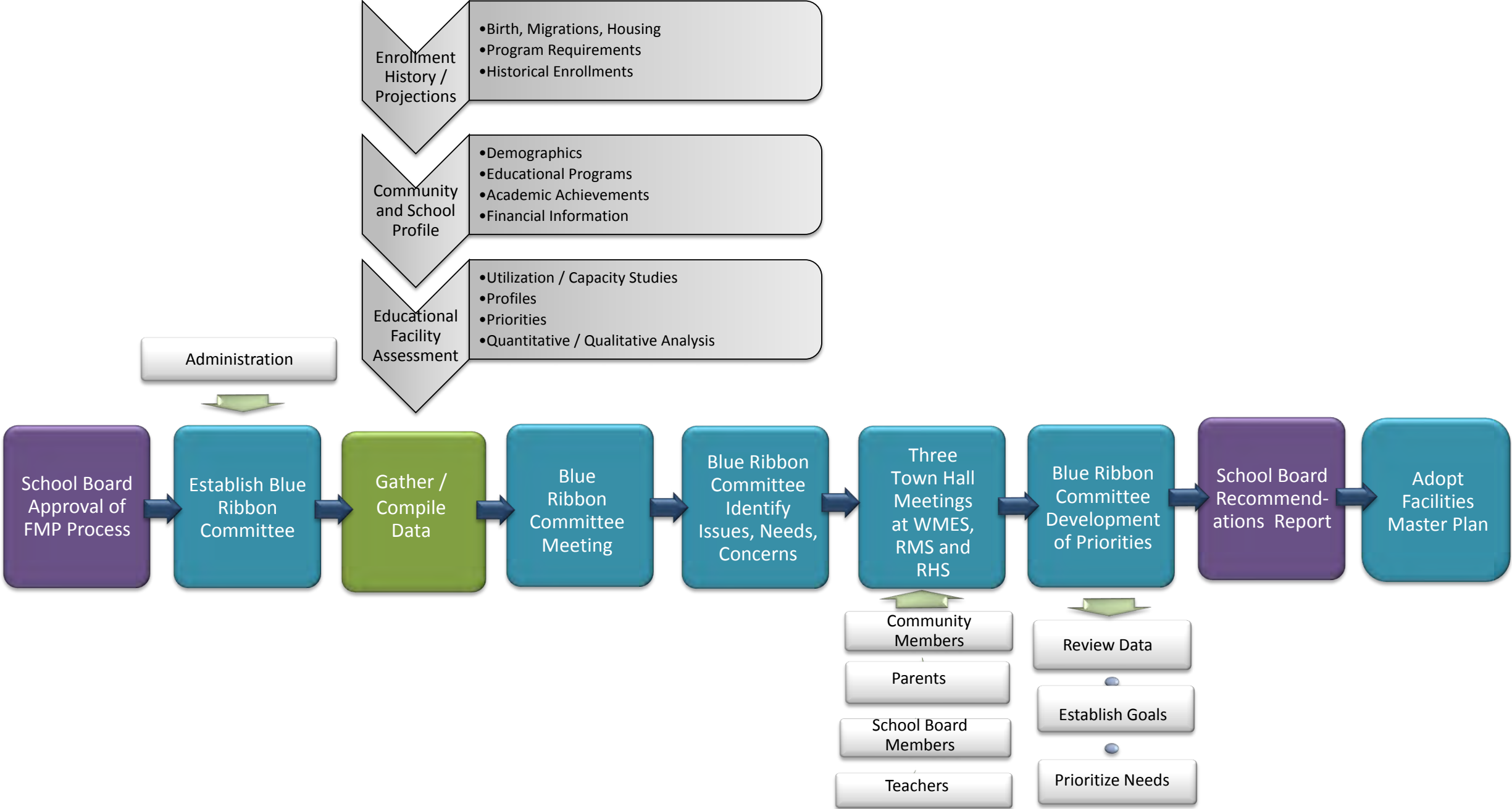
The Final FMP document was presented to the School Board for review and comments.

**Conclusion**

The process of participation for the RMSD FMP reflects the level of commitment of the RMSD community to its students. This process was possible because of the groundwork of community engagement already established by the District. The FMP document contains the priorities,

objectives and goals the committees put forth.

The following page contains a graphic representation of each stage of the process to arrive at a final FMP document.



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## Acronyms/Definitions

<b>ANC</b> – Ancillary	<b>FZ</b> – Freezer
<b>ART</b> – Art	<b>G</b> – Girl’s Toilet
<b>ATD</b> – Attendance Office	<b>GSF</b> – Gross Square Feet, or the sum of the net assignable square feet plus all other building area that is not assignable.
<b>AUD</b> – Auditorium	<b>GYM</b> – Gymnasium
<b>AUX</b> – Auxiliary	<b>ITV</b> – Interactive Television
<b>AV</b> – Audio/Video (room, closet)	<b>J</b> – Janitor’s / Custodial Closet
<b>B</b> – Boy’s Toilet	<b>HL</b> – Hall
<b>BKRM</b> – Book Room	<b>KIT</b> – Kitchen
<b>BLDG</b> – Building	<b>LA</b> – Language Arts
<b>BR</b> – Boiler Room	<b>LEA</b> – Local Education Agency
<b>BRK</b> – Break Room	<b>LIB</b> – Library
<b>Building Efficiency</b> – Ratio - NASF/ GSF	<b>LKRM</b> – Lockers (room, area)
<b>BUS</b> - Business	<b>LNG</b> – Lounge
<b>BYOD</b> - Bring Your Own Device	<b>LOB</b> – Lobby
<b>CCSS</b> – Common Core State Standards	<b>M</b> – Men’s Toilet
<b>CONF</b> – Conference Room	<b>MACC</b> – Maximum Allowable Construction Cost
<b>C SCI</b> – Computer Science (lab, room)	<b>MT</b> – Math
<b>CAF</b> – Cafeteria	<b>MAT</b> – Material Storage
<b>CLRM</b> – Classroom	<b>MC</b> – Media Center
<b>CNC</b> – Concessions	<b>M</b> – Mechanical
<b>CNG</b> – Changing Room	<b>MNT</b> – Maintenance (room, area)
<b>COMP</b> – Computer Lab	<b>MP</b> – Multi-Purpose Room
<b>CON</b> – Conference	<b>MS</b> – Media Storage
<b>COR</b> – Corridor	<b>N</b> – Nurse
<b>COUN</b> – Counseling	<b>NASF</b> – Net Assignable Square Feet, or building area that can be assigned to specific task, not including building circulation, wall thickness, mechanical equipment and toilet facilities
<b>DD Program</b> – Developmentally Delayed Program	<b>NHECC</b> – Nob Hill Early Childhood Center
<b>DW</b> – Dish Wash (room, area)	<b>NMAS</b> - New Mexico Adequacy Standards
<b>E</b> – Electrical	<b>O</b> – Office
<b>ENG</b> – English	<b>PE</b> –Physical Education
<b>EPSS</b> – Educational Plan for Student Success	<b>PED</b> – Public Education Department
<b>EQ</b> – Equipment	<b>PER</b> – Personnel Office
<b>F</b> – File Room	<b>PERM</b> – Permanent building
<b>FAD</b> – Facility Assessment Database	<b>PLC</b> - Professional Learning Communities
<b>FCI</b> – Facility Condition Index (the ratio of need repairs to current replacement value)	<b>PORT</b> – Portable Building
<b>FF&amp;E</b> – Furniture, Fixtures and Equipment	<b>PSCOC</b> – Public School Capital Outlay Council
<b>FIN</b> – Finance Office	
<b>FMP</b> - Facilities Master Plan	
<b>FO</b> – Front Office	
<b>FP</b> – Free Play (area)	
<b>FS</b> – Food Service	

## Acronyms/Definitions

**PTR** – Pupil to Teacher Ratio  
**PSFA** – Public School Facilities Authority  
**REF** – Refrigerator  
**RHS** – Ruidoso High School  
**RMS** – Ruidoso Middle School  
**RMSD** – Ruidoso Municipal School District  
**SB** – Sport’s Booth  
**SCI** – Science (room, lab)  
**SEAT** – Seating (area)  
**SS** – Social Studies  
**SF** – Square Feet  
**SHWR** – Shower (area)  
**SLP** – Speech / Language Pathology  
**SPED** – Special Education  
**SQFT** – Square Feet  
**S/R** – Secretary / Receptionist  
**SRVC** – Service (area)  
**SRVG** – Cafeteria Serving (room, area)  
**SS** – Social Studies  
**State FCI** – State Facilities Condition Index  
**State ID** – State Building Identification  
 Number  
**STG** – Stage  
**STO** - Storage  
**SUP** – Supply (room, closet)  
**SVP** – Sierra Vista Primary School  
**T** – Toilet (unisex)  
**TARE** – The area allowing circulation, space for electrical, mechanical, bldg and tech systems, toilets and wall thickness  
**V** – Vault  
**VE** – Vestibule  
**VOC** – Vocational (room, lab)  
**W** – Women’s Toilet  
**WAIT** – Waiting (area, room)  
**WME** – White Mountain Elementary School  
**WMI** – White Mountain Intermediate  
**WR** – Work Room  
**WTS** – Weight Room



**SCHOOL DISTRICT INFORMATION***2014 - 2015 Enrollment*

2,066 Students

*Number of Schools*

5

*Types of Schools*

1 Early Childhood Center	Pre-K - K
1 Primary School	1st - 2nd
1 Elementary School	3rd - 5th
1 Middle School	6th - 8th
1 High School	9th - 12th

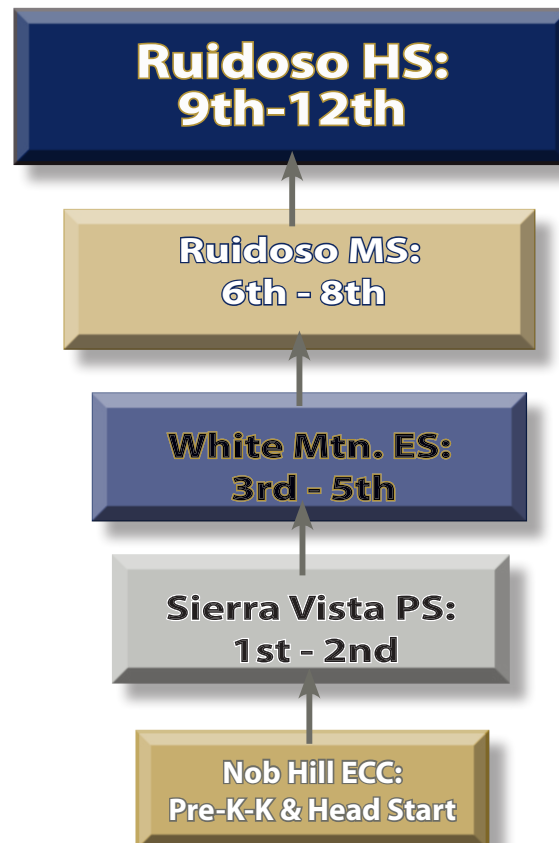
*Average Teacher to Pupil District Ratio*

1:21

*Alternative Schools in operating in District*

Sierra Blanca Christian Academy	Pre-K - 8th	Enrollment 36
Mescalero Apache School	Pre-K - 12th	

## Ruidoso Municipal School District Current School Feeder Flow Profile



### School Grades

The Public Education Department (PED) uses a school grading system for each school across the State of New Mexico.

The following are the 2013-14 grades for RMSD schools:

<b>Nob Hill Early Childhood Center</b>	<b>C</b>
<b>Sierra Vista PS</b>	<b>C</b>
<b>White Mountain ES</b>	<b>C</b>
<b>Ruidoso MS</b>	<b>D</b>
<b>Ruidoso HS</b>	<b>B</b>

### Educational Programs

#### *Federal Programs*

RMSD participates in and receives federal monies from the following programs:

- Title I
- Title II

The District supports early childhood education and since 2000 has provided space in NHECC for Region IX Head Start students. The District also provides special instruction such as music and PE and support for transportation and food service.

#### *School Programs*

RMSD provides its students with a diverse and comprehensive package of Federal, State and Local programs. The District prides itself on the fact that it is small and intimate enough to know and nurture each student.

RMSD provides the following programs and services to its students throughout the District:

- Special Education
- Response Through Intervention(RTI)

Ruidoso Middle and High Schools provide the following programs:

- Advanced Placement (AP)
  - English
  - Math
  - Science
- Gifted Program
- Distance on-line and Interactive Television (ITV) Courses

Ruidoso High School also provides and encourages participation in Dual Credit enrollment courses at:

Eastern New Mexico University - Ruidoso Branch

***Extracurricular Programs***

## Athletics-

- Soccer
- Football
- Basketball
- Softball
- Volleyball
- Track and Field
- Cheer

## Clubs and Organizations-

**Anticipated Changes in Educational Programs**

- Since 2010, the District closed the Alternative High School.
- The District will construct a new facility for Nob Hill ECC on the White Mountain site combining it with Sierra Vista PS. This will align services and shared uses of elementary facilities. The new NHECC is expected to be open by 2017 creating a Pre-K - 2nd grade school.
- The District continues to make changes to the manner in which instruction is delivered to align with 21st Century technology needs in the classroom for eventual application of learned skills and knowledge after high school. The District has incorporated the Common Core State Standards into its curriculum.

**Shared / Joint use of Facilities**

RMSD facilities are available for use by the community. The School Board has established policies related to community use of District facilities. The community has access to the following District facilities or property:

- Athletic fields on the White Mountain Site -Under a joint agreement with the Village of Ruidoso, the Village maintains the fields in exchange for community use
- Gymnasiums at all Schools
- Auditorium
- Libraries and Cafeterias - available for community meetings and gatherings

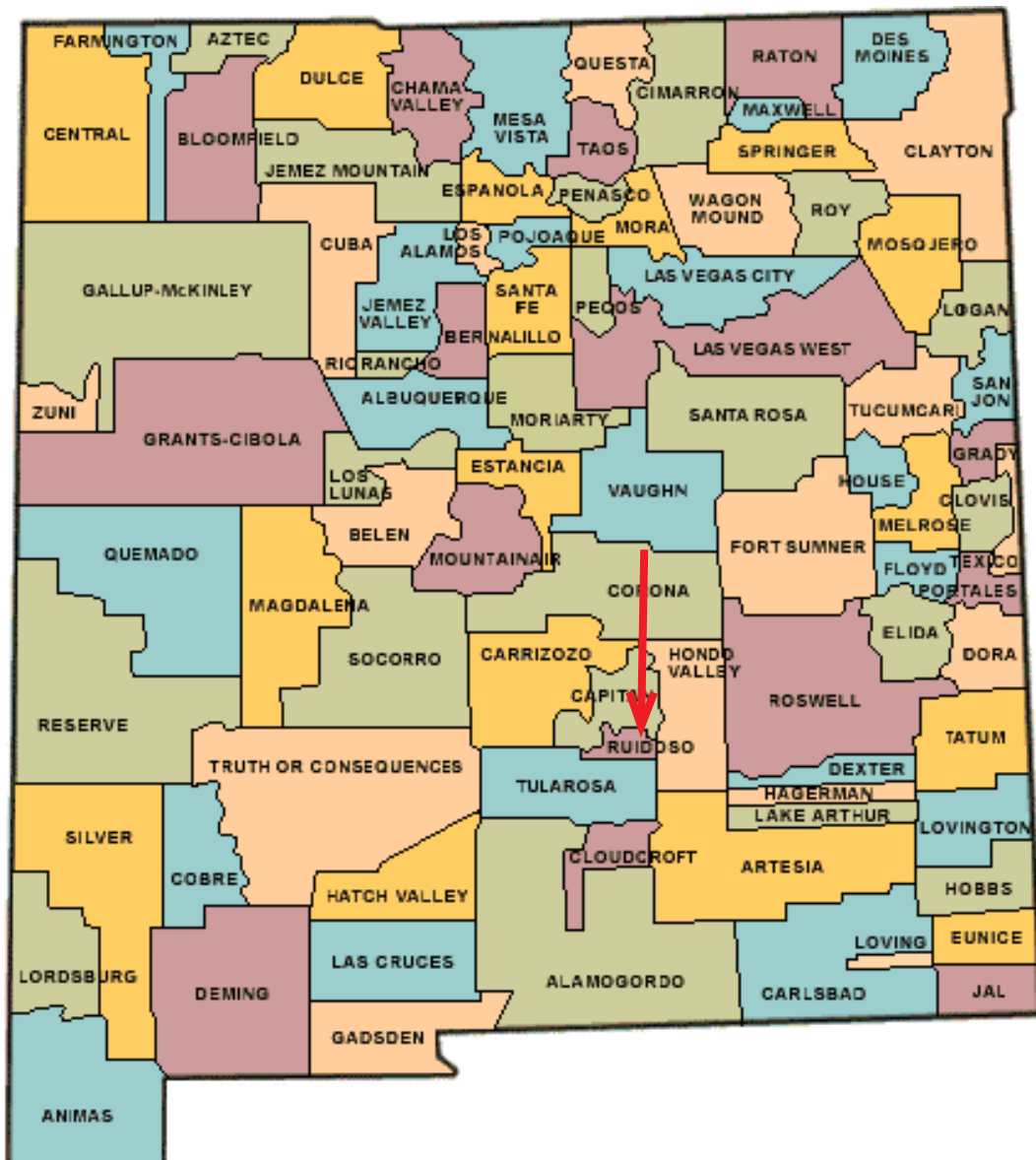
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## Site/Facilities

### RUIDOSO MUNICIPAL SCHOOL DISTRICT

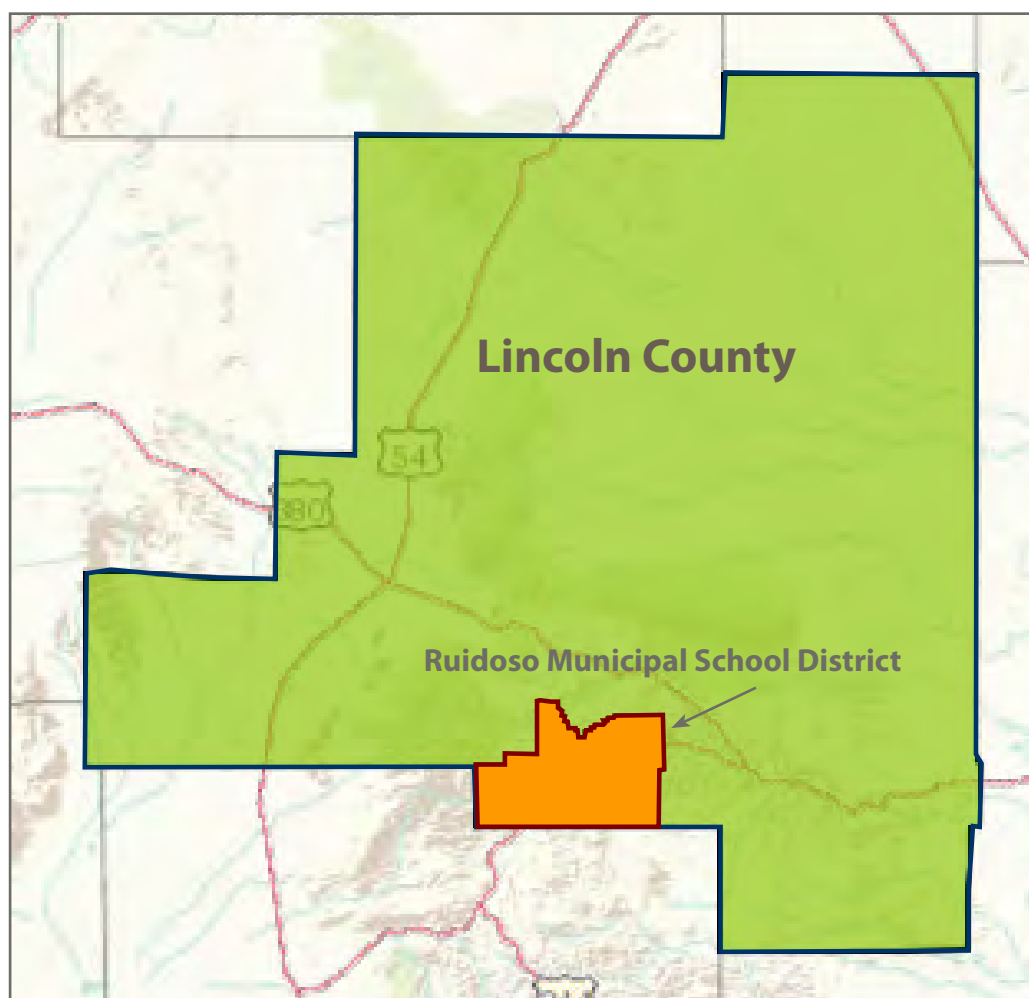
Ruidoso Municipal School District (RMSD) is located in south central New Mexico. It shares borders with the Capitan, Tularosa and Hondo Valley School Districts and incorporates 165 square miles. The Ruidoso schools are located in the Village of Ruidoso, located in the Lincoln National Forest.

In the map of New Mexico School Districts below, a red arrow points to Ruidoso Municipal School District location.



## Site/Facilities

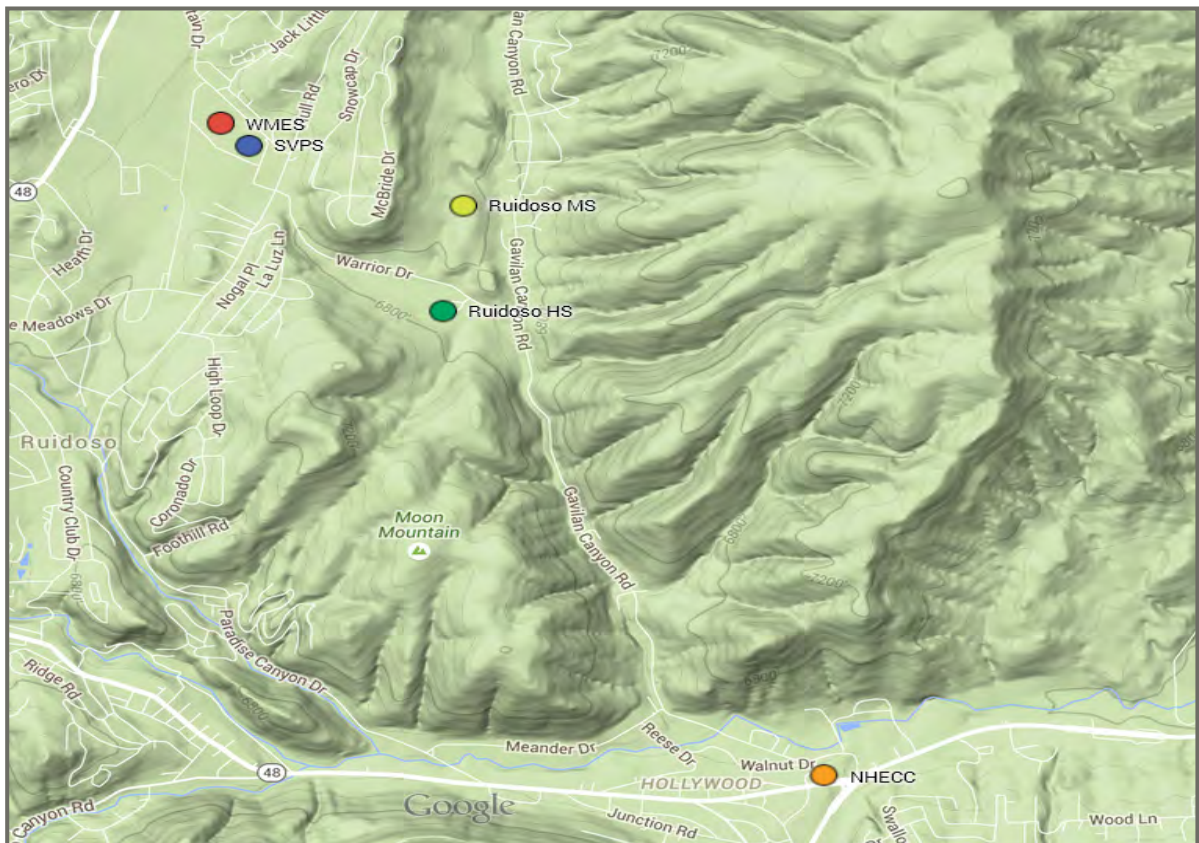
The map below shows Ruidoso Municipal School District boundaries in relation to Lincoln County. RMSD schools are located in the Village of Ruidoso. Most of the District's students live in the Village and in the surrounding more remote areas and some students from the Mescalero Apache Reservation located nearby attend RMSD. RMSD and the Mescalero Apache Reservation have an agreement to allow RMSD buses onto tribal land to transport students into RMSD schools if they chose. The Mescalero Apache have a BIE school, Mescalero Apache School, located on tribal land.



## Site/Facilities

### Ruidoso Municipal School District Site Maps

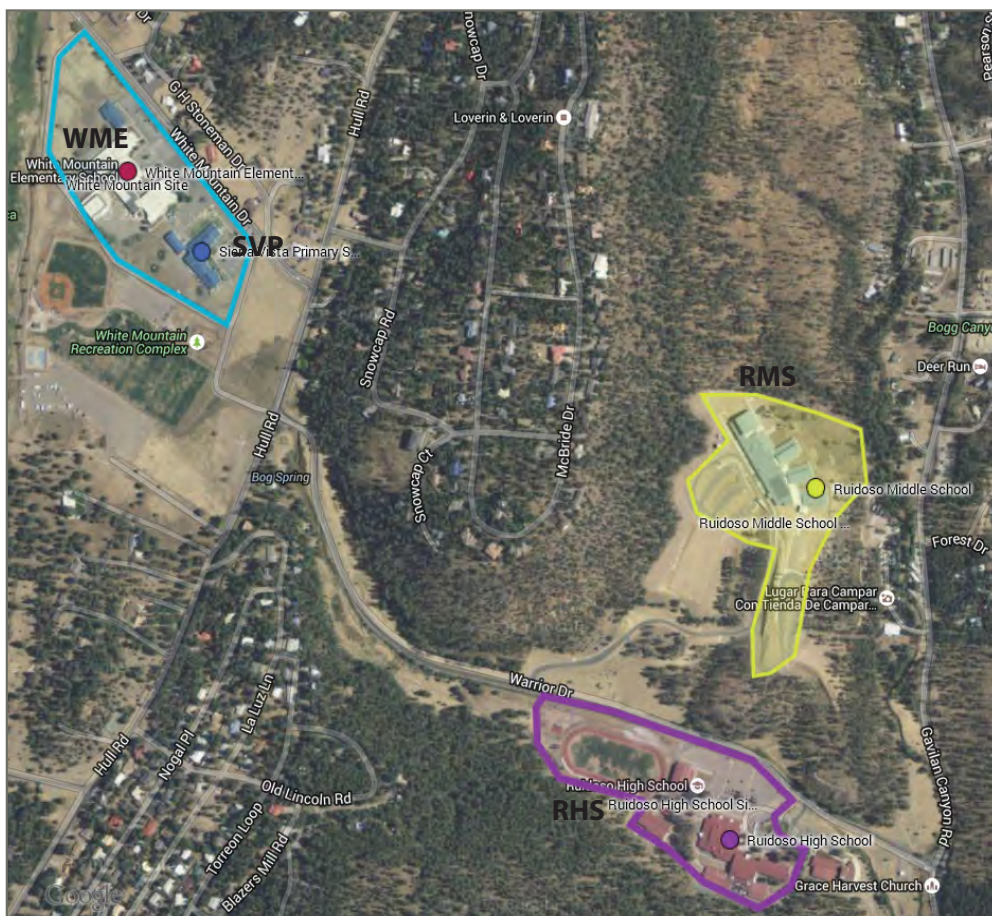
The following maps contain aerial depictions of the RMSD school locations in the Town of Ruidoso. White Mountain Elementary School (WMES), Sierra Vista Primary School (SVPS), Ruidoso Middle School (RMS) and Ruidoso High School (RHS) are located in close proximity. Nob Hill Early Childhood Center (NHECC) is located approximately 2 miles from the other RMSD schools. The District is preparing to relocate NHECC on the White Mountain site in 2017.





# Site/Facilities

A closer view of the area shows each school as it is situated on its site. There are residential homes and open areas surrounding the site.





## Site/Facilities

### Ruidoso Municipal School District Facility Inventory

Ruidoso Municipal School District 5 schools. The state identification number is 36271 and the sites are District owned. The total facility inventory square footage is 566,686.

There are 10 portable classrooms District wide; 2 at RHS and 8 at NHECC. Of the 187 total classrooms, 92 are general use, are 53 special use and 19 special education. Total permanent facility square footage, according to PSFA is 459,254. Total enrollment at 2014-15 PED 40 day count is 2,066 students. There are approximately 225 square feet per student of District facilities.

### FAD Rankings

The following table contains the FAD Rankings for all District Schools:

School	2015a Rank	2015b Rank	Current NMCI
Nob Hill ECC	14-15-35	14-15-35	46.95
Sierra Vista PS	473	440	13.06
White Mountain ES	523	499	9.4
White Mountain Int	523	499	9.4
Ruidoso MS	569	677	1.35
Ruidoso HS	149	412	14.43

The following page contains the Ruidoso Municipal School District Facility Inventory Table.

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**SECTION  
2.2**

**Site/Facilities**

Facility Inventory

Facility Name	State ID	Address	Open Date	Age (years)	Construction Dates	Site Acreage	Owned or Leased	Total Perm Bldg Area	Total Port Bldg Area	Total Bldg Area (GSF)	Grades	Current Year Enrollment (40 day)	No. of Permanent Classrooms	No. of Portable Clrms	Total Clrms	Port CR % of Total	GSF Per Student		
<b>Elementary</b>																			
Nob Hill Early Childhood Center	36271115	100 Sutton Dr	1955	60	1955, 71, 87, 2000	6.2	Owned	30,549	6,132	36,681	PK-K	198	17	8	25	32%	185.26		
Sierra Vista Primary School	36271145	199 White Mt Dr	1995	20	1995, 98	0	Owned	40,102	0	40,102	1-2	350	22	0	22	0%	114.58		
White Mountain Elementary School	36271160	203 White Mt Dr	1965	50	1965, 76, 92, 97	43.37	Owned	82,043	0	82,043	3-5	484	38	0	37	0%	169.51		
White Mountain Intermediate School	36271165	201 White Mt Dr	1976	39	1976, 92	0	Owned	26,125	0	26,125	Closed	0	15	0	15	0%	0.00		
						Sub-totals		49.57	n/a	178,819	6,132	184,951	n/a	1,032	92	8	99	8%	179.22
<b>Middle Schools</b>																			
Ruidoso Middle School	36271130	100 Reese Dr	2009	6	2009	75	Owned	111,961	0	111,961	6-8	475	35	0	35	0%	235.71		
						Sub-totals		75.00	n/a	111,961	0	111,961	n/a	475	35	0	35	0%	235.71
<b>High Schools</b>																			
Ruidoso High School	36271139	125 Warrior Dr	1985	30	1985, 99, 2002, 2014	39.68	Owned	168,474	1,560	170,034	9-12	559	48	2	53	4%	304.18		
						Sub-totals		39.68	n/a	168,474	1,560	170,034	n/a	559	48	2	53	4%	304.18
<b>Other Schools</b>																			
Horton Complex		200 Horton Cir	1947	68	1947, 59, 60, 63, 71, 84, 86, 99	13.1	Owned	89,188	0	89,188	0	0	0	0	0	0%	0.00		
						Sub-totals		13.10	n/a	89,188	0	89,188	n/a	0	0	0	0%	0.00	
						Instructional Totals		177.35	n/a	548,442	7,692	556,134	n/a	2,066	175	10	187	5%	269.18
<b>Administrative and Support</b>																			
Central Office		200 Horton Cir	1972	43	1972, 92			5,710	0	5,710			0	0	0	0%	0.00		
Maintenance		200 Horton Cir				4.16		4,842	0	4,842						0%	0.00		
GRADS Program (HS Site)		125 Warrior Dr	1999						1560										
District Health Clinic (HS Site)		125 Warrior Dr	1999						1560										
Ruidoso Downs						21.45		0		0						0%	0.00		
						Sub-totals		25.61	n/a	10,552	3,120	10,552	n/a	0	0	0	0%	0.00	
Notes						District Totals		202.96	n/a	558,994	10,812	566,686	n/a	2,066	175	10	187	5%	274.29

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## District Growth

This district growth analysis takes a look at the region that impacts Ruidoso Municipal School District (RMSD). In this section relevant demographic information regarding the populations living in Lincoln County, Ruidoso Village and the area that encompasses the RMSD boundaries will be documented. The first part of this section focuses on demographic factors affecting RMSD, the second part focuses on economic and development factors that may contribute to growth within the District.

### Ruidoso Municipal School District Regional Perspective

#### Lincoln County

The region encompassing RMSD is in the south central section of Lincoln County. Lincoln County is located in the south central section of New Mexico. The region is known for large ranches and forest land. Economic development is fueled by outdoor recreation areas around Ruidoso Village and the Mescalero Apache Reservation located in the Lincoln National Forest.

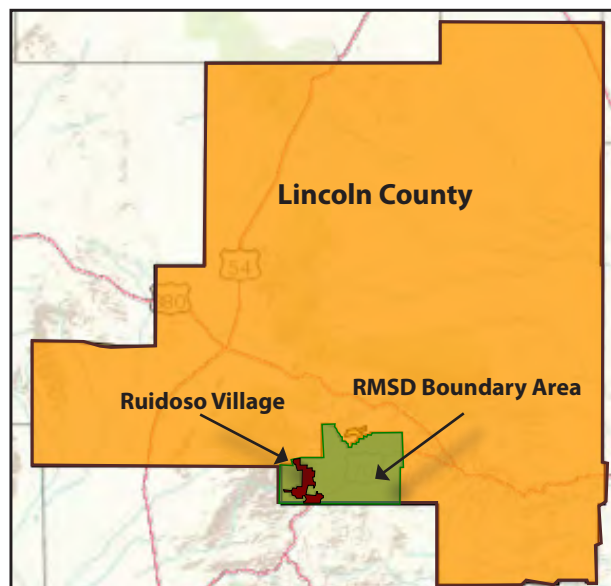
#### Lincoln County Map



Map: UNM HSC

The RMSD school facilities are located in Ruidoso Village. The village is a quaint mountain community and is a popular tourist destination. The Mescalero Apache resort and skiing and outdoor recreation are important draw to the area. Students attending RMSD are primarily from Ruidoso Village, Ruidoso Downs and Mescalero Apache Reservation; however, since RMSD students also live in rural areas surrounding these population centers, a more accurate analysis of demographic situations affecting the District must encompass population data from the entire RMSD boundary area.

The RMSD District boundaries are indicated in the map to the right. RMSD School facilities are located in Ruidoso Village.



## District Growth

### Data Resources

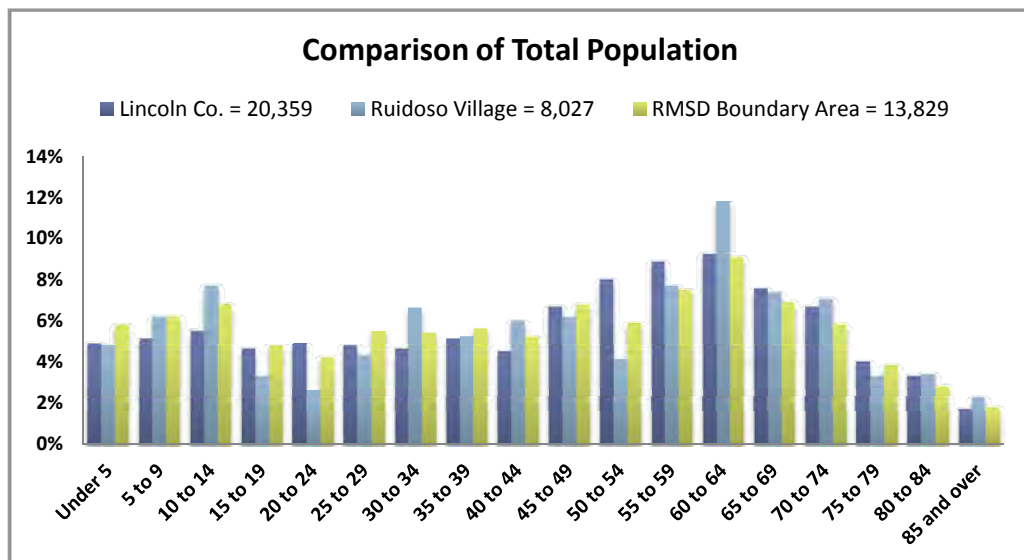
Data used in this District Growth analysis was obtained from the Bureau of Business and Economic Research (BBER), and both American Community Survey (ACS) data and US Census Bureau data all of which will be used interchangeably to yield a thorough interpretation of the demographic factors affecting Lincoln County and the Ruidoso Municipal School District boundary area.

The 2009-2013 ACS provides estimates regarding demographic profiles including population and economic characteristics of geographic areas in the United States. ACS data is collected in 1 year and 5 year periods and provide a more detailed analysis of a given population than 10 year census data. The population estimates of the ACS do not match the official counts of the 2010 census, but provide a reliable outlook regarding the demographic conditions of a particular geographic area. State and county data resources are also used throughout this section, please see source information in each subheading for details.

### DEMOGRAPHIC TRENDS

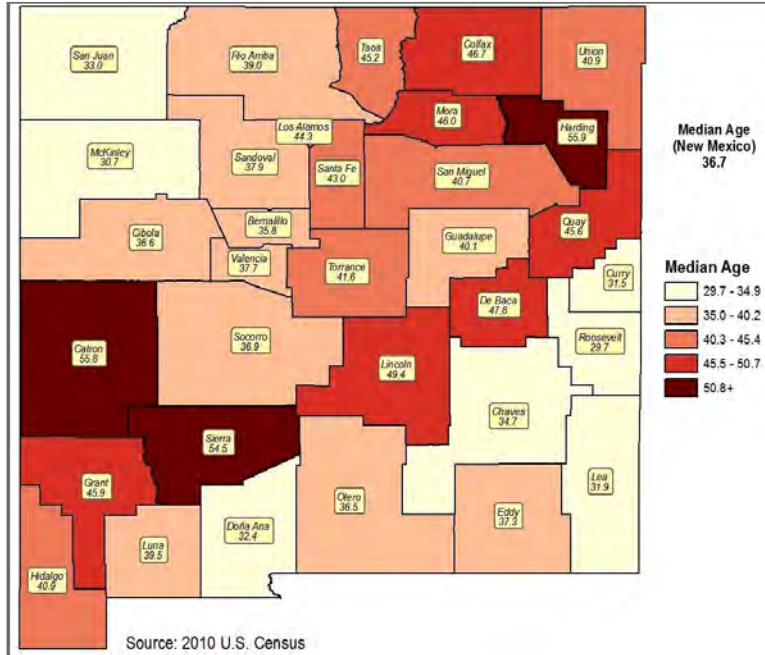
#### *Ruidoso Municipal Schools Area Population Comparisons*

According to the 2010 U.S. Census, median age in Lincoln County was 49.6 years. The median age for Ruidoso Village was 48.1 and for the RMSD boundary area was 45.4 years. Every category is above the NM Median age of 34.5 (Source: U.S. Census 2010 & 2000). The highest percentage of the population are between 60 to 64 in every category. These numbers reflect the popularity of the area as a retirement destination. Unfortunately this reality is resulting in lowered enrollment for RMSD schools as these households generally do not contain younger members which could become students.



# District Growth

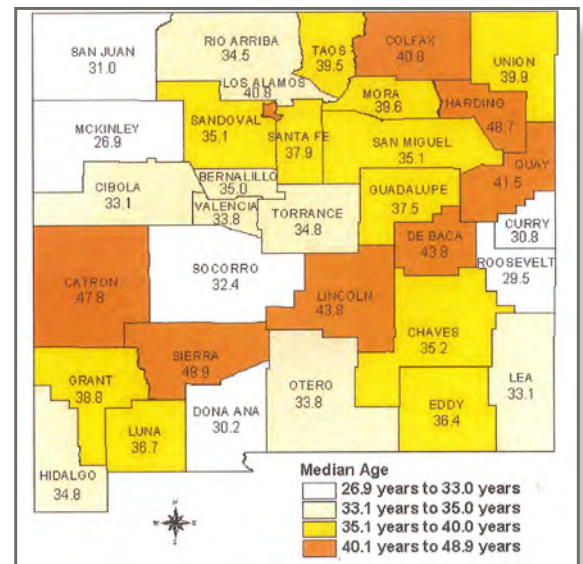
*New Mexico County Median Age Comparison Map*



The following map compares median age across New Mexico in 2010. In this map Lincoln County's median age is shown as 49.3, in the higher range compared to other counties in New Mexico.

Median age is older than it was in 2000 as shown below, when the median age was 43.8

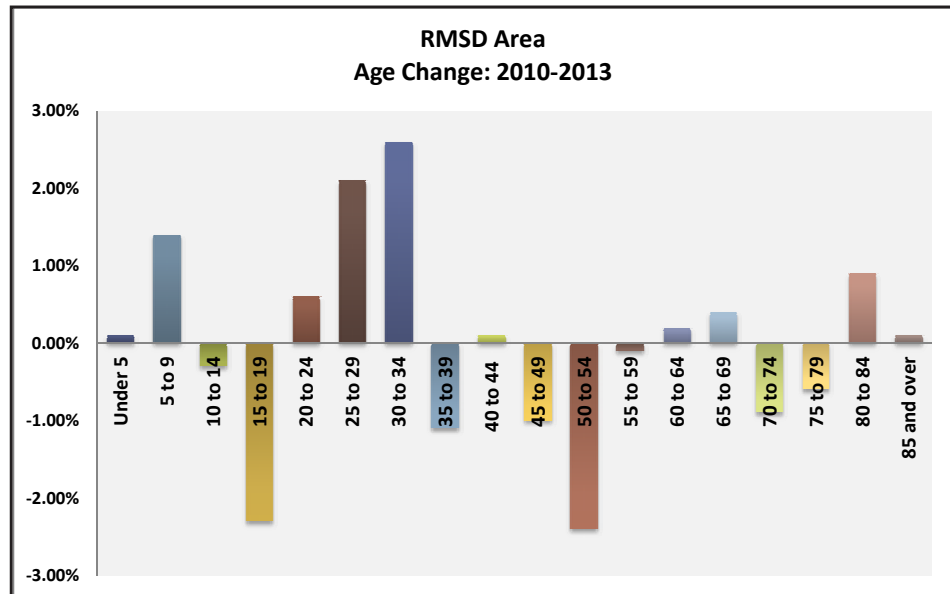
This is continued concern for the county for several reasons; the older demographic tends to be retired contributing less to the economic growth of the county, loss of younger working age demographic may indicate a continued decline of population in the area as the birth to death ratio expands, retirement homes are raising property values and taxes pricing out younger families, and the older demographic can tend to reject General Obligation Bond election approval for District facilities.



## District Growth

### *RMSD Boundary Area Population Age Change 2010 - 2013*

From 2010 - 2013 the largest growth was in the 25 to 29 and 30 to 34 age range percentiles. This may indicate a stabilization of enrollment. Not necessarily growth, since these groups represent a small percentage of the total population. The largest decline was in the 50 to 54 age range and 15 to 19 age range. The loss of teenage population may affect Ruidoso High School enrollment. (Source: ACS, 2009-13).

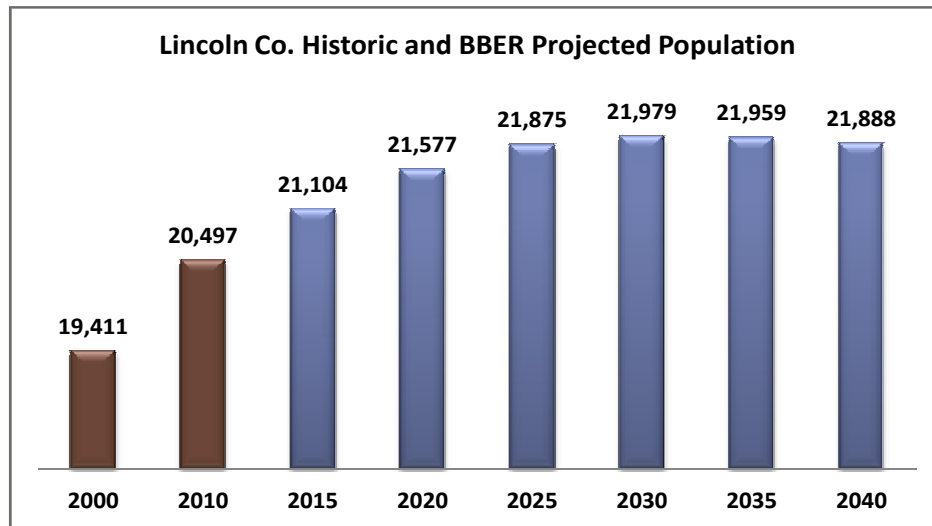


### *Lincoln County Historic and Projected Population*

Population in Lincoln County has increased moderately since 2000. BBER census projections for New Mexico Counties from the present through 2040 projects that Lincoln county population will surge and stabilize through 2040 (Source: UNM Geospatial and Population Studies, New Mexico County Projections July 1, 2010 to July 1, 2040, Bureau Business and Economic Research, UNM. Released Oct. 2012).



## District Growth



### Population Growth Comparisons

Comparisons of county, village, RMSD boundary area and RMSD enrollment shows that all population centers associated with RMSD increased in population except enrollment in RMSD which decreased. (Numbers were not available for RMSD Boundary Area from the 2000 U.S. Census. Population counts under the 2000 category are from the 2009 ACS, the earliest numbers available). These numbers combined with the age range percentages presented above, indicate that the population growth is within the older population and not with younger families with children.

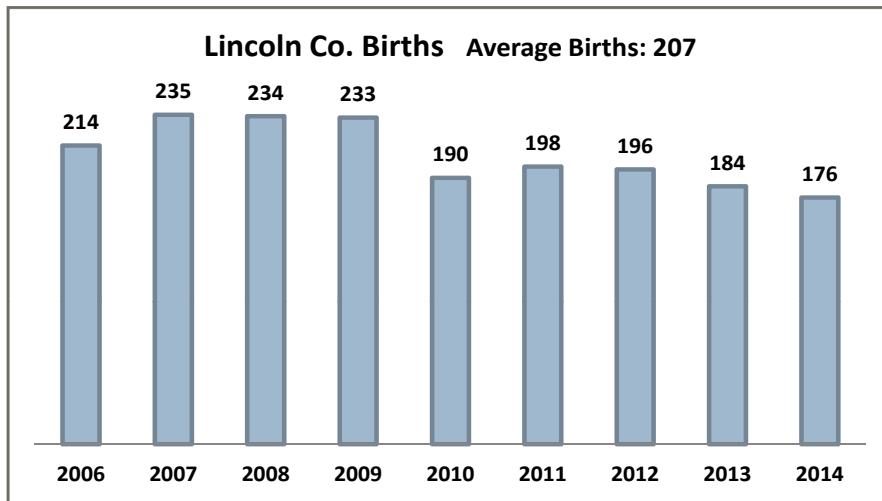
Total Population	2000	2010	% Change
New Mexico	1,821,204	2,065,932	13%
Lincoln County	19,411	20,502	5.6%
RMSD Boundary Area	(2009) 13,858	13,282	4.2%
Ruidoso Village	7,698	8,154	5.9%
RMSD Enrollment	2,484	2,200	-11.4%

In 2000, District enrollment constituted approximately 13% of county population, in 2010 the percentage decreased to 11%. This indicates that RMSD enrollment decreased over county populations. (Source: U.S. Census Data, 2000; ACS, 2006-2010; PSFA Enrollment Trends, 2014).

### Lincoln County Births

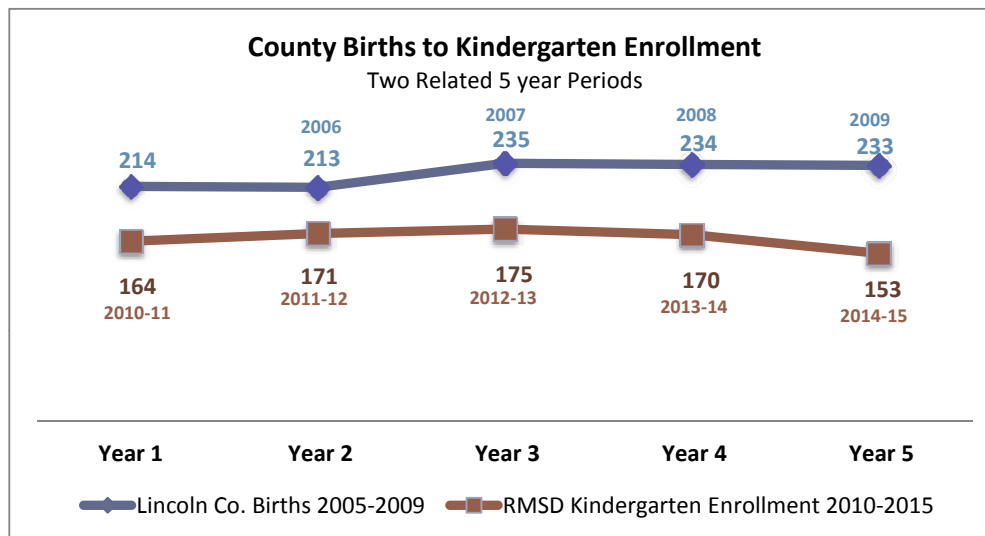
The following graph depicts the combined births in Lincoln County for the last 9 years. These births provide a point of reference to the number of entering kindergarten students to RMSD. The graph shows that an average of 207 children were born per year from 2006 to 2014. In 2010 there were 190 births; this number provides us with an estimate of the number of entering kindergarten students in the 2015 school year (Source: NM Department of Health).

## District Growth



### Lincoln County Births to RMSD Kindergarten Enrollment

In the next chart, births to kindergarten enrollment are compared in two separate 5 year periods (The X coordinate represents the periods and the Y coordinate represents the number of children). The relationship between the two sets are analyzed so that the number of births in a given year are an indicator or the number of kindergarten enrollment 5 years later. For example, Year 1 of birth (2005) corresponds to Year 1 of kindergarten enrollment (2010) because the child who was born in 2005 will attend kindergarten in 2010.



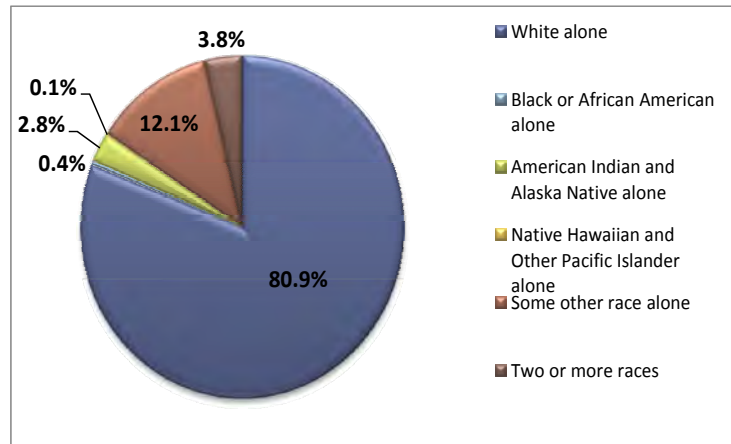
The average number of Lincoln County births from years 2006-2010 is 207 per year. Kindergarten enrollment at RMSD constituted about 76% of the share of county births in the Year 1 Period shown above (e.g. kindergarten enrollment in 2010 at RMSD, [164]. County births, [214]). This ratio decreased 77%, share by Year 5 related period (Source: PSFA Enrollment Trends, 2014 & NM Department of Health, 2015).

# District Growth

## Race and Ethnicity

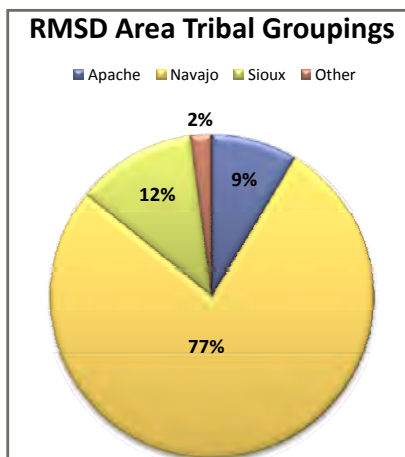
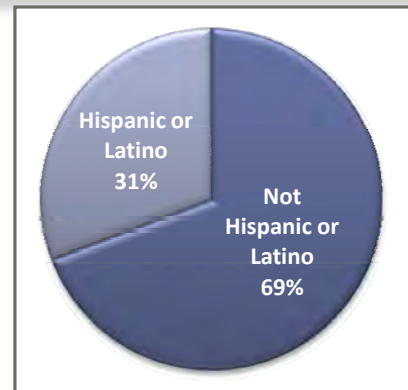
The following three charts represent the expressed racial and ethnic identities of the RMSD area population.

The first chart represents the expressed racial identities in the RMSD boundary area. The first chart reveals that the majority of the RMSD area population identifies as White and the second largest category is "Some other Race Alone" (Source: ACS, 2009-2013).



Because populations that identify their ethnic origin as Hispanic or Latino can be from any race, the US Census provides a category to measure Hispanic or Latino ethnic identity.

The chart to the right represents the population that identifies as Hispanic and the population that does not. It shows that 4,261, or 31% people in the RMSD area population identifies as Hispanic or Latino and 9,568, or 69% do not (Source: ACS, 2009-2013).



The Native American population comprises approximately 2.8% of the RMSD boundary area's population. The Jicarilla Apache Reservation is nearby the RMSD boundary area. RMSD has school bus service onto the reservation for students that attend RMSD schools. Despite the proximity to the Jicarilla Apache, most of the Native Americans living in the area belong to the Navajo Tribal Grouping. The chart below reflects the tribal groupings of the Native American population in the area.

## Ruidoso Municipal School District's Boundary Area Household Types

Of the 5,846 households in the RMSD boundary area, 27% have one or more children under 18 compared to 46.6% which have one or more people over 60. The number of Family Households is 3,488 of the total households in the area. This means that many of the households are occupied by a single resident or several residents in a household that do not consider themselves family.

## District Growth

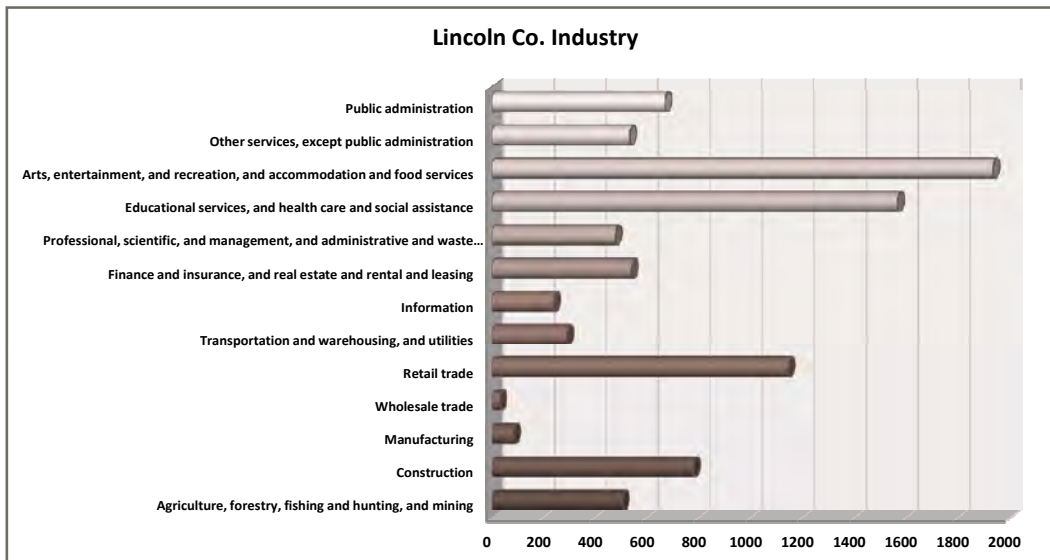
(Source: ACS, 2009-2013). The high number of older resident households and non-family households may indicate that sources for student enrollment are declining in the area and may translate into lower enrollment numbers in future years. This already seems to be bearing out in decreasing enrollment numbers in recent years discussed further in Section 2.4.

<b>Total households</b>	<b>5,846</b>
Households with one or more people under 18 years	27.3%
Households with one or more people 60 years and over	46.6%
Total families	3,488
Average family size	3.03
<b>Housing Tenure</b>	
Owner Occupied	75%
Renter Occupied	25%

### ECONOMIC AND DEVELOPMENT ANALYSIS

#### *Lincoln County Industry*

The primary industry in Lincoln County is the Arts, entertainment, recreation, accommodation and food services. Much of this is fueled by the outdoor and skiing tourist industry in the area. The secondary industry category is educational services, and health care social assistance (Source: ACS, 2009-2013).

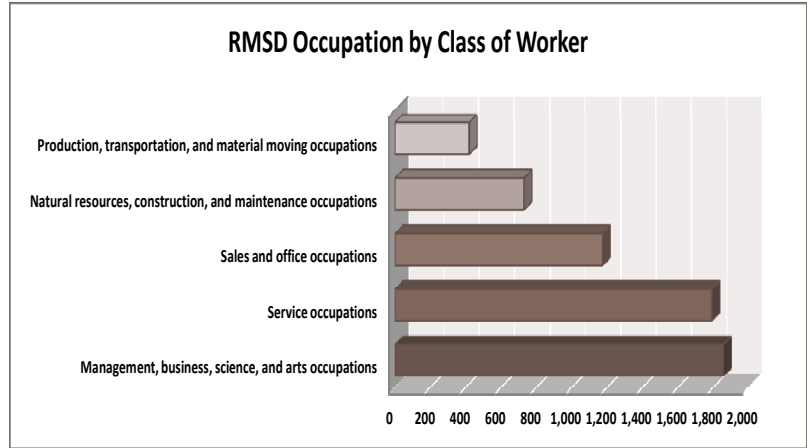


# District Growth

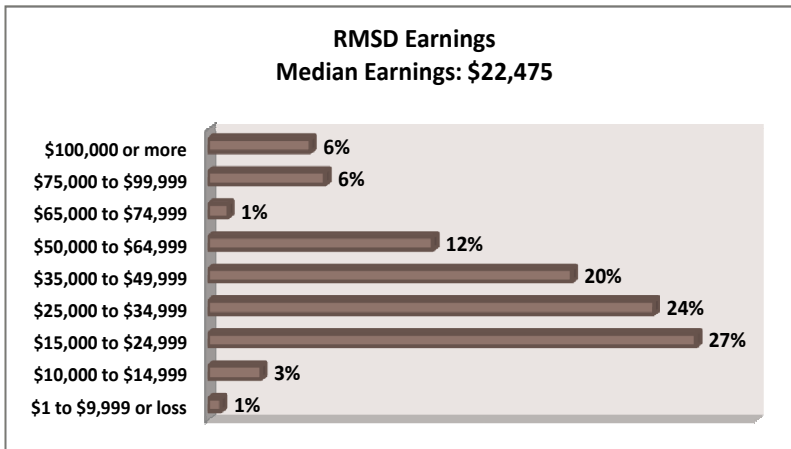
## RMSD Area Occupations, Earnings and Incomes

The RMSD population's primary occupations are in the Management, business, science and arts occupations sectors (Source: ACS, 2009-2013).

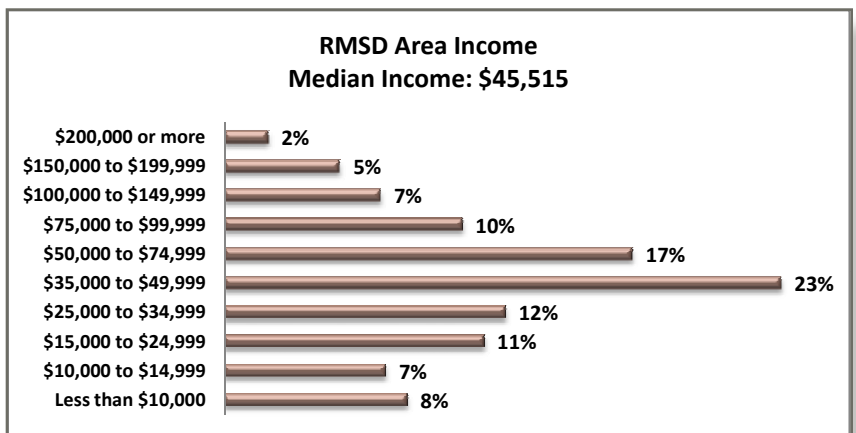
Earnings refer to the direct compensation workers collect from their occupation; income refers to earnings as well as income derived from alternative sources such as investments, retirement / pension and social security insurance programs.



The earnings for the RMSD area of \$22,475 are much lower than the New Mexico and Lincoln counties (Source: ACS, 2009-2013).



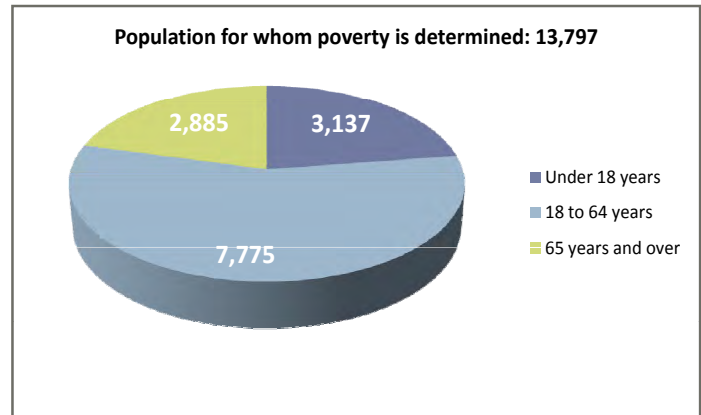
Median income in the area is \$45,515 higher than the New Mexico median income of \$44,927 (Source: ACS, 2009-13). This does suggest that the population in the RMSD boundary area has a higher income derived from sources other than direct occupational earnings.



## District Growth

### *RMSD Boundary Area Poverty Designation*

The following chart indicates the population that has been determined as living in poverty by the US Census. This chart shows that the majority of the people living in poverty are between 18 - 64 years old. Population under 18 years comprise approximately 23% of the total population at 3,137 (Source: ACS, 2009-2013).



### Summary

Population in Lincoln declined slightly over a ten year period. BBER population projections point to Lincoln County population remaining stable.

Current demographic analysis point to a relatively stable population however, within the RMSD boundary area, prime wage earning demographic of people ages 25-50 is the lowest age range in the area. This may indicate that demographic may be moving out of the area for employment reasons. Economic indicators do not reveal large scale economic development occurring in the area soon which may alleviate this issue. Overall however, population has increased in the area steadily for the last 5 years.

## Enrollment

### RELEVANT FACTORS

Ruidoso Municipal School District (RMSD) is located in Lincoln County New Mexico. The county's population grew from 2000 - 2010. The Bureau of Business and Economic Research (BBER) population projections anticipate this trend to continue through 2030, then decrease slightly through 2040 if current conditions persist in the county.

RMSD encompasses an area that is centered around Ruidoso Village. The area's strongest economic drivers are centered around the tourist and recreation developments in Ruidoso Village and on the Mescalero Apache Reservation. The area is experiencing its highest demographic growth in the population above age 60. This is due primarily to the popularity of the area as retirement settlements. This trend is contributing to increased property valuations which may be a factor in pricing out younger families with children from the area.

### PROJECTION METHOD

There are several methods of projecting student enrollment for school districts. The most common of which is the cohort-survival method. In this method, the numbers of students in a cohort (a group of students of a certain age who move together through one grade level to the next) are tracked through past grades. Based on historical enrollments, survival rates (ratios of the number of students who remain from one year to the next) are calculated. Prevailing birth rates (for kindergarten) and average survival rates (for other grades) are used to calculate future enrollments. As warranted, ratios can be adjusted to reflect major factors identified during the growth analysis. Since the cohort-survival method addresses students who are currently in the system, it tends to be very accurate for 5 to 7 years.

The population method is another projection technique. This method uses information about a known population (usually derived from U.S. Census data) and actual attendance from the area. Projected enrollment is calculated based on the ratio of students attending to the general population, multiplied by the projected change for the population in the general area.

These two methods were combined to project the enrollment for Ruidoso Municipal School District. Overall student enrollment is calculated at the district level using the population method. This number is used as a control total for detailed cohort-survival projections at the school level. Smaller school districts can often rely on close monitoring of development activity to identify changes in student population.

## Enrollment

### Ruidoso Municipal School District wide Enrollment Trends

In 2003 - 04 District enrollment was 2,380 students, it continued a slow decline and in the 2014-15 school year enrollment was down 314 to 2,066. The unofficial 40-day count for 2015-16 was 1,969. The declines are due largely to the aging demographic influx and possible loss of students to neighboring school districts, particularly at the high school level.

Enrollment projections for RMSD anticipate enrollment to continue on this path, and landing at about 1,965 in 2020-21. These enrollment projections were reached after analyzing the following factors:

- Historic enrollment trends showing steady decline of student enrollment
- Increase in older age demographic in the RMSD boundary area
- High property valuations possibly discouraging younger families from purchasing homes in Ruidoso Village
- Declining birth rates in Lincoln County
- No changes in District school configurations

The following page contains tables for historic and projected enrollment and a trend graph comparing RMSD district wide enrollment trends over time.



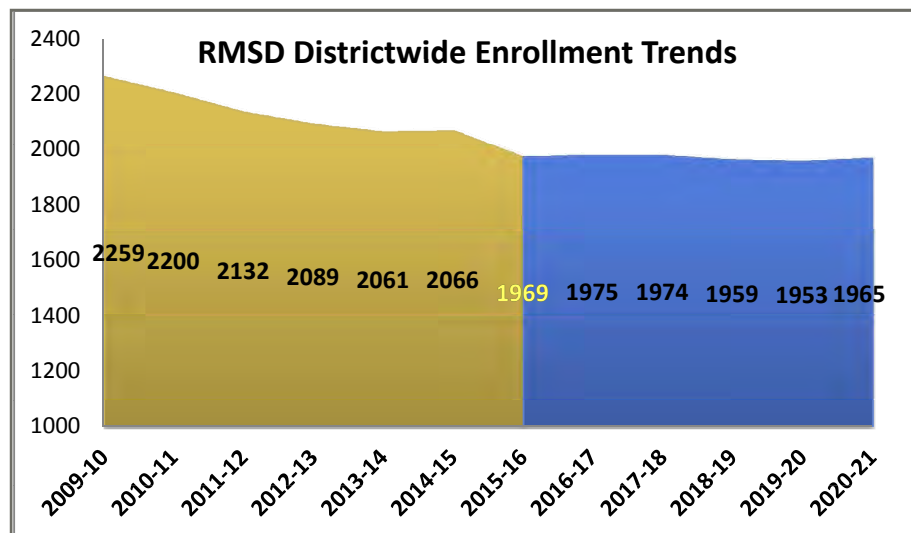
# Enrollment

## RMSD District wide Historic Enrollment

Grade Levels	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Pre-K	37	30	25	31	29	23	22	0	15	8	18	45	19
Kindergarten	179	176	160	187	168	172	186	164	171	175	170	153	134
1st Grade	155	177	205	171	200	183	173	189	154	165	186	180	156
2nd Grade	148	173	166	185	168	205	186	180	182	164	163	170	168
3rd Grade	166	137	183	160	176	166	190	175	166	185	158	159	157
4th Grade	175	178	154	173	166	169	168	190	170	162	180	151	151
5th Grade	205	177	180	158	178	162	168	164	186	165	159	174	163
6th Grade	199	195	181	181	145	171	156	181	153	182	160	150	168
7th Grade	184	196	199	197	181	154	188	157	169	146	173	157	145
8th Grade	215	189	206	203	182	183	150	170	160	168	139	168	145
9th Grade	216	268	235	239	229	217	203	172	190	166	176	180	183
10th Grade	199	187	164	169	155	175	176	177	138	144	140	147	141
11th Grade	163	159	181	143	168	150	160	139	150	121	135	123	131
12th Grade	139	141	131	141	122	137	133	142	128	138	104	109	108
Totals	2380	2383	2370	2338	2267	2267	2259	2200	2132	2089	2061	2066	1969

## RMSD District wide Projected Enrollment

Grade Levels	2016-17	2017-18	2018-19	2019-20	2020-21
Pre-K	40	42	43	45	44
Kindergarten	151	153	155	157	158
1st Grade	145	158	159	161	163
2nd Grade	156	145	158	160	162
3rd Grade	164	152	142	154	156
4th Grade	158	164	153	142	154
5th Grade	148	154	161	150	139
6th Grade	160	145	151	158	147
7th Grade	162	154	140	146	152
8th Grade	140	157	149	135	141
9th Grade	164	158	177	169	153
10th Grade	150	145	130	146	146
11th Grade	122	130	126	120	135
12th Grade	115	117	115	110	115
Totals	1975	1974	1959	1953	1965



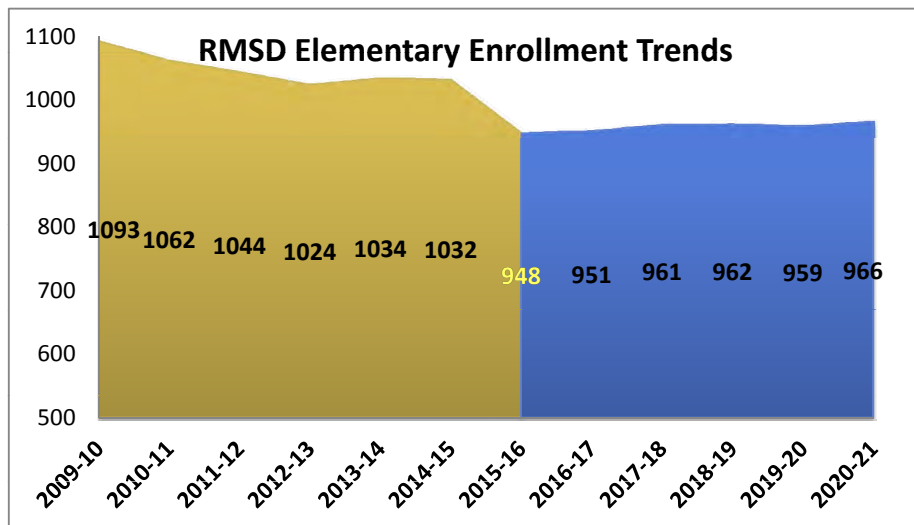
## Enrollment

### RMSD Lower Grades School Enrollment

Ruidoso Municipal School District (RMSD) has a unique grade configuration for Pre-K through 5th grade. The District has one Pre-K - K school, Nob Hill Early Childhood Center; one 1st - 2nd grade, Sierra Vista Primary School; and one 3rd - 5th grade, White Mountain Elementary School.

Historic enrollment shows decreases in elementary enrollment in line with District wide enrollment. The most stable enrollment is in NHECC, which has remained in the 200 range. In 2014-15 elementary enrollment was 1,032 down approximately 60 students from 2009-10 and the unofficial 40-day count for 2015-16 has elementary enrollment down further to 948.

Projected lower grades' enrollment is in line with Lincoln County birth rates which have declined slightly since 2011. The large enrollment decrease for NHECC is expected to level off, Pre-K and Kindergarten enrollment projections reflect this trend. Overall elementary enrollment is expected to stay around 965 students by 2020-21. The following graph depicts the historic and projected trends for elementary enrollment.



The following page contains historic and projected enrollment tables for each Ruidoso lower grade level schools and a trend graph comparing the schools' enrollment over time.

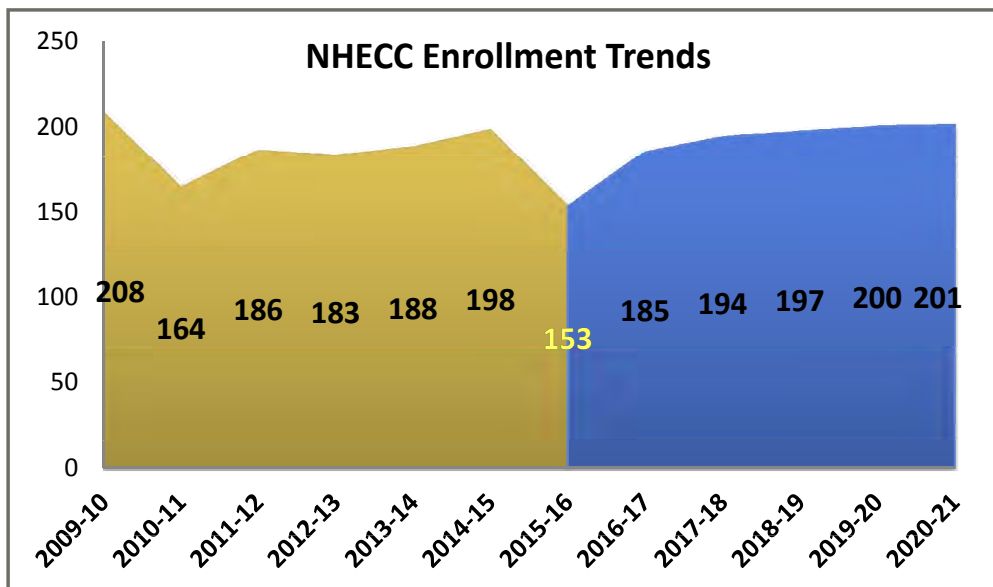
# Enrollment

## Nob Hill Early Childhood Center Historic Enrollment

Grade Levels	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
Pre-K	37	30	25	31	29	23	22	0	15	8	18	45	19
Kindergarten	179	176	160	187	168	172	186	164	171	175	170	153	134
Totals	216	206	185	218	197	195	208	164	186	183	188	198	153

## Nob Hill Early Childhood Center Enrollment Projection

Grade Levels	2016-17	2017-18	2018-19	2019-20	2020-21
Pre-K	35	42	43	45	44
Kindergarten	150	152	154	155	157
Totals	185	194	197	200	201



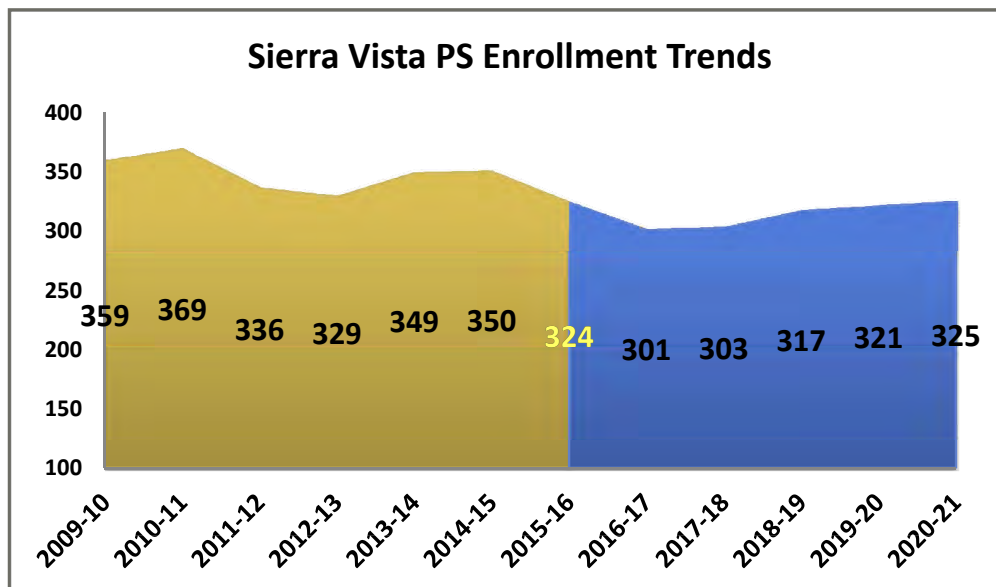
# Enrollment

## Sierra Vista Primary School Historic Enrollment

Grade Levels	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
1st Grade	155	177	205	171	200	183	173	189	154	165	186	180	156
2nd Grade	148	173	166	185	168	205	186	180	182	164	163	170	168
Totals	303	350	371	356	368	388	359	369	336	329	349	350	324

## Sierra Vista Primary School Enrollment Projection

Grade Levels	2016-17	2017-18	2018-19	2019-20	2020-21
1st Grade	145	158	159	161	163
2nd Grade	156	145	158	160	162
Totals	301	303	317	321	325



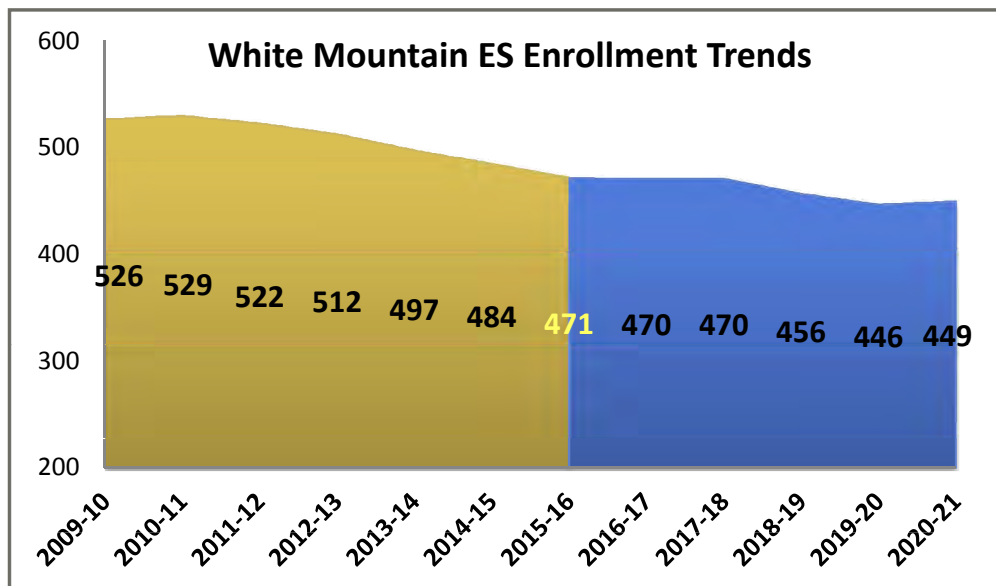
# Enrollment

## White Mountain ES Historic Enrollment

Grade Levels	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
3rd Grade	166	137	183	160	176	166	190	175	166	185	158	159	157
4th Grade	175	178	154	173	166	169	168	190	170	162	180	151	151
5th Grade	0	0	0	0	0	0	168	164	186	165	159	174	163
<b>Totals</b>	<b>341</b>	<b>315</b>	<b>337</b>	<b>333</b>	<b>342</b>	<b>335</b>	<b>526</b>	<b>529</b>	<b>522</b>	<b>512</b>	<b>497</b>	<b>484</b>	<b>471</b>

## White Mountain ES Enrollment Projection

Grade Levels	2016-17	2017-18	2018-19	2019-20	2020-21
3rd Grade	164	152	142	154	156
4th Grade	158	164	153	142	154
5th Grade	148	154	161	150	139
<b>Totals</b>	<b>470</b>	<b>470</b>	<b>456</b>	<b>446</b>	<b>449</b>



### Ruidoso Middle and High School Enrollment

#### *Ruidoso Middle School*

Ruidoso Middle School houses 6th - 8th grade students. Historic enrollment trends over an 12 year period from 2003 - 04 through 2014 - 15 show fluctuating middle school enrollment. The number of students ranged from lower 300 to over 500. This may be due to the construction of the new middle school in 2008, which disrupted enrollment. In 2014 - 15 was 475 and the unofficial 2015-16 middle school enrollment was 458.

Projections for Ruidoso Middle School anticipate that enrollment will decline through 2020 - 21, hovering in the mid 400 student range.

#### *Ruidoso High School*

Ruidoso High School houses 9th through 12th grade students. Historic enrollment at the high school have fallen precipitously since 2003 - 04, losing approximately 154 students. The District has taken steps to reduce their drop out rate and retain high school junior and senior students in the District. These efforts among other factors have helped stabilize enrollment since 2012.

Projections for the high school enrollment anticipate that enrollment will continue a slow decline into the mid 500 student range.

The following page contains tables for historic and projected enrollment and a trend graph comparing Ruidoso Middle School and Ruidoso High School enrollment trends over time.

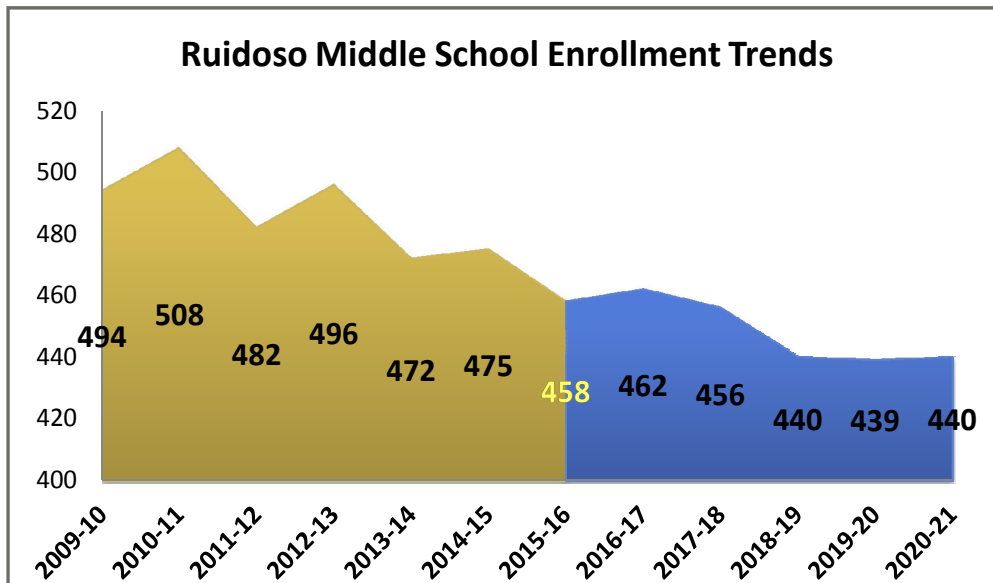
# Enrollment

## Ruidoso Middle School Enrollment History

Grade Levels	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
6th Grade	0	0	0	0	0	0	156	181	153	182	160	150	168
7th Grade	184	196	199	197	181	154	188	157	169	146	173	157	145
8th Grade	215	189	206	203	182	183	150	170	160	168	139	168	145
Totals	399	385	405	400	363	337	494	508	482	496	472	475	458

## Ruidoso Middle School Enrollment Projection

Grade Levels	2016-17	2017-18	2018-19	2019-20	2020-21
6th Grade	160	145	151	158	147
7th Grade	162	154	140	146	152
8th Grade	140	157	149	135	141
Totals	462	456	440	439	440



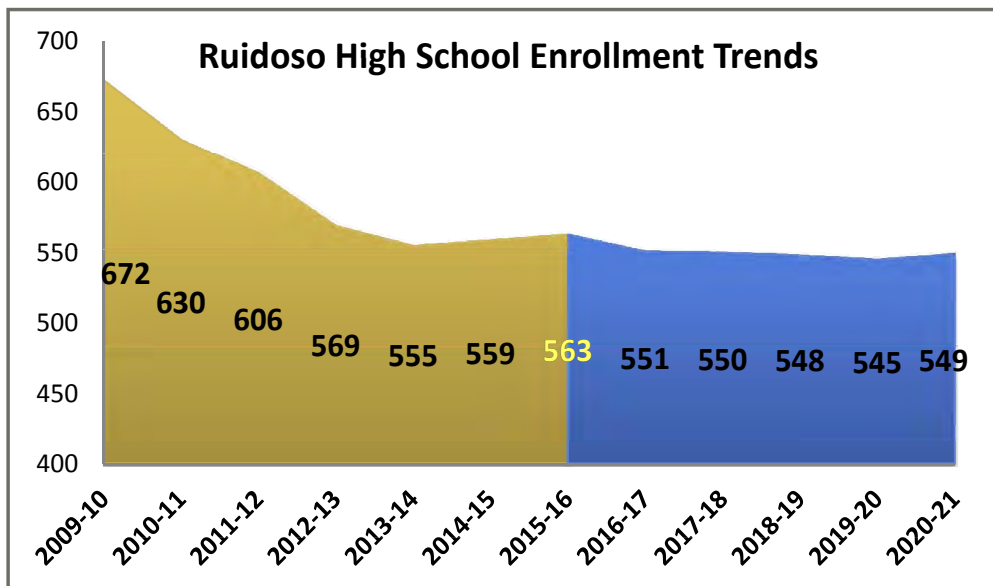
# Enrollment

## Ruidoso High School Enrollment History

Grade Levels	2003-04	2004-05	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15	2015-16
9th Grade	216	268	235	239	229	217	203	172	190	166	176	180	183
10th Grade	199	187	164	169	155	175	176	177	138	144	140	147	141
11th Grade	163	159	181	143	168	150	160	139	150	121	135	123	131
12th Grade	139	141	131	141	122	137	133	142	128	138	104	109	108
<b>Totals</b>	<b>717</b>	<b>755</b>	<b>711</b>	<b>692</b>	<b>674</b>	<b>679</b>	<b>672</b>	<b>630</b>	<b>606</b>	<b>569</b>	<b>555</b>	<b>559</b>	<b>563</b>

## Ruidoso High School Enrollment Projection

Grade Levels	2016-17	2017-18	2018-19	2019-20	2020-21
9th Grade	164	158	177	169	153
10th Grade	150	145	130	146	146
11th Grade	122	130	126	120	135
12th Grade	115	117	115	110	115
<b>Totals</b>	<b>551</b>	<b>550</b>	<b>548</b>	<b>545</b>	<b>549</b>





## Enrollment

### SUMMARY

Ruidoso Municipal School District enrollment has shown declining enrollment at all levels from 2003 - 2015. The most precipitous enrollment is at the high school level, which has leveled off moderately since 2012.

Analysis of the RMSD boundary area does not reveal changes that would result in increased enrollment for the next 5 years. Rather, increases in the older age demographic may result in continued declines. Therefore, enrollment projection to numbers point to steady declines through 2020-21. The District should monitor enrollment numbers closely as they are subject to change based on demographic and economic adjustments in the area.

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## Technology

Ruidoso Municipal School District (RMSD) has an approved Technology plan in place. The plan term is July 2012 through June 2015. The District is in the process of updating its Technology Plan pending new guidelines from NM Public Education Department. The most recent copy of the Technology Plan can be found in the Appendix, in Section 4 of this document.

The Technology Plan states that RMSD is compliant with the provision of the Children's Internet Protection Act (CIPA).

### **RMSD Technology Goals**

The following Technology Goals are from the latest Technology Plan.

#### **Mission:**

*The Ruidoso Municipal School District and our community believe that all children can learn. Through a positive, caring, nurturing, and safe environment, our students will develop the social, ethical, and academic skills to help set and achieve goals to fulfill their dreams.*

#### **Long Range Technology Goals:**

*The Ruidoso Municipal School District will continually increase student experiences and skills in applying technology to solve problems, acquire knowledge, produce projects, demonstrate creativity, and communicate ideas through engaged learning.*

#### **Technology District Goals:**

RMSD has the following goals documented in its Technology Plan.

1. Apply student technology competency standards and monitor/document individual student achievement.
2. Continue to support enhanced technology competency strategies for all licensed instructional staff and align with professional development plans.
3. Maintain and upgrade technology infrastructure to support student achievement and staff professional development.
4. Increase accessibility to information for students and staff through the use of diverse and advanced technologies.
5. Refine and enhance the long range technology infrastructure plan to support student achievement and staff development by completing the remaining facility infrastructure rebuild projects.
6. Continue implementation of online computer mediated instructional delivery strategies including classroom management and collaboration software, electronic delivery of instructional materials, and classroom communication tools.

## Technology

### RMSD Current Technology Accessibility

The following information is the approximate inventory of technology devices in use in each RMSD school:

School	PC	IPad	Chrome Books	Other	Servers/ Appliances	Student Enrollment
Ruidoso HS	360	50	0	31	5	563
Ruidoso MS	312	28	0	0	14	459
White Mtn. ES	252	15	68	4	2	472
Sierra Vista PS	127	55	35	2	1	324
Nob Hill ECC	51	67	0	2	1	176
Faculty						
Admin - Annex / Maintenance	30	22	0	0	0	0

\*Note: Enrollment numbers are as of October 2015. This is not the official 40-day count.

Recently the District has completed an extensive network upgrade of all RMSD Schools and Administration buildings. This project links all schools and administration which will increase their ability to exchange and share information, streamline safety and security communication and prepares the District for future technology infrastructure upgrades.

### Technology Budget

Annual technology budget for RMSD is approximately \$240,000. RMSD utilizes e-rate funding for technology when available. The District also funds its technology program with SB-9, GOB money and takes advantage of special revenue grants and other state programs for specific projects and software upgrades.

## Energy Management Program

### District Energy Management Plan

Ruidoso Municipal School District (RMSD) has a documented Energy Management Plan in place. The following is a summary of the plan, which can be found in Section 4.2 Appendix of this document.

#### Mission:

*It is the goal of Ruidoso Municipal Schools to actively participate as one team in a District wide effort to reduce all energy consumption. The initial goal is to achieve a 2% reduction during the course of this fiscal year 2015-16. The program shall include staff and students at all levels.*

The Energy Management Plan proposes involving students and staff in fun energy saving activities and study on the following:

Lighting      Water conservation      Recycling      HVAC

In addition to the energy management steps taken by the District, RMSD participates in several of the PNM grant opportunities. The District maintains and analyzes the use of solar collectors at RMS and engages in select programs with PNM and Zia for fuel management. RMSD is continually analyzing where there is potential for cost savings across the District.

### District Preventive Maintenance Plan

RMSD has a comprehensive Preventive Maintenance Plan (PMP). The PMP is located in Section 4.2, Appendix.

The Maintenance Performance Goals identified in the PMP are:

1. Increase PM schedules above current count to 50 or more to include previously discontinued schedules. This will also identify needed updates in prioritizing critical equipment maintenance. Schedule to be updated by August 1, 2015. Goal Met:
2. Identify deferred items per schedule monitoring and study outsourcing . Reduced average age of open work orders from well over 100 days to below 70 days. Target 45 days or less. Goal within reach by August 1, 2015
3. Establish additional vendor contracts for outsourced PM schedules. Contracts should be in place by August 15, 2015. Goals met 2014/2015 include : Roof PM contract, Hood cleaning services and Grease trap services.
4. Identify areas for continued professional development and trade specific training for maintenance staff. Custodial training set for early august 2015.
5. Generate list for replacement schedule of physical plant equipment for inclusion in FMP. Sit on FMP development committee to incorporate newly identified capital needs building issues especially in aging physical plant systems, many 25 to 30 years old.

## Energy Management Program

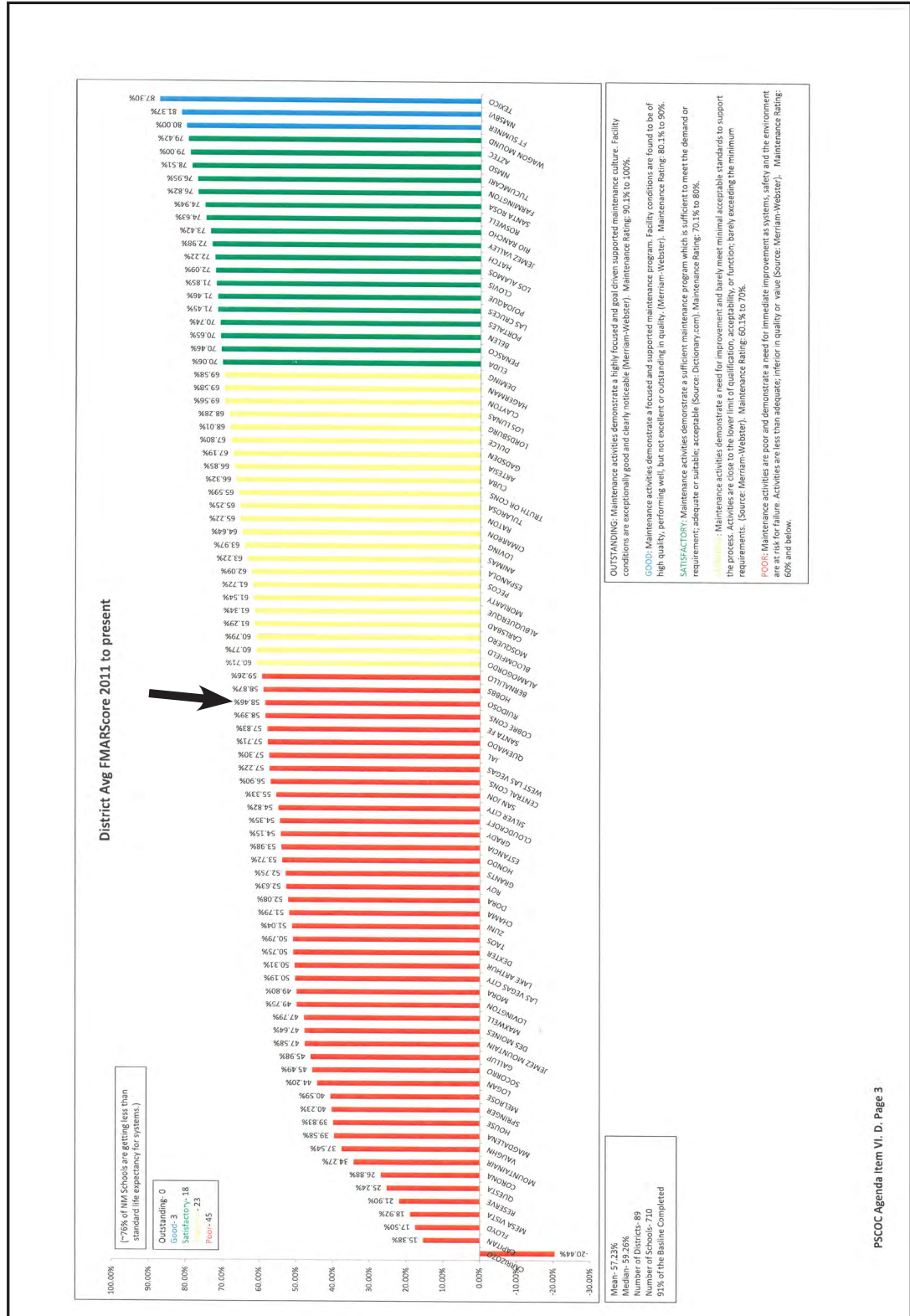
Under the 2011 assessment by PSFA of RMSD facilities, the combined school facility currently has an average Facility Maintenance Assessment Report (FMAR) ranking of 58.46% and fell into the “Poor” rated category, indicating that “Maintenance activities demonstrated a need for improvement”. The issues causing this poor rating are addressed in the PMP.

Since the 2011 FMAR assessment, the District has upgraded the FMAR ranking at several RMSD schools. The District continues to improve its PMP, which is raising its FMAR scores and overall ranking.

The PSFA updated FMAR noted updates to SVP, RMS and RHS. This raised its score significantly.

The graphic on the next page is the 2011 FMAR ranking of each district in New Mexico. RMSD is indicated with the large arrow.

# Energy Management Program



District FMAR Ranking: PSFA 2011

## Energy Management Program

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## Capital Funding

### CAPITAL IMPROVEMENT FUNDING HISTORY

Ruidoso Municipal School District (RMSD) has developed a capital improvements plan that addresses the highest priorities as money is available. The local community has shown its support of the District by passing General Obligation Bond (GOB) and SB-9 mill levies. RMSD continues to maintain their facilities with available funding.

The following list is a history of GOB bond elections since 1984:

<u>Election</u>	<u>Authorization</u>	<u>Amount</u>
1984	\$1,000,000	Series 1984: \$500,000 Series 1985: \$500,000
1986	\$2,600,000	Series 1986: \$1,500,000 Series 1987: \$1,100,000
1989	\$3,000,000	Series 1990: \$1,000,000 Series 1991: \$2,000,000
1997	\$8,500,000	Series 1997: \$2,500,000 Series 1998: \$3,500,000
2006	\$26,000,000	Series 2006: \$26,000,000
2011	\$10,000,000	Series 2011: \$10,000,000

The majority of the 2006 GOB funds went to the RMS project. Funds from the 2011 GOB went to the RHS Science Wing renovation project, completion of RMS playing fields and landscaping, RHS drainage, and planning and design of the relocation of NHECC to SVP.

The following is the last SB-9 mil levy election:

<u>Election</u>	<u>Amount</u>
2013	\$1,273,991 + State guarantee of \$47,324 = \$1,321,315

The next SB-9 mill levy election will be held in 2019.

### CAPITAL IMPROVEMENT PROJECT FUNDING SOURCES

#### *General Obligation Bonds (GOB):*

The 2015 Assessed Valuation of RMSD was \$664,851,333. The RMSD bonding capacity at 6.00% of assessed valuation as of 2015 was approximately \$39,891,080. District debt as of 2015 was approximately \$28,255,000 which represents 70.83% bond debt. Current District debt capacity is approximately \$11,636,080.

Over the past 15 years the assessed valuation of RMSD has experienced an average annual increase. RMSD will hold a GOB election on February 2, 2016. The amount of the bond request will be determined by the Board of Education.

## Capital Funding

Much of the local tax base is supported by tourism and seabak residents from Texas. As lower gas and oil prices affect Texas investments, the tax base in Ruidoso may also be affected which will in turn affect the bonding ability of the District.

### *Mill Levies:*

RMSD has a 2 mill levy in place to take advantage of state matching funds under the NM Senate Bill 9 (SB9) program. The State's portion of SB9 revenues provided approximately \$1,321,315 for the 2014-15 school year for general maintenance and small projects. The levy is subject to renewal through election every six years. The next SB9 election will be February 2019.

The District does not have a mill levy in place allowed under NM House Bill 33 (HB33). HB33 funding is generally used for renovation and additions to existing facilities. Mill levies under HB33 must be approved through periodic election every five years.

NM House Bill 31 (HB31) is a relatively new capital funding program. This program was established to provide additional funding to New Mexico Public School District to primarily address health and safety needs. Ruidoso Municipal School District has received funding under HB31 to address health and safety needs at all school campuses within the district. All identified projects receiving funds from this source are currently under contract or have been completed. There is no additional funding available for the school district through this resource at this time. The fund is administered by the New Mexico Department of Education Deficiencies Correction Unit (DCU) which has evolved into the Public School Facilities Authority (PSFA).

### *Critical Capital Outlay Funds:*

All New Mexico Public School Districts are eligible to received New Mexico Public School Capital Outlay Act Capital Outlay Council (PSCOC) funds. RMSD must compete with all other New Mexico School Districts for this funding. Currently the District's match for this funding source is 89%. The State's match for this funding source is 11%. The District's match is subject to change based on the District's assessed valuation and student population.

### *Legislative Appropriations:*

RMSD can receive special appropriations granted by the State Legislature. Amounts appropriated can vary or can be zero. The amount of legislative appropriations accepted by the District will be deducted from critical capital outlay funds. Currently the District has an offset of \$153,961 for direct legislative appropriations.

### *Federal Impact Aid:*

RMSD does not receive PL874 Federal Impact Aid funds.

### *Grants/E-Rate:*

RMSD is an E-Rate funded district and receives a variable amount of funding every year. The funding is less than the approximate \$240,000 needed each year for technology support. The District also uses SB-9, and some special revenue grants for specific projects or computer acquisition.

## Capital Funding

### Completed and In Progress Capital Projects

The following is a list of completed RMSD capital projects. The District is working with their financial planner to keep the local GOB tax rate at its current level.

Priority Projects completed by the District with GOB and SB9 funds:

<b>2010-15 FMP Priority Project List</b>		
RHS drainage	Completed	GOB
District technology upgrades	In progress	GOB - SB9
Completion of RMS: fields, access/egress road, landscaping	Completed	GOB
Planning and design of Pre-K - 2nd and 3rd-4th grade configuration	In progress	GOB
SVP roof replacement and exterior repairs	In progress	GOB - SB9
RHS Science Wing renovation	Completed	GOB
Horton Complex roof replacement	Partial	GOB
Horton Stadium retaining wall repair	Completed	SB9
WME playground upgrades	Completed	SB9
Deferred maintenance projects	In progress	SB9
<b>2015-20 Priority Project List</b>		
Remodel schools on White Mountain Site to accommodate grades Pre-K - 2nd & 3rd - 5th	In progress	GOB
Corrective storm drainage at the SVP/WME site	In progress	GOB

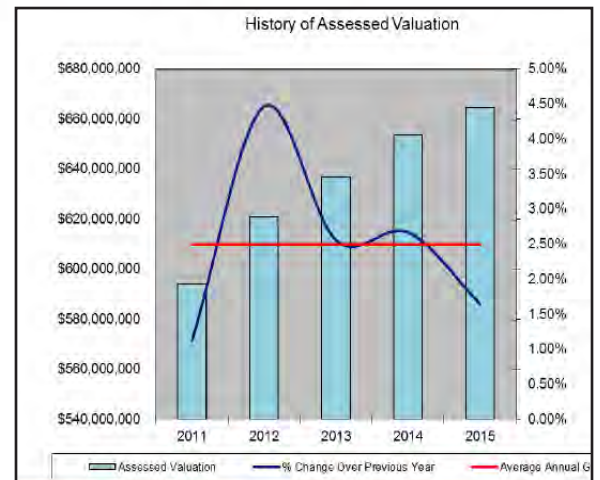
### District Financial Advisor Information

The data on the following page is provided by RBC Capital Markets, LLC. It indicates the present bonding capacity and estimated future bonding capacity.

# Capital Funding

## History of Assessed Valuation

	2011	2012	2013	2014	2015
Residential	\$435,033,692	\$457,199,118	\$448,920,992	\$456,019,779	\$469,947,609
Non-Residential	159,458,399	163,875,322	188,074,500	198,026,653	194,903,724
	<u>\$594,492,091</u>	<u>\$621,074,440</u>	<u>\$636,995,492</u>	<u>\$654,046,432</u>	<u>\$664,851,333</u>
% Change Over Previous Year	1.13%	4.47%	2.56%	2.68%	1.65%
Average Annual Growth 2011-15	2.367%				



### BONDING CAPACITY As of October 22, 2015

2015 Assessed Valuation	\$	664,851,333
Constitutional Debt Limitation (6% of AV)	\$	39,891,080
Less Outstanding Debt*		(28,255,000)
Available Debt Capacity	\$	<u>11,636,080</u>
% Bonded to Capacity		70.83%

\*After Issuance of Series 2015 Bonds

#### ▪ Bond Tax Rate Goals

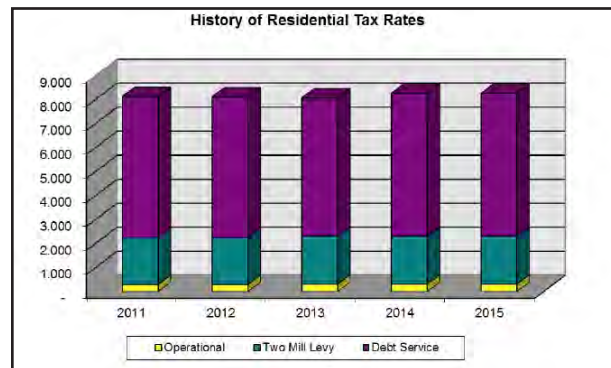
- Maintain debt service tax rate @ \$5.945 level
- Maintain SB9 levy @ \$2.00

# Capital Funding

## History of Tax Rates

Tax Year	Operational		Two Mill Levy		G/O Bonds	Ed Tech Obligations	Total Debt Service	Total	
	Resid.	Non-Resid.	Resid.	Non-Resid.				Resid.	Non-Resid.
2011	0.297	0.471	1.972	2.000	5.858	-	5.858	8.127	8.329
2012	0.295	0.481	1.960	2.000	5.858	-	5.858	8.113	8.339
2013	0.310	0.430	2.000	2.000	5.756	-	5.756	8.066	8.186
2014	0.311	0.425	2.000	1.977	5.951	-	5.951	8.262	8.353
2015	0.311	0.442	2.000	2.000	5.945	-	5.945	8.256	8.387

Source: New Mexico Department of Finance & Administration.



### ▪ Election Timing

- \$14,500,000 Bond election approved by voters in February 2011.
  - \$9,000,000 sold in 2011
  - \$5,000,000 sold in 2013
  - \$9,980,000 (Refunding of Series 2006 Bonds) sold in 2014
  - \$6,325,000 (Refunding of series 2007 & Series 2008 Bonds) sold in 2015
- Next bond election – February 2, 2016.
- Next Two Mill Levy election – February 2019.

### ▪ Bond Maturity Schedule

- Declining debt service to permit new bonds in future without tax increase.
- Create capacity by retiring debt as quickly as cash flow from tax levy will permit.

RBC Capital Markets, LLC  
 6301 Uptown Blvd NE  
 Suite 110  
 Albuquerque, NM 87110  
 USA  
 (505) 872-5999  
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## Capital Funding

### Scope and Estimated Cost of 2016-21 Capital Plan

The 2016-21 FMP has identified \$69,228,985 in District prioritized needs. The District's funding sources are not capable of matching these needs. As seen on the previous pages of this section, RMSD has a maximum bonding capacity of \$664,851,333 and an outstanding bonded debt of \$28,255,000.

RMSD does not anticipate asking the community to support an increase in the tax rate, but to maintain the existing tax rate. In 2016 RMSD will hold a GOB election asking the community to support the construction of the NHECC and SVP combination project.

Any remaining funds from this election will be used for systems at WME and RHS and miscellaneous projects throughout the District.

### Capital Plan Priorities

The 2016-21 RMSD FMP will prioritize the following projects:

- Construction of combined NHECC and SVP
- Building systems upgrades / replacements in WME and RHS
- Parking lot repair / replacement District wide
- Life - Health - Safety issues District wide
- Technology
- Preventive Maintenance
- Horton Complex Study and Action
- Bike path to connect District school campuses

### Maintenance Projects in Relation to Capital Projects

The following RMSD Maintenance Projects have potential to turn into Capital Projects:

Project	Location
• HVAC:	WME, RHS
• Electrical:	WME, RHS
• Lighting:	WME, RHS
• Plumbing:	WME, RHS
• Drainage:	WME, RHS
• Roofing:	SVP
• Parking lots:	District wide



## Total Capital Needs

### RUIDOSO MUNICIPAL SCHOOLS DISTRICT NEEDS

The total capital needs for Ruidoso Municipal Schools (RMSD) are identified in the following pages of this section. The capital needs were derived from the identified facility needs of each school building at each campus. They were identified and prioritized by visual inspection of each facility, surveys, meetings with District staff, RMSD Blue Ribbon committee and community input. The District staff, RMSD Blue Ribbon committee and School Board reviewed the district and facility information to assure all facility needs had been identified for their impact on the facilities presently and to anticipate the impact they may have on the existing facilities within the life of this FMP.

The District has been actively addressing its capital needs; however, the age and condition of existing buildings, and availability of capital funds have made it impossible to address all district capital needs. In the 2005 FMP the greatest capital needs in the District were identified at Ruidoso Middle School and Nob Hill Early Childhood Center. The District established the policy to undertake one capital project at a time and follow it through to completion. RMSD undertook the replacement of the middle school and opened the new facility in 2009.

In the 2010 FMP RMSD began the process of addressing the needs at Nob Hill Early Childhood Center. Since then the District has focused on replacing the Nob Hill Early Childhood Center as soon as capital funding becomes available. Once the Nob Hill Early Childhood Center project is complete the District will have two schools, White Mountain Elementary School and Ruidoso High School, which have major needs that need to be addressed. RMSD does not anticipate replacing these two schools like it did with Ruidoso Middle School and Nob Hill Early Childhood Center. The District anticipates updating buildings systems as needed, and as funds are available at these two schools. There are also numerous needs at RMSD support facilities which are identified in this FMP.

### FACILITY NEEDS BY CATEGORY

The District's identified capital needs fall into seven of the eight categories covered in the facility assessment which include: Adequacy Standards, Educational Program, Facility Renewal, Life/Health/Safety/Code, Growth, Local Policy, Preventive Maintenance, and Technology. No current needs in the Growth category were identified for Ruidoso Schools. The needs identified below include ALL district facilities; schools and support buildings.

#### ADEQUACY STANDARDS:

**\$32,989,477**

The District has been actively addressing its adequacy standards issues; however, the condition of existing buildings, and availability of capital funds have made it impossible to address all adequacy standard issues. Nob Hill ECC has numerous adequacy standard issues that will be resolved once the district can replace the facilities. Those issues include lack of adequate square footage in classrooms and



## Total Capital Needs



some support spaces, and the classroom temperature cannot be maintained within the acceptable temperature range. Once the NHECC project is complete, due to the decrease in student population, there will be no identified adequacy standards needs based on square footage in the District. The majority of adequacy standards needs are based on the inability of the District to keep classroom temperatures within acceptable ranges and to provide adequate classroom lamination due to the age and condition of existing HVAC and lighting units at White Mountain ES and Ruidoso HS.

### **EDUCATIONAL PROGRAM: \$2,452,938**

The District is constantly reviewing its educational program and making adjustments to meet the needs of its students. Ruidoso High School has some programs that require modification to facilities to accommodate the educational program. At this time there are no other schools that require modification to existing spaces to accommodate their educational program.



### **FACILITY RENEWAL: \$14,949,069**

The District recognizes that facility renewal is critical in providing a safe, stimulating learning environment. The District has been systematically replacing or upgrading its facilities as funding allows. In 2009 Ruidoso Middle School was replaced due to the age and condition of its existing facilities. Nob Hill ECC is scheduled for replacement due to the age and conditions of its facilities. Sierra Vista PS is a relatively new school and has minimum facility renewal identified needs. White Mountain ES and Ruidoso HS have numerous identified facility renewal needs due to the age and condition of these facilities. The majority of building systems at these two schools is past their useful life and need to be replaced. RMSD has already begun the process of replacing failing building systems at these two schools to minimize their impact to students; however, their funds are limited. These are high priority projects for the district.

### **LIFE / HEALTH / SAFETY/CODE: \$7,202,939**

The majority of Life/Health/Safety/Code issues occur at White Mountain ES and Ruidoso HS. There are numerous code and Americans with Disabilities issues at both schools that have been grandfathered in due to the age of the facilities. As facilities are replaced or upgraded, the District will address these issues. They pose no threat at the current time, but are identified as future projects. White Mountain ES has classroom entry alcoves that do not meet current ADA requirements.



The majority of Life/Health/Safety issues are related to communications and security at these two schools. RMSD maintains the fire alarm and intercom systems at each campus, but some of these systems are beyond their useful life and need to be replaced. Site lighting and the condition of existing sidewalks are also major issues throughout the district's facilities. Separation of pedestrian and vehicular traffic is also an identified need at the schools.



# Total Capital Needs



## GROWTH:

**\$0**

Student population in RMSD has been steadily declining for several years. The local area is experiencing some growth, but not in school age children. The median age of people in the RMSD area is 46 years old, which has a negative effect on the school population. Sierra Vista PS and Nob Hill ECC are sized for their current student population. White Mountain ES, Ruidoso MS and Ruidoso HS have excess square footage. The District recognizes the importance of reducing square footage where possible. The Nob Hill ECC project will reduce the District's square footage by approximately 26,125 square feet and RMSD anticipates selling the property where NHECC is currently located. RMSD will conduct a study on the Horton (Old Middle School) Complex to determine the best use of the property and facilities in anticipation of reducing additional square footage at this location. No 'Growth' category capital needs have been identified in this FMP.



## LOCAL POLICY:

**\$6,913,725**

The District recognizes the importance of providing an environment which is conducive to learning for students and also providing facilities that support student and community needs. Local Policy needs are identified needs which do not fall into other categories and exceed adequacy standards, yet they are important to the District's mission and vision. Additional items the District would like to address as soon as funding is available include site amenities and updating extracurricular activity spaces at the Horton Complex, Ruidoso High School and the White Mountain Recreational Site.



## PREVENTIVE MAINTENANCE:

**\$3,770,862**

The District recognizes the importance of preventive maintenance and has implemented a PSFA approved Preventive Maintenance Plan. The identified preventative maintenance needs are critical to the upkeep of District facilities and will extend the life of the existing facilities. Sections of R-Merlite roofs at Ruidoso HS are in need of repair to prevent interior damage and loss of property. Sierra Vista PS and Ruidoso MS have standing seam roofs that are leaking and are potential problem areas that need to be addressed. Ruidoso MS roof is a warranty issue which could turn into a capital project. Sierra Vista Primary School roof is a capital project. RMSD has several areas of existing landscaping that need work to prevent further damage.

## TECHNOLOGY:

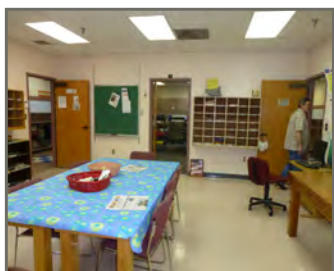
**\$949,975**

The District recognizes the importance of keeping its technology up to date. RMSD has developed and supports a technology plan that will assure its students are prepared for the 21st century. The District recently upgraded its technology infrastructure to keep up with the newest advancements. Technology is a tool that the District uses extensively in the classroom and for support services which requires a steady funding source.

# Total Capital Needs

## TOTAL DISTRICT CAPITAL NEEDS BY CATEGORY: \$69,228,985

The chart and graph below illustrate the probable cost of the needs as they fall into the above identified categories.

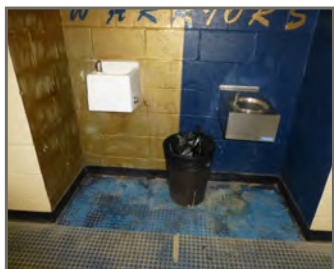


## FACILITY NEEDS BY FACILITY

The District's identified capital needs cover ALL District facilities; schools and support buildings. The District identified capital needs at each of its facilities as follows:

### CENTRAL OFFICE: \$371,345

The District administration is located at the Central Office on the Horton Complex site. There are two roof top units that need to be replaced due to the age of the units. There are two spaces that need to be re-organized and updated for more efficient use. These are SB-9 projects.



### DISTRICT WIDE: \$478,075

During the FMP process a need for a bike path that connects the White Mountain Campus, Ruidoso Middle School Campus and Ruidoso High School Campus was identified. This project would be beneficial to the District and the community, but requires coordination and cooperation from Ruidoso Village. There is a need for a Parent Resource Center, which can be located in existing district facilities.

### GRADS: \$731,250

The GRADS program is currently located in a portable on the Ruidoso HS campus. It provides support services for district students with children. This is an important program to the students, making it possible for them to continue their high school education and obtain a diploma. The program could be better served in permanent facilities.

## Total Capital Needs

### STUDENT BASED HEALTH CENTER:

**\$981,500**

The Student Based health Center program is currently located in a portable on the Ruidoso HS campus. It provides much needed health support services for seven surrounding NM public school district students. This is an important program to the students, making it possible for them to continue their high school education and obtain a diploma. The program could be better served in permanent facilities.



### HORTON COMPLEX:

**\$2,190,500**

RMSD has decided to conduct a site study of the Horton Complex (Old Middle School) to determine the best use of this property. The Ruidoso Middle School was moved from the upper portion of this location in 2009. Currently the District leases some of the vacated space to Region 9 and portions of the buildings are used to house the Girls and Boys Club After School program. The facilities on the upper portion are in need of major building system upgrades if the District is going to continue to keep them. The lower portion of the site contains a gymnasium that is in good condition and the District football stadium. The lower portion of the site is very restricted and does not meet the needs of the District; however, to relocate the existing programs to a new site is cost prohibitive at this time. The District hopes that the study will help them determine if they should keep all or a portion of the site. RMSD is responsible for the upkeep on this property until a decision is made.



### NOB HILL EARLY CHILDHOOD CENTER:

**\$19,147,798**

Nob Hill Early Childhood Center has been a priority of RMSD since 2005. With the completion of Ruidoso MS, the district is now ready to move forward with relocating NHECC to the Sierra Vista PS site. RMSD has partnered with PSCOC / PSFA to begin work on this project. February 2, 2016 the district will hold a general obligation bond election to ask the community to support this project. Once NHECC has been relocated to SVPS, the existing property will be sold, reducing the square footage of the district.

### SIERRA VISTA PRIMARY SCHOOL:

**\$3,029,787**

Sierra Vista PS is one of the District's newer schools; however, some of its buildings systems are near the end of their useful life and will need replacing. These include the air-ventilation equipment, fire alarm and intercom systems. The lack of an overhang on the standing seam roof has caused problems for the school. The District will attempt to address some of the issues at SVPS during the NHECC project. SVPS has a very efficient footprint and has no excess square footage. SVPS needs minor repairs and upgrades.



## Total Capital Needs

### **WHITE MOUNTAIN ELEMENTARY SCHOOL: \$13,132,430**

There are numerous building systems at White Mountain ES that are beyond expected life. These systems include HVAC; lighting; main power/emergency; air-ventilation equipment; floor finishes; institutional equipment; exterior windows and doors; wall finishes both interior and exterior; ceiling finishes; plumbing; fire sprinkler; interior doors; partitions; stairs; elevator; parking lots; communications-security; technology; site lighting; playground equipment; site specialities and walkways. The District has been using SB-9 funds to repair these systems, but the majority of these systems are now beyond repair and will become capital projects. There are other repairs of existing systems that need to be addressed, such as the roof. There is limited excess square footage at WMES, but due to the configuration it would be difficult to reduce the overall foot print of the school.



### **WHITE MOUNTAIN INTERMEDIATE SCHOOL: \$0**

White Mountain Intermediate School is scheduled to be demolished as part of the Nob Hill ECC project. There are no needs identified for this school.

### **RUIDOSO MIDDLE SCHOOL: \$3,279,364**

Ruidoso Middle School is a new school; however, there are several identified needs to be addressed. The major issue is a safety issue. There is only one access / egress road to this campus. RMSD would like to install a second means of access/egress in case of an emergency. The other major identified need is also safety related. There is a need for a pedestrian path from the middle school to the high school for student safety. There is excess square footage at Ruidoso Middle School; however, due to its configuration and age, it would be difficult to reduce the overall foot print of the school. The roof is currently a warranty issue, but it could turn into a capital project.



### **RUIDOSO HIGH SCHOOL: \$21,650,691**

There are numerous building systems at the Ruidoso HS that are beyond expected life. These systems include HVAC; lighting; main power/emergency; air-ventilation equipment; floor finishes; institutional equipment; exterior windows and doors; wall finishes both interior and exterior; ceiling finishes; plumbing; fire sprinkler; interior doors; partitions; stairs; elevator; parking lots; communications-security; technology; site lighting; playground equipment; site specialities and walkways. There are other repairs of existing systems that need to be addressed. There is excess square footage at Ruidoso High School due to the decrease in student population, but there are no funds available to address this issue.

### **RUIDOSO PERFORMING ARTS CENTER: \$500,500**

The Ruidoso Performing Arts Center (RSPAC) is relatively new; however, there are some repairs and upgrades that need to be addressed to keep the facility functioning and meeting district needs. The items include lighting-branch circuits, HVAC controls adjustment, sound system upgrade and repair of the site retaining

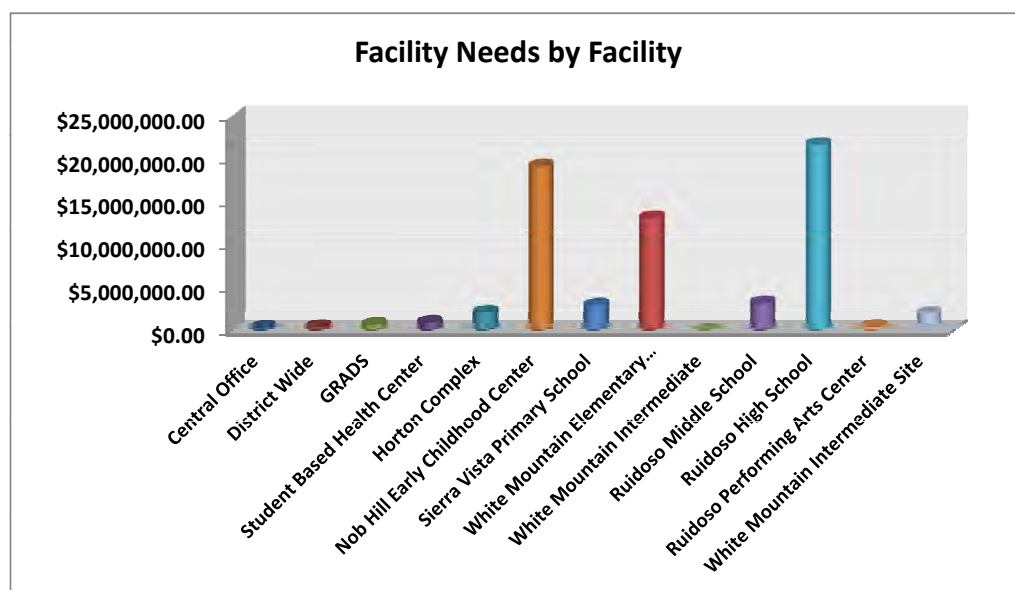
## Total Capital Needs

wall before major damage is done to the structure.

### WHITE MOUNTAIN RECREATIONAL SITE: **\$2,061,475**

White Mountain Recreational site is owned by RMSD. RMSD has entered into an agreement with the Village of Ruidoso to maintain the property. This site is used by students and community year around. The District would like to install lights to extend the useable time of the site. There is a need for storage for extracurricular activities on the site. The District would like to build a field house with locker rooms, offices, restrooms and concessions on the site to increase site usage.

The graph below illustrates the cost of the needs of each District facility.



### FINANCIAL STRATEGIES AND ALTERNATIVE CONSIDERATIONS

The District priorities and capital needs have been identified to assist RMSD in developing a capital plan. It is evident that the identified capital needs of \$69,228,985 far exceed the capabilities of the District and it's identified funding sources for the next five (5) years. It has been important process for RMSD to identify all of its needs, prioritize its needs and establish a plan to address its priorities.

Typical capital project funding sources available to RMSD are General Obligation Bonds (GOB), Public School Capital Outlay Council (PSCOC/State) funds, direct legislative appropriations, federal programs, e-rate, and grants. RMSD has enlisted the support of its community and been successful in securing GOB funding for



## Total Capital Needs

its capital projects; however, their GOB funding is limited and does not meet their funding needs for capital projects over the next five years. The needs identified in this FMP will span several GOB elections.

RMSD has partnered with PSCOC/PSFA on both Ruidoso Middle School and Nob Hill Early Childhood Center. This partnership has been beneficial to the District and the success of the projects. The September 24, 2015 Facilities Assessment Database (FAD) ranking of Ruidoso schools would indicate that none of the schools will be eligible for a PSCOC / PSFA partnership in the next five years. During this FMP, the FAD information will be updated and there is a possibility that White Mountain ES and Ruidoso HS could qualify for systems based funding in the future. RMSD is advised to review the FAD ranking frequently and work with PSFA to verify information. RMSD has established a working relationship with PSFA and has aligned its priorities with FAD ranking when possible to be able to enter into a PSCOC / PSFA capital project partnership when appropriate.

RMSD has requested and been granted direct legislative appropriations in the past; however, these appropriations are very limited in scope. Federal programs, e-rate, and grants for capital project are very limited, but RMSD does apply for these funds when they are available and applicable. RMSD has applied for and received limited e-rate assistance for support of its Technology program.

The RMSD community has supported the District's maintenance program through SB-9 funding. The District has used SB-9 funding to address its regular and preventive maintenance needs. RMSD has developed and implemented a Preventative Maintenance Plan (PMP) which will be funded through SB-9 appropriations.

Information regarding the State's "Right Size Initiative" was presented to and discussed by District representatives and the Blue Ribbon Committee. The District was encouraged to include reduction of under-utilized square footage in their long term planning. The Nob Hill Early Childhood Center project will reduce the District's overall square footage by approximately 26,125 square feet. RMSD will begin a study of the Horton Complex (Old Middle School) to determine the best use of this property. The outcome of this study could result in the reduction of square footage at this site.

The chart on the following page identifies all of the capital needs sorted by category. For a detailed list of capital needs by facility, refer to Section 4.1.

**SECTION  
3.1**

# Estimate of Probable Costs

**NEEDS BY CATEGORY**

Ruidoso Municipal School District  
5 Year Facilities Master Plan

Comment	CATEGORY	SYSTEM	AREA	FACILITY NAME	FACILITY NEEDS	GOB/S B-9	QTY	UNIT	COST/UNIT	MACC	TOTAL PROJECT COST	Comment	SUBTOTALS
BS-B	AdqStd			NHECC	Combine with Sierra Vista PS	GOB	1	ea	\$14,729,075.00	\$14,729,075	\$19,147,798	BS-B	
BS-B	AdqStd	HVAC	Campus	RHS	HVAC - assessment	SB-9	166,264	sf	\$0.25	\$41,566	\$54,036	BS-B	
BS-B	AdqStd	HVAC	Fine Arts	RHS	HVAC - Replace Fine Arts HVAC	GOB	15,265	sf	\$25.00	\$381,625	\$496,113	BS-B	
BS-B	AdqStd	Air/Ventilation Equipment	Fine Arts	RHS	Replace Air/Ventilation Equipment	GOB	15,265	sf	\$10.00	\$152,650	\$198,445	BS-B	
BS-B	AdqStd	Lighting / Branch Circuits	Fine Arts	RHS	Replace Lighting	GOB	15,265	sf	\$9.00	\$137,385	\$178,601	BS-B	
BS-B	AdqStd	Air/Ventilation Equipment	Ind. Arts	RHS	Replace Air/Ventilation Equipment	GOB	13,472	sf	\$10.00	\$134,720	\$175,136	BS-B	
BS-B	AdqStd	HVAC	Ind. Arts	RHS	HVAC - Replace Industrial Arts HVAC	GOB	13,472	sf	\$25.00	\$336,800	\$437,840	BS-B	
BS-B	AdqStd	Lighting / Branch Circuits	Ind. Arts	RHS	Replace Lighting	GOB	13,472	sf	\$9.00	\$121,248	\$157,622	BS-B	
BS-B	AdqStd	Main Power/Emergency	Ind. Arts	RHS	Replace Main Power/Emergency	SB-9	13,472	sf	\$5.00	\$67,360	\$87,568	BS-B	
BS-B	AdqStd	HVAC	Main	RHS	HVAC - Replace Main bldg HVAC	GOB	128,805	sf	\$25.00	\$3,220,125	\$4,186,163	BS-B	
BS-B	AdqStd	Lighting / Branch Circuits	Main	RHS	Replace Lighting	GOB	128,805	sf	\$9.00	\$1,159,245	\$1,507,019	BS-B	
BS-B	AdqStd	Main Power/Emergency	Main	RHS	Replace Main Power/Emergency	GOB	128,805	sf	\$5.00	\$644,025	\$837,233	BS-B	
BS-B	AdqStd	HVAC Controls System		RMS	Upgrade HVAC Controls System	GOB	1	ea	\$200,000.00	\$200,000	\$260,000	BS-B	
M-SB-9	AdqStd	Fencing		RMS-Site	Install fencing to separate students and visitors	SB-9	125	lf	\$100.00	\$12,500	\$16,250	M-SB-9	
BS-B	AdqStd	Lighting / Branch Circuits		RSPAC	Theater Lighting Upgrade	GOB	1	ea	\$250,000.00	\$250,000	\$325,000	BS-B	
BS-B	AdqStd	HVAC		RSPAC	Repair HVAC System	SB-9	1	ea	\$35,000.00	\$35,000	\$45,500	BS-B	
BS-B	AdqStd	Air/Ventilation Equipment		SVP	Replace Air/Ventilation Equipment	GOB	40,102	sf	\$10.00	\$401,020	\$521,326	BS-B	
BS-B	AdqStd	HVAC		SVP	HVAC - balance existing system	SB-9	1	ea	\$35,000.00	\$35,000	\$45,500	BS-B	
BS-B	AdqStd	HVAC	1965	WME	HVAC Upgrade	GOB	24,831	sf	\$30.00	\$744,930	\$968,409	BS-B	
BS-B	AdqStd	Lighting / Branch Circuits	1965	WME	Electrical /Lighting /Emergency LightingUpgrade	GOB	24,831	sf	\$10.00	\$248,310	\$322,803	BS-B	
BS-B	AdqStd	Main Power/Emergency	1965	WME	Main Power / Emergency Upgrade	GOB	24,831	sf	\$8.00	\$198,648	\$258,242	BS-B	
BS-B	AdqStd	Air/Ventilation Equipment	1976	WME	Replace Air/Ventilation Equipment	GOB	5,921	sf	\$8.00	\$47,368	\$61,578	BS-B	
BS-B	AdqStd	Air/Ventilation Equipment	1976	WME	Replace Ceiling Tiles	GOB	5,921	sf	\$5.00	\$29,605	\$38,487	BS-B	
BS-B	AdqStd	HVAC	1976	WME	HVAC Upgrade	GOB	5,921	sf	\$30.00	\$177,630	\$230,919	BS-B	
BS-B	AdqStd	Lighting / Branch Circuits	1976	WME	Electrical /Lighting /Emergency LightingUpgrade	SB-9	5,921	sf	\$10.00	\$59,210	\$76,973	BS-B	
BS-B	AdqStd	Main Power/Emergency	1976	WME	Main Power / Emergency Upgrade	SB-9	5,921	sf	\$8.00	\$47,368	\$61,578	BS-B	
BS-B	AdqStd	HVAC	1992	WME	HVAC Upgrade	GOB	23,649	sf	\$30.00	\$709,470	\$922,311	BS-B	
BS-B	AdqStd	HVAC	1997	WME	HVAC Upgrade - cooling	GOB	10,212	sf	\$15.00	\$153,180	\$199,134	BS-B	
M-GOB	AdqStd	Wall Finishes	1965	WME	Cafeteria / Serving Area - renovation	GOB	500	sf	\$200.00	\$100,000	\$130,000	M-GOB	
BS-B	AdqStd	Air/Ventilation Equipment	1976	WME-G	Replace Air/Ventilation Equipment	GOB	17,423	sf	\$8.00	\$139,384	\$181,199	BS-B	
BS-B	AdqStd	HVAC	1976	WME-G	HVAC - Upgrade/replacement	GOB	17,423	sf	\$30.00	\$522,690	\$679,497	BS-B	
BS-B	AdqStd	Main Power/Emergency	1976	WME-G	Main Power / Emergency Upgrade	GOB	17,423	sf	\$8.00	\$139,384	\$181,199	BS-B	\$32,989,477
BS-B	EdPro	Wall Finishes	Main	RHS	Install Acoustic Wall Treatment in Gym	SB-9	1,000	sf	\$25.00	\$25,000	\$32,500	BS-B	
M-GOB	EdPro		Ind. Arts	RHS	Add Paint Booth - Vocational	GOB	1	sf	\$100,000.00	\$100,000	\$130,000	M-GOB	
M-GOB	EdPro		Main	RHS	Create Life Skills Classroom	GOB	1,250	sf	\$125.00	\$156,250	\$203,125	M-GOB	
M-GOB	EdPro		Main	RHS	Renovate WTS Room to Video Room	GOB	1,125	sf	\$75.00	\$84,375	\$109,688	M-GOB	
M-SB-9	EdPro		Main	RHS	Replace Training RM Hot Tube with Cold Tub	SB-9	1	ea	\$15,000.00	\$15,000	\$19,500	M-SB-9	
M-SB-9	EdPro		Main	RHS	Create Therapy Room	SB-9	250	sf	\$75.00	\$18,750	\$24,375	M-SB-9	
BS-B	EdPro	Institutional Equipment	1976	WME-G	Locker Area - renovate	GOB	8,500	sf	\$175.00	\$1,487,500	\$1,933,750	BS-B	\$2,452,938
M-SB-9	FacRen			CO	Renovate Central Receiving to Office or Storage	SB-9	2,500	SF	\$75.00	\$187,500	\$243,750	M-SB-9	
M-SB-9	FacRen			CO	Renovate Break Room	SB-9	150	SF	\$75.00	\$11,250	\$14,625	M-SB-9	
M-SB-9	FacRen	HVAC		CO	Replace 2 RTU Units	SB-9	3,476	SF	\$25.00	\$86,900	\$112,970	M-SB-9	
M-GOB	FacRen	Portable	RHS	GRADS	Replace portable with Permanent Building	GOB	2,500	sf	\$225.00	\$562,500	\$731,250	M-GOB	
M-GOB	FacRen	Plumbing	RHS	HealthClinic	Plumbing - update restrooms and all piping/sewer	GOB	350	sf	\$350.00	\$122,500	\$159,250	M-GOB	
M-GOB	FacRen	Portable	RHS	HealthClinic	Replace portable with Permanent Building	GOB	2,500	sf	\$225.00	\$562,500	\$731,250	M-GOB	
M-SB-9	FacRen	Roofs	RHS	HealthClinic	Replace Roof and Gutters	SB-9	1,750	sf	\$15.00	\$26,250	\$34,125	M-SB-9	
M-GOB	FacRen	Site Specialites	Stadium	Horton Comple	Upgrade as necessary include lighting	GOB	1	ea	\$450,000.00	\$450,000	\$585,000	M-GOB	
BS-B	FacRen	Institutional Equipment	Aux. Gym	RHS	Repair Bleachers	SB-9	400	ea	\$150.00	\$60,000	\$78,000	BS-B	
BS-B	FacRen	Institutional Equipment	Aux. Gym	RHS	Replace/repair PE Lockers	SB-9	100	ea	\$150.00	\$15,000	\$19,500	BS-B	
BS-B	FacRen	Wall Finishes	Aux. Gym	RHS	Install Acoustic Wall Treatment in Gym	SB-9	750	sf	\$25.00	\$18,750	\$24,375	BS-B	
BS-B	FacRen	Wall Finishes	Aux. Gym	RHS	Interior Paint	SB-9	10,000	sf	\$2.00	\$20,000	\$26,000	BS-B	

**SECTION  
3.1**

**Estimate of Probable Costs**

**NEEDS BY CATEGORY**

Ruidoso Municipal School District  
5 Year Facilities Master Plan

Comment	CATEGORY	SYSTEM	AREA	FACILITY NAME	FACILITY NEEDS	GOB/S B-9	QTY	UNIT	COST/UNIT	MACC	TOTAL PROJECT COST	Comment	SUBTOTALS
BS-B	FacRen	Ceiling finishes	Fine Arts	RHS	Replace Ceiling Tiles	SB-9	15,265	sf	\$5.00	\$76,325	\$99,223	BS-B	
BS-B	FacRen	Exterior Windows and Doors	Fine Arts	RHS	Replace Exterior Windows	SB-9	250	sf	\$200.00	\$50,000	\$65,000	BS-B	
BS-B	FacRen	Exterior Windows and Doors	Fine Arts	RHS	Replace Exterior Doors	SB-9	4	sf	\$7,500.00	\$30,000	\$39,000	BS-B	
BS-B	FacRen	Floor Finishes	Fine Arts	RHS	Replace Classroom Carpet	SB-9	4,580	sf	\$6.00	\$27,480	\$35,724	BS-B	
BS-B	FacRen	Institutional Equipment	Fine Arts	RHS	Upgrade Equipment	SB-9	15,265	ea	\$3.00	\$45,795	\$59,534	BS-B	
BS-B	FacRen	Main Power/Emergency	Fine Arts	RHS	Replace Main Power/Emergency	GOB	15,265	sf	\$5.00	\$76,325	\$99,223	BS-B	
BS-B	FacRen	Plumbing	Fine Arts	RHS	Renovate Plumbing Fixtures-Restrooms	GOB	350	sf	\$350.00	\$122,500	\$159,250	BS-B	
BS-B	FacRen	Roof	Fine Arts	RHS	Coat Existing Roof	SB-9	7,500	sf	\$6.00	\$45,000	\$58,500	BS-B	
BS-B	FacRen	Ceiling finishes	Ind. Arts	RHS	Replace Ceiling Tiles	GOB	13,472	sf	\$5.00	\$67,360	\$87,568	BS-B	
BS-B	FacRen	Exterior Windows and Doors	Ind. Arts	RHS	Replace Exterior Windows	SB-9	250	sf	\$200.00	\$50,000	\$65,000	BS-B	
BS-B	FacRen	Exterior Windows and Doors	Ind. Arts	RHS	Replace Exterior Doors	GOB	15	ea	\$10,000.00	\$150,000	\$195,000	BS-B	
BS-B	FacRen	Floor Finishes	Ind. Arts	RHS	Replace Classroom Carpet	SB-9	3,000	sf	\$6.00	\$18,000	\$23,400	BS-B	
BS-B	FacRen	Institutional Equipment	Ind. Arts	RHS	Upgrade Equipment	SB-9	13,472	ea	\$3.00	\$40,416	\$52,541	BS-B	
BS-B	FacRen	Interior Doors, Partitions, Stairs, Elevator	Ind. Arts	RHS	Replace Interior Doors	SB-9	32	ea	\$500.00	\$16,000	\$20,800	BS-B	
BS-B	FacRen	Plumbing	Ind. Arts	RHS	Renovate Plumbing Fixtures-Restrooms	GOB	320	sf	\$350.00	\$112,000	\$145,600	BS-B	
BS-B	FacRen	Roof	Ind. Arts	RHS	Coat Existing Roof	SB-9	6,500	sf	\$6.00	\$39,000	\$50,700	BS-B	
BS-B	FacRen	Wall Finishes	Ind. Arts	RHS	Upgrade Wall Finishes	GOB	30,000	sf	\$2.00	\$60,000	\$78,000	BS-B	
BS-B	FacRen	Exterior Windows and Doors	Main	RHS	Windows - Replace 15	GOB	750	sf	\$250.00	\$187,500	\$243,750	BS-B	
BS-B	FacRen	Floor Finishes	Main	RHS	Replace Indoor Running Surface	GOB	4,000	sf	\$20.00	\$80,000	\$104,000	BS-B	
BS-B	FacRen	Floor Finishes	Main	RHS	Replace Classroom Carpet	GOB	38,641	sf	\$6.00	\$231,846	\$301,400	BS-B	
BS-B	FacRen	Floor Finishes	Main	RHS	Food Service Needs: replace ceiling tiles and flooring	SB-9	5,000	sf	\$16.00	\$80,000	\$104,000	BS-B	
BS-B	FacRen	Institutional Equipment	Main	RHS	Upgrade Equipment	GOB	128,805	ea	\$3.00	\$386,415	\$502,340	BS-B	
BS-B	FacRen	Plumbing	Main	RHS	Renovate Plumbing Fixtures-Restrooms	GOB	4,366	sf	\$350.00	\$1,528,100	\$1,986,530	BS-B	
BS-B	FacRen	Plumbing	Main	RHS	Renovate Boys Athletic Rooms	GOB	1,500	sf	\$100.00	\$150,000	\$195,000	BS-B	
BS-B	FacRen	Plumbing	Main	RHS	Renovate Girls Athletic Rooms	GOB	1,500	sf	\$100.00	\$150,000	\$195,000	BS-B	
BS-B	FacRen	Plumbing	Main	RHS	Replace Sewer Lines	GOB	1,000	lf	\$250.00	\$250,000	\$325,000	BS-B	
BS-B	FacRen	Wall Finishes	Main	RHS	Repair Exterior Finishes / Stucco	GOB	150,000	sf	\$8.00	\$1,200,000	\$1,560,000	BS-B	
BS-B	FacRen	Wall Finishes	Aux. Gym	RHS	Wall Finishes	SB-9	25,000	sf	\$2.00	\$50,000	\$65,000	BS-B	
BS-B	FacRen	Floor Finishes	Aux. Gym	RHS	Upgrade Flooring	GOB	7,428	sf	\$6.00	\$44,568	\$57,938	BS-B	
BS-S	FacRen	Parking Lots		RHS-Site	Resurface All Parking Lots	GOB	50,000	sf	\$4.00	\$200,000	\$260,000	BS-S	
M-GOB	FacRen	Site Specialities		RHS-Site	Replace Track Surface	GOB	1	ea	\$150,000.00	\$150,000	\$195,000	M-GOB	
BS-B	FacRen	Floor Finishes		RMS	Commons Floor Finish	GOB	20,000	ea	\$8.00	\$160,000	\$208,000	BS-B	
BS-B	FacRen	Interior Doors, Partitions, Stairs, Elevator		SVP	Re-Key all doors	SB-9	68	ea	\$300.00	\$20,400	\$26,520	BS-B	
BS-S	FacRen	Parking Lots		SVP-Site	Repair All Parking Lots	SB-9	25,000	sf	\$2.00	\$50,000	\$65,000	BS-S	
BS-S	FacRen	Playground Equipment		SVP-Site	Upgrade Playground Equipment	GOB	1	ea	\$150,000.00	\$150,000	\$195,000	BS-S	
BS-B	FacRen	Ceiling Finishes	1965	WME	Replace Air/Ventilation Equipment	GOB	24,831	sf	\$8.00	\$198,648	\$258,242	BS-B	
BS-B	FacRen	Ceiling Finishes	1965	WME	Replace Ceiling Tiles	GOB	24,831	sf	\$5.00	\$124,155	\$161,402	BS-B	
BS-B	FacRen	Floor Finishes	1965	WME	Floor Finish Replacement	SB-9	24,831	sf	\$6.00	\$148,986	\$193,682	BS-B	
BS-B	FacRen	Interior Doors, Partitions, Stairs, Elevator	1965	WME	Door Replacement	GOB	50	ea	\$2,500.00	\$125,000	\$162,500	BS-B	
BS-B	FacRen	Plumbing	1965	WME	Plumbing/Restroom Upgrade	GOB	1,255	sf	\$350.00	\$439,250	\$571,025	BS-B	
BS-B	FacRen	Exterior Windows and Doors	1976	WME	Door Replacement	GOB	15	ea	\$7,500.00	\$112,500	\$146,250	BS-B	
BS-B	FacRen	Floor Finishes	1976	WME	Floor Finish Replacement	SB-9	5,921	sf	\$6.00	\$35,526	\$46,184	BS-B	
BS-B	FacRen	Floor Finishes	1992	WME	Floor Finish Replacement	SB-9	23,649	sf	\$6.00	\$141,894	\$184,462	BS-B	
BS-B	FacRen	Floor Finishes	1997	WME	Floor Finish Replacement	SB-9	7,500	sf	\$6.00	\$45,000	\$58,500	BS-B	
BS-B	FacRen	Exterior Windows and Doors	Campus	WME	Window Replacement	GOB	2,250	sf	\$175.00	\$393,750	\$511,875	BS-B	
BS-B	FacRen	Wall Finishes	Campus	WME	Exterior Finish Repair - Stucco	GOB	25,000	sf	\$8.00	\$200,000	\$260,000	BS-B	
BS-B	FacRen	Floor Finishes	Campus	WME	Floor Finish Replacement	GOB	64,613	sf	\$6.00	\$387,678	\$503,981	BS-B	
M-SB-9	FacRen	Interior Doors, Partitions, Stairs, Elevator	Campus	WME	Re-Key all doors	SB-9	150	ea	\$300.00	\$45,000	\$58,500	M-SB-9	
BS-B	FacRen	Ceiling Finishes	1976	WME-G	Replace Ceiling Finishes	GOB	17,423	sf	\$5.00	\$87,115	\$113,250	BS-B	
BS-B	FacRen	Exterior Windows and Doors	1976	WME-G	Door Replacement	GOB	15	ea	\$7,500.00	\$112,500	\$146,250	BS-B	
BS-B	FacRen	Floor Finishes	1976	WME-G	Floor Finish Replacement	SB-9	9,937	sf	\$6.00	\$59,622	\$77,509	BS-B	
BS-B	FacRen	Interior Doors, Partitions, Stairs, Elevator	1976	WME-G	Replace Interior Doors	SB-9	20	ea	\$2,500.00	\$50,000	\$65,000	BS-B	
BS-B	FacRen	Lighting / Branch Circuits	1976	WME-G	Electrical /Lighting /Emergency LightingUpgrade	GOB	17,423	sf	\$10.00	\$174,230	\$226,499	BS-B	
BS-B	FacRen	Institutional Equipment	1976	WME-G	Bleachers - replace	GOB	500	ea	\$200.00	\$100,000	\$130,000	BS-B	



**SECTION  
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# Estimate of Probable Costs

Ruidoso Municipal School District  
5 Year Facilities Master Plan

Comment	CATEGORY	SYSTEM	AREA	FACILITY NAME	FACILITY NEEDS	GOB/S B-9	QTY	UNIT	COST/UNIT	MACC	TOTAL PROJECT COST	Comment	SUBTOTALS
BS-B	FacRen	Plumbing	1976	WME-G	Hot Water - install	SB-9	1	ea	\$8,500.00	\$8,500	\$11,050	BS-B	
BS-B	FacRen	Plumbing	1976	WME-G	Upgrade Plumbing	GOB	400	sf	\$350.00	\$140,000	\$182,000	BS-B	
BS-B	FacRen	Wall Finishes	1976	WME-G	Install Acoustic Wall Treatment in Gym	SB-9	750	sf	\$25.00	\$18,750	\$24,375	BS-B	
BS-B	FacRen	Wall Finishes	1976	WME-G	Paint Interior	SB-9	10,000	sf	\$2.00	\$20,000	\$26,000	BS-B	
M-SB-9	FacRen	Institutional Equipment	1976	WME-G	Basketball Frames & Goals - replace	SB-9	6	ea	\$5,500.00	\$33,000	\$42,900	M-SB-9	
BS-S	FacRen	Parking Lots		WME-Site	Repair All Parking Lots	GOB	40,000	sf	\$2.00	\$80,000	\$104,000	BS-S	\$14,949,069
LHS	L/H/S	Fire Sprinkler		Fine Arts	RHS	GOB	15,265	sf	\$10.00	\$152,650	\$198,445	LHS	
LHS	L/H/S	Communications/Security		Fine Arts	RHS	GOB	15,265	sf	\$2.00	\$30,530	\$39,689	LHS	
LHS	L/H/S	Communications/Security		Ind. Arts	RHS	SB-9	38	ea	\$50.00	\$1,900	\$2,470	LHS	
LHS	L/H/S	Communications/Security		Ind. Arts	RHS	GOB	13,472	sf	\$2.00	\$26,944	\$35,027	LHS	
LHS	L/H/S	Fire Sprinkler		Ind. Arts	RHS	GOB	13,472	sf	\$10.00	\$134,720	\$175,136	LHS	
LHS	L/H/S	Communications/Security		Main	RHS	GOB	128,805	sf	\$2.00	\$257,610	\$334,893	LHS	
LHS	L/H/S	Fire Sprinkler		Main	RHS	GOB	13,152	sf	\$10.00	\$131,520	\$170,976	LHS	
LHS	L/H/S	Fire Sprinkler		Main	RHS	GOB	25,000	sf	\$8.00	\$200,000	\$260,000	LHS	
LHS	L/H/S	Interior Doors, Partitions, Stairs, Elevator		Main	RHS	GOB	1	ea	\$50,000.00	\$50,000	\$65,000	LHS	
LHS	L/H/S			Main	RHS	SB-9	1	ea	\$12,000.00	\$12,000	\$15,600	LHS	
LHS	L/H/S	Communications/Security		RHS-Site	Expand Parking Security	GOB	25,000	sf	\$6.00	\$150,000	\$195,000	LHS	
LHS	L/H/S	Communications/Security		RHS-Site	Vehicle Traffic-Service Road	GOB	1	ea	\$100,500.00	\$100,500	\$130,650	LHS	
LHS	L/H/S	Site Lighting		RHS-Site	Upgrade Exterior Lighting	SB-9	1	ea	\$45,000.00	\$45,000	\$58,500	LHS	
LHS	L/H/S	Walkways		RHS-Site	Repair / replace damaged sidewalk and roads	GOB	1	ea	\$75,000.00	\$75,000	\$97,500	LHS	
LHS	L/H/S	Communications/Security		RMS	Renovate Reception/Secretary - enclose	GOB	700	sf	\$150.00	\$105,000	\$136,500	LHS	
LHS	L/H/S	Communications/Security		RMS-Site	One road for access / egress	GOB	1	ea	\$1,250,000.00	\$1,250,000	\$1,625,000	LHS	
M-GOB	L/H/S	Walkways		RMS-Site	Connect Middle School with High School with a walking path	GOB	25,000	sf	\$50.00	\$1,250,000	\$1,625,000	M-GOB	
LHS	L/H/S	Communications/Security		RSPAC	Sound System Upgrade	SB-9	1	ea	\$75,000.00	\$75,000	\$97,500	LHS	
LHS	L/H/S	Communications/Security		SVP	Upgrade Intercom	GOB	40,102	sf	\$2.00	\$80,204	\$104,265	LHS	
LHS	L/H/S	Fire Detection/Alarm		SVP	Upgrade Fire Alarm Upgrade	GOB	40,102	sf	\$3.00	\$120,306	\$156,398	LHS	
LHS	L/H/S	Interior Doors, Partitions, Stairs, Elevator	1965	WME	ADA-Classroom Alcoves and exits	GOB	10	ea	\$12,000.00	\$120,000	\$156,000	LHS	
LHS	L/H/S	Communications/Security	1976	WME	Office / Entry-renovation	GOB	750	sf	\$150.00	\$112,500	\$146,250	LHS	
LHS	L/H/S	Fire Sprinkler	1992	WME	Sprinkler 5th grade Wing	GOB	15,199	sf	\$10.00	\$151,990	\$197,587	LHS	
LHS	L/H/S	Communications/Security	1997	WME	Upgrade Intercom	GOB	10,212	sf	\$2.00	\$20,424	\$26,551	LHS	
LHS	L/H/S	Fire Detection/Alarm	1997	WME	Upgrade Fire Alarm Upgrade	GOB	10,212	sf	\$3.00	\$30,636	\$39,827	LHS	
LHS	L/H/S	Communications/Security		Campus	WME	GOB	64,613	sf	\$2.00	\$129,226	\$167,994	LHS	
LHS	L/H/S	Communications/Security		Campus	WME	GOB	82,036	sf	\$3.00	\$246,108	\$319,940	LHS	
LHS	L/H/S	Fire Detection/Alarm		Campus	WME	GOB	64,613	sf	\$3.00	\$193,839	\$251,991	LHS	
LHS	L/H/S	Communications/Security	1976	WME-G	Upgrade Intercom	GOB	17,423	sf	\$2.00	\$34,846	\$45,300	LHS	
LHS	L/H/S	Fire Detection/Alarm	1976	WME-G	Upgrade Fire Alarm Upgrade	GOB	17,423	sf	\$3.00	\$52,269	\$67,950	LHS	
LHS	L/H/S	Site Specialities		WME-Site	Vehicle & Pedestrian Traffic	GOB	1	ea	\$125,000.00	\$125,000	\$162,500	LHS	
LHS	L/H/S	Walkways		WME-Site	Sidewalk Replacement	GOB	1	ea	\$75,000.00	\$75,000	\$97,500	LHS	\$7,202,939
M-GOB	LP	Plumbing		RMS-Site	Restrooms @ RMS Field	GOB	500	sf	\$325.00	\$162,500	\$211,250	M-GOB	
M-GOB	LP	Site Specialities		DistWide	Bike Path Connecting All School Campuses	GOB	54,000	sf	\$6.00	\$324,000	\$421,200	M-GOB	
M-SB-9	LP			DistWide	Parent Resources/Center	SB-9	350	sf	\$125.00	\$43,750	\$56,875	M-SB-9	
M-GOB	LP	Site Specialities	Stadium	Horton Comple	Bleacher's at softball field, possibly extend field. New bathrooms, dressing rooms, storage area	GOB	1	ea	\$1,200,000.00	\$1,200,000	\$1,560,000	M-GOB	
M-SB-9	LP		Site	Horton Comple	Conduct Site Analysis	SB-9	1	ea	\$35,000.00	\$35,000	\$45,500	M-SB-9	
M-SB-9	LP	Interior Walls	Main	RHS	Library - renovate planter area	SB-9	250	sf	\$175.00	\$43,750	\$56,875	M-SB-9	
M-GOB	LP	Site Lighting		RHS-Site	Install Stadium Lights at Football field	GOB	4	ea	\$75,000.00	\$300,000	\$390,000	M-GOB	
M-GOB	LP	Playground Equipment		RHS-Site	Landscaping; Outdoor Areas - Create social / Park Areas for students, basketball courts, volleyball	GOB	4,000	sf	\$30.00	\$120,000	\$156,000	M-GOB	
M-GOB	LP	Site Specialities		RHS-Site	Install Turf at Football Field	GOB	1	ea	\$900,000.00	\$900,000	\$1,170,000	M-GOB	
M-GOB	LP	Site Specialities		RHS-Site	Install Bleachers for 3000	GOB	3,000	ea	\$150.00	\$450,000	\$585,000	M-GOB	

**SECTION  
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# Estimate of Probable Costs

Ruidoso Municipal School District  
5 Year Facilities Master Plan

Comment	CATEGORY	SYSTEM	AREA	FACILITY NAME	FACILITY NEEDS	GOB/S B-9	QTY	UNIT	COST/UNIT	MACC	TOTAL PROJECT COST	Comment	SUBTOTALS
M-SB-9	LP	Site Specialities		RHS-Site	Replace Track Storage	SB-9	1	ea	\$20,000.00	\$20,000	\$26,000	M-SB-9	
M-GOB	LP	Wall Finishes		RMS	Upgrade Commons Aesthetics	GOB	25,000	sf	\$5.00	\$125,000	\$162,500	M-GOB	
M-SB-9	LP	Site Specialities		SVP	Outdoor Shade Structures / Areas	SB-9	1	ea	\$8,500.00	\$8,500	\$11,050	M-SB-9	
M-GOB	LP	Site Lighting		WMRec	Field Lights	GOB	4	ea	\$75,000.00	\$300,000	\$390,000	M-GOB	
M-GOB	LP	Site Specialities		WMRec	Storage	GOB	200	sf	\$135.00	\$27,000	\$35,100	M-GOB	
M-GOB	LP			WMRec	Baseball fields need: field house that includes: locker rooms - 80 boys and 80 girls; offices, restrooms; weight room; concessions.	GOB	4,750	sf	\$265.00	\$1,258,750	\$1,636,375	M-GOB	\$6,913,725
M-SB-9	PreMaint	Preventive Maintenance		RHS HealthClinic	Upgrade building systems	SB-9	1,750	sf	\$25.00	\$43,750	\$56,875	M-SB-9	
BS-B	PreMaint	Roof		Main RHS	Repair Roof leaks and Crickets	GOB	1	ea	\$250,000.00	\$250,000	\$325,000	BS-B	
BS-B	PreMaint	Wall Finishes		Main RHS	Exterior trim / fascia - repair	GOB	1	ea	\$250,000.00	\$250,000	\$325,000	BS-B	
PM	PreMaint	Preventive Maintenance		Campus RHS	Preventive Maintenance	SB-9	575	Studen	\$200.00	\$115,000	\$149,500	PM	
BS-B	PreMaint	Ceiling Finishes		RMS	Replace damaged Ceiling Tiles	SB-9	5,000	sf	\$5.00	\$25,000	\$32,500	BS-B	
BS-B	PreMaint	Roofs		RMS	Repair Roof Leaks	GOB	110,994	sf	\$2.00	\$221,988	\$288,584	BS-B	
M-SB-9	PreMaint	Interior Doors, Partitions, Stairs, Elevator		RMS	Repair Doors in Music Practice Room	SB-9	4	ea	\$1,250.00	\$5,000	\$6,500	M-SB-9	
M-SB-9	PreMaint	Interior Doors, Partitions, Stairs, Elevator		RMS	Repair Cork Doors in Art	SB-9	2	ea	\$1,250.00	\$2,500	\$3,250	M-SB-9	
PM	PreMaint	Preventive Maintenance		Campus RMS	Preventive Maintenance	SB-9	500	Studen	\$200.00	\$100,000	\$130,000	PM	
BS-S	PreMaint	Landscaping		RMS-Site	Install xeriscape at Basketball courts	SB-9	1	ea	\$3,000.00	\$3,000	\$3,900	BS-S	
M-SB-9	PreMaint	Landscaping		RMS-Site	Replace rocks adjacent to turf field with appropriate material	SB-9	1	ea	\$3,000.00	\$3,000	\$3,900	M-SB-9	
M-SB-9	PreMaint	Site Specialities		Site RSPAC	Repair Stone Retaining Wall	SB-9	1	ea	\$25,000.00	\$25,000	\$32,500	M-SB-9	
BS-B	PreMaint	Exterior Windows and Doors		SVP	Windows - install bottom drain	SB-9	29	ea	\$750.00	\$21,750	\$28,275	BS-B	
BS-B	PreMaint	Roofs		SVP	Roof Leaks-replace roof, extend overhang, repair damaged exterior finishes	GOB	33,887	sf	\$25.00	\$847,175	\$1,101,328	BS-B	
M-SB-9	PreMaint	Site Specialities		SVP	Cafeteria - Install wind block at playground door	SB-9	1	ea	\$7,500.00	\$7,500	\$9,750	M-SB-9	
PM	PreMaint	Preventive Maintenance		SVP	Preventive Maintenance	SB-9	375	Studen	\$200.00	\$75,000	\$97,500	PM	
BS-S	PreMaint	Site Specialities		SVP	Storm Drainage	GOB	1	ea	\$375,000.00	\$375,000	\$487,500	BS-S	
BS-B	PreMaint	Exterior Windows and Doors		1976 WME	doors	SB-9	1	ea	\$25,000.00	\$25,000	\$32,500	BS-B	
M-SB-9	PreMaint	Foundation/Slab/Structure		Campus WME	Repair Floor Cracks in Cafeteria	SB-9	1	ea	\$25,000.00	\$25,000	\$32,500	M-SB-9	
PM	PreMaint			Campus WME	Preventive Maintenance	SB-9	525	Studen	\$200.00	\$105,000	\$136,500	PM	
PM	PreMaint			1976 WME-G	Preventive Maintenance	GOB	0	Studen	\$200.00	\$0	\$0	PM	
BS-S	PreMaint	Site Specialities		WME-Site	Perimeter Drainage and rework drainage at Back of Gym	GOB	1	ea	\$375,000.00	\$375,000	\$487,500	BS-S	\$3,770,862
Tech	Tech	Technology		Campus RHS	Technology	GOB	575	Studen	\$370.00	\$212,750	\$276,575	Tech	
Tech	Tech	Technology		Campus RMS	Technology	GOB	500	Studen	\$370.00	\$185,000	\$240,500	Tech	
Tech	Tech	Technology		SVP	Technology	GOB	375	Studen	\$370.00	\$138,750	\$180,375	Tech	
Tech	Tech	Technology		Campus WME	Technology	GOB	525	Stude	\$370.00	\$194,250	\$252,525	Tech	\$949,975
<b>DISTRICT TOTAL:</b>										<b>\$53,253,065</b>	<b>\$69,228,985</b>		<b>\$69,228,985</b>

## Prioritization Process

### RUIDOSO MUNICIPAL SCHOOL DISTRICT FMP HISTORY

Ruidoso Municipal Schools (RMSD) completed 5 year Facilities Master Plans (FMP) in 2005 and 2010. This 2016 - 2021 FMP is the third completed District 5 year FMP under the PSCOC/PSFA facilities master plan program, using PSFA FMP guidelines.



The current administration of RMSD made it a priority to address facility needs. The development of this FMP gave RMSD the opportunity to review its progress and reassess its priorities.

### DEVELOPMENT OF PRIORITIZATION PROCESS

RMSD School Board supported the Blue Ribbon committee in their endeavor to develop the following process and criteria to prioritize the capital needs of the District. This process addresses the specific needs of RMSD and supports the District's Vision and Mission;

The Vision of RMSD is *to grow a collaborative learning community where relationships, rigor and relevance develop fulfilled and purposeful adults.*

The Mission: *RMSD in partnership with students, families and the community, ensures a rigorous and relevant student-centered learning environment that cultivates character, fosters academic excellence and embraces diversity.*

The developed FMP process entrusted the responsibility of prioritizing the District's needs and the development of a capital plan to address these priorities, to the Blue Ribbon committee, with final approval by the RMSD School Board.

### RMSD BLUE RIBBON COMMITTEE

RMSD has developed a long, successful relationship with the local community and their State representatives. RMSD continuously seeks input from the local community and is aware of their concerns for the future of the District. To assure community input, prior to the 2005 FMP, RMSD developed a Blue Ribbon committee to be a liaison between the District and the local community for capital projects. The Blue Ribbon committee members are a representation of the local community. They are part of the decision making process for the District; reviewing data, and bringing the community perspective to the discussions. RMSD has involved the Blue Ribbon committee in the development of each of the three FMPs. The Blue Ribbon committee has been an active part of each successful recent general obligation bond election.

## Prioritization Process

### PROCESS AND CRITERIA FOR PRIORITIZING DISTRICT NEEDS

The prioritization of RMSD needs took place over the span of four Blue Ribbon committee meetings, four town hall meetings, two meetings with district administration and maintenance director to review the FAD/FMAR report, and two School Board meetings.

The FMP process was based on providing relevant data, meaning discussion, resulting in knowledgeable decisions. This was accomplished by educating, engaging and empowering all of the participants throughout development of the FMP. During the FMP process, the RMSD Blue Ribbon committee and community were given background information on the District and all identified School and District facility needs.

During the FMP process, the Blue Ribbon committee and community reviewed and discussed the following data:

- District Vision and Mission
- Partnerships: District – Community – State (PSCOC/PSFA)
- Facilities Assessment Database (FAD)
- Enrollment History and Projections
- Existing Facility Size compared to PSCOC Recommended Square Foot / Student
- Capacity and Utilization of Schools
- Age of Schools
- Life Span of Building Systems
- Preventive Maintenance
- Maintenance Cost per Square Foot per Year
- Size Right School Planning
- Benefits of a Smaller Footprint
- Efficient and Effective Schools
- Community and School Profiles
- Capital Funding Sources
- 2010 FMP Priorities and Completed Projects

The facility needs were broken down by facility and categories. The facility needs were identified by the following eight categories:

- Adequacy Standards
- Educational Program
- Facility Renewal
- Growth
- Life-Health-Safety/Code
- Local Policy
- Preventative Maintenance
- Technology

## Prioritization Process

The Blue Ribbon committee reviewed all the District needs, its capital project funding sources and capabilities for the next five plus years. During the prioritization process, the committee discussed the possibilities of partnering with PSCOC/PSFA and the local community. Partnership with PSCOC/PSFA is dependent upon aligning future projects with the FAD and identifying building systems that are past their useful life which could impact student performance.

The Blue Ribbon committee requested a survey of the community to gain an understanding of the community's perception of district facility needs. The survey was a reflection of information the Blue Ribbon committee determined would be beneficial to the District and the prioritization of facility needs. A copy of the FMP survey can be found in the appendix of this document.

Two meetings were held with district administration and the maintenance director to review the FAD/FMAR report, verify the information, and discuss which schools would benefit from systems based projects.

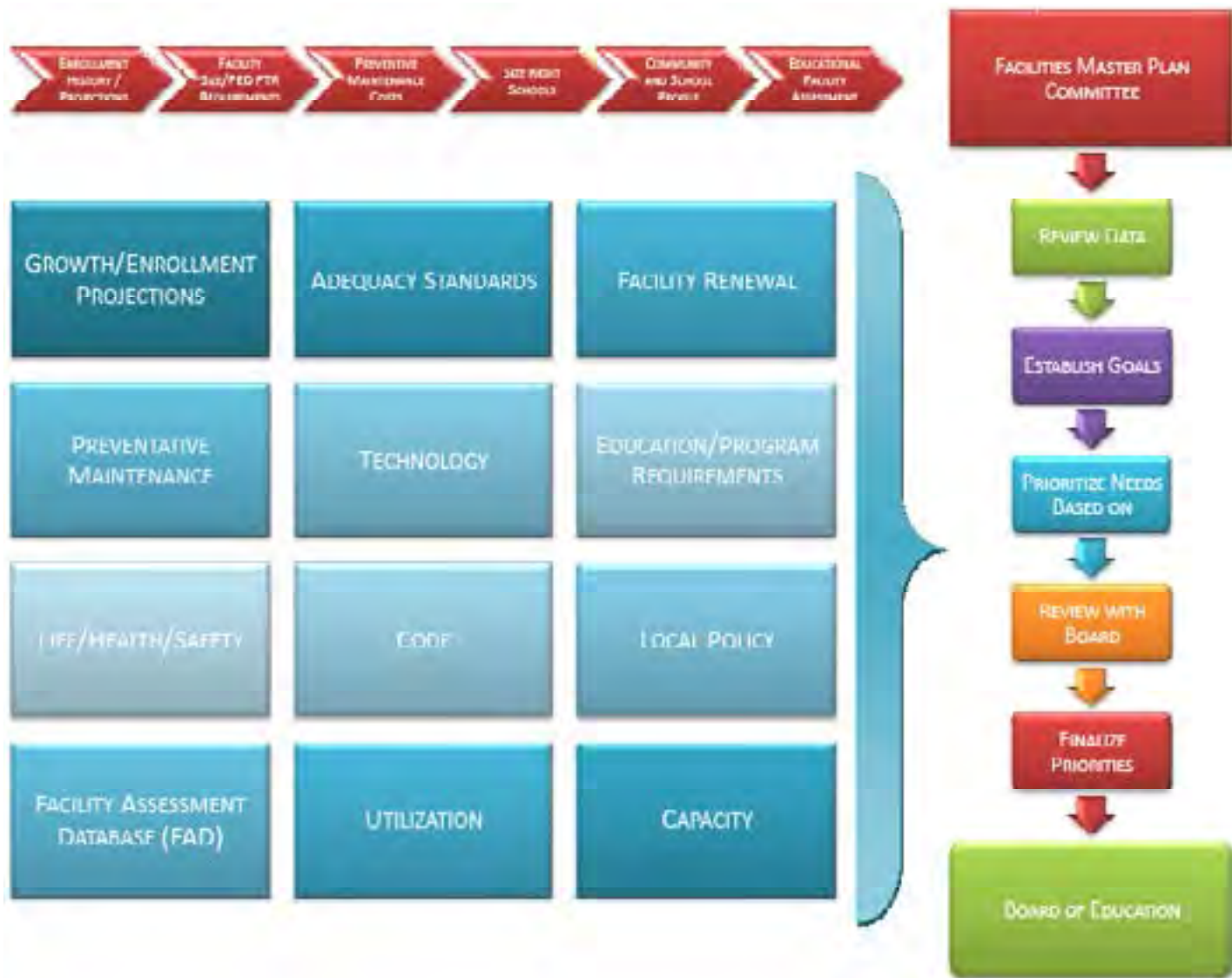
After review and discussion of the data, the Blue Ribbon committee developed recommendations and prioritized the District's facility needs. The criteria used by the Blue Ribbon committee and the District to prioritize capital needs were:

- Does it affect Life-Health-Safety on campus?
- Does it align with the FAD Ranking/Support future PSCOC/PSFA partnership?
- Does it impact the District vision and mission?
- Does it support being Pro-active in lieu of Reactive?
- Does it support the District's educational program?
- Does it promote student success?
- Does it support community needs?

The following chart provides a schematic diagram of the process and the categories that the Blue Ribbon committee utilized in the prioritization of the identified needs of the District.



# Prioritization Process



## Prioritization Process

### FMP PRIORITIZATION SCHEDULE

#### April 30, 2015

The Blue Ribbon Committee met to review information and provide input on the issues, concerns and needs regarding RMSD facilities.

The meeting agenda included:

- FMP PROCESS
- Data:
  - District Background Information
  - Capital Project Funding
- Discussion:
  - Goals & Objectives
  - Issues, Concerns & Needs
- Decisions:
  - FMP District Priorities and Recommendations

The Committee was presented with several questions for their feedback.

- What will Ruidoso look like in 5, 10, 15, 50 years?
- Do extracurricular activities fit into the FMP?
- What are the educational challenges faced by Ruidoso Schools?
- What is the long range vision of the District in terms of educational program delivery trends?
- What are the positive features of District facilities?
- In the next five plus years, what are some features of District facilities that need to change or improve?

#### August 3, 2015

The RMSD Board of Education met to review input from past meetings and discuss the Goals and Objectives put forth by the FMP Core Committee.

- Meet PSCOC Requirements
- Align FMP with FAD
- Efficient and Effective Use of Existing Facilities
- Community Partnership
- Modern, Well Kept Facilities: Upgraded Facilities and Building Systems
- Green Facilities: Solar Panels, Wind Power

#### August 25, 2015

The agenda for the Blue Ribbon Committee was as follows:

- Introductions:
- Brief Review of FMP Process:
- Brief Review of Data:
  - District Background Information

## Prioritization Process

Capital Project Funding

Goals & Objectives

- Discussion:
  - Issues, Concerns & Needs
  - Issues for Community Input

### September 10, 2015

The third Blue Ribbon committee meeting included discussion of FMP goals and objectives and other facility related topics. The committee reviewed and edited the district facilities survey and established the agenda for the Town Hall meetings. It was determined to conduct four Town Hall meetings to assure that the community has the opportunity to attend the meetings and join in the discussion.

#### RMS FMP GOALS and OBJECTIVES:

School Safety

Community Partnership

Meet State / PSCOC Requirements

Align FMP with Facilities Assessment Database

Efficient and Effective Use of Existing Facilities

Modern, Well Kept Facilities: Upgraded Facilities and Building Systems

Green Facilities: Solar Panels, Wind Power

#### WHAT WILL EDUCATION IN RUIDOSO LOOK LIKE IN 5, 10, 15, 50 YEARS?

On-Line: Instruction / Reading

In-School: Homework / Focused Instruction

More Specialized Instruction

More Individualized Instruction

More Teacher Collaboration

More Student Collaboration

Project Based Instruction

#### WHAT ARE POSITIVE FEATURES OF DISTRICT FACILITIES?

Partnership of Community & District

Community Advocacy for Students & Schools

Healthy School Environments

Student Exposure to a Variety of Programs & Events

School Configuration

Local ENMU Branch

#### WHAT ARE THE EDUCATIONAL CHALLENGES FACED BY RUIDOSO SCHOOLS?

Retention of Qualified Teachers

Declining Enrollment

Demographics

Family Structure



## Prioritization Process

### Parent Involvement

#### **September 14-22, 2015**

The District conducted four Town Hall meetings. The same presentation was held at each of the following schools to give the community access to the information and encourage participation in the FMP: White Mountain ES, Nob Hill ECC, Ruidoso MS and Ruidoso HS. The District was diligent in its efforts to notify the community of the Town Hall meetings. It had flyers created and distributed them by posting them in public spaces, sending them home with students, and posting them on the district website. The District also announced the Town Hall meeting on the radio, posted the meeting information on school marquees, used the mass telephone notification system to announce the meeting, and ran notices in the local newspaper. Blue Ribbon committee members also contacted community members personally and invited them to attend the meetings. The result of all the District's efforts was very low attendance at each of the Town Hall meetings. There were a few community members and a few district staff at each meeting. The people that did attend the meetings were actively engaged in discussion concerning district facilities and completed a survey at the end of the meeting.

Immediately after the Town Hall meetings the District posted the FMP survey on its website to encourage community participation in the FMP process. The District received 54 completed surveys.

#### **October 15, 2015**

The Blue Ribbon Committee met to review information and discussion results of all Town Hall Meetings and surveys. The committee then had the opportunity to document their recommendations for District priorities.

#### **November 10, 2015**

The Blue Ribbon committee recommendations and capital needs priorities were presented to the School Board for review and discussion.

#### **December 8, 2015**

The Final FMP document was presented to the School Board for review and comments.

### **FMP RECOMMENDATIONS**

The following Blue Ribbon committee recommendations were presented to the School Board on November 10, 2015.

The Blue Ribbon Committee recommends that :

1. Representatives of all stakeholders (community members, parents, students, District staff) be invited to participate and serve as committee members on any facility master plan or facility master plan update.
2. The School District review the facilities master plan and District concerns at least every other year to determine if the facility master plan and District concerns are in alignment.

## Prioritization Process

3. The School District develop a General Obligation Bond election cycle to provide a consistent funding source for capital projects that will not increase the tax rate.
4. The District to strive for efficiency and effectiveness in all district facilities.
5. The District to incorporate sustainable (green) elements in all district construction where feasible and fiscally responsible.
6. The School Board to actively enlist the continued assistance of this committee and all of its members to act as liaisons to the community. This assistance to include partnering with the School Board to develop and implement strategies to inform and educate the community on upcoming capital projects and General Obligation Bond issues.
7. The following priorities be adopted by the School District for the 2016-21 facilities master plan:

### *District Priorities for 2016-21 Facilities Master Plan for:*

1. Life / Health / Safety Issues
2. Preventive Maintenance
3. Technology
4. Nob Hill / Sierra Vista Combination School
5. Ruidoso HS: Update Building Systems, Renovation
6. White Mountain ES: Update Building Systems, Renovation
7. White Mountain Recreation Site: Improvements
8. Horton Stadium Complex: Update as necessary for safety
9. Old Middle School Complex: Conduct Study
10. Soccer Complex at Middle School: Field Restrooms
11. Bike Path Connecting all District Schools

## Capital Plan

### FACILITIES ASSESSMENT DATABASE (FAD)

The Facilities Assessment Database (FAD) ranking of RMSD educational facilities was shared with and reviewed by the Blue Ribbon committee throughout the FMP process. The condition of facilities and the FAD ranking was considered in the Blue Ribbon committee's prioritization of the District's needs. When the FMP process began Ruidoso High School had a rank of 149, which indicated that it might become eligible for funding through PSCOC / PSFA; however, on September 24, 2015, just prior to the last Blue Ribbon committee meeting, new FAD ranking were released and Ruidoso High School's rank dropped to 412. With this change in FAD rankings, it would appear that none of the Ruidoso Schools will be eligible for PSCOC/PSFA funding during the life span of this FMP; however, the FAD rankings are subject to change as the database is updated and the District should review the rankings periodically to monitor any changes. These FAD rankings were published September 24, 2015.

#### 2016-17 PSCOC/PSFA RANKING OF RMSD Schools

School	2015a Rank	2015b Rank	Current NMCI
Nob Hill ECC	14-15-35	14-15-35	46.95
Sierra Vista PS	473	440	13.06
White Mountain ES	523	499	9.4
White Mountain Int	523	499	9.4
Ruidoso MS	569	677	1.35
Ruidoso HS	149	412	14.43

STATE PARTICIPATION IN APPROVED PROJECTS: 11%  
 DISTRICT PARTICIPATION IN APPROVED PROJECTS: 89%

### FACILITIES ASSESSMENT DATABASE (FAD) / FACILITIES MAINTENANCE ASSESSMENT REPORT (FMAR)

A change in how PSCOC/PSFA can fund a public school capital project is anticipated to be implemented for the 2016-2017 funding process. PSCOC/PSFA could consider funding of building system replacements in lieu of a complete renovation of a school. This will benefit schools by creating smaller projects thus reducing their share of a PSCOC/PSFA approved project. PSFA has generated a FAD/FMAR report that identifies all of the potential building systems in each school that could be eligible for this funding source.

The FAD/FMAR report was reviewed by district administration and the maintenance director twice during the FMP process. White Mountain ES and Ruidoso High School are the two district schools that have a large portion of building systems that are beyond expected life, or are potential mission impact/degraded. The building systems identified in the FAD/FMAR report are listed in the District's capital needs and capital plan.

**FMP DISTRICT PRIORITIES**

The following table lists the Blue Ribbon Committee priorities for the 2016-21 FMP:

District Priorities for 2016-21 Facilities Master Plan	
1.	Life/ Health/Safety Issues
2.	Preventive Maintenance
3.	Technology
4.	Nob Hill / Sierra Vista Combination School
5.	Ruidoso HS: Update Building Systems, Renovation
6.	White Mountain ES: Update Building systems, Renovation
7.	White Mountain Recreation Site: Improvements
8.	Horton Stadium Complex: Update as necessary for safety
9.	Old Middle School Complex: Conduct Study
10.	Soccer Complex at Middle School: Field Restrooms
11.	Bike Path connecting all District Schools

**RMSD FACILITIES MASTER PLAN CAPITAL PROJECTS SUMMARY**

At the conclusion of the Facilities Master Plan process, recommendations were developed and the capital plan was generated that will address the critical needs of RMSD for the next five years and well into the foreseeable future. As shown in Section 2.8 of this FMP, the 2010 FMP for RMSD was a long range plan with five year and ten year goals. The District has accomplished or is in the process of completing the majority of priorities identified in the 2010 FMP. This 2016-21 FMP is a continuation of the 2010 FMP. The Nob Hill Early Childhood Center project will be completed under this FMP. Needs that were identified in the 2010 FMP that have not been addressed have been carried over into this FMP. RMSD has spent the past few months developing their plan, knowing that it is a living document and should be reviewed yearly and modified when necessary to reflect the direction of the District.

**The capital plan was adopted by the Ruidoso Municipal School Board on December 8, 2015.**

The District does not have adequate GOB funds available to address all of the capital projects within the next five years. RMSD had anticipated partnering with PSCOC/PSFA on some building system upgrades at White Mountain ES and Ruidoso High School, but with the current FAD rankings that does not look like a viable option. The District has received direct appropriations from the legislature in the past, but those funds are not guaranteed. RMSD will continue to seek available funding from various sources.

## Capital Plan

RMSD has been focused on addressing its priorities and accomplishing one project at a time as funds are available. The District will continue this strategy and use the majority of its anticipated 2016 GOB funds to combine the Nob Hill Early Childhood Center and Sierra Vista Primary School. Any additional funds from the anticipated 2016 GOB will be used to fund district technology; White Mountain Complex; Ruidoso High School building systems upgrades, Ruidoso High School Campus site; Horton Stadium Complex and the Old Ruidoso Middle School; Ruidoso Middle School Site – upgrade at the soccer complex and Ruidoso High School Performing Arts Center projects. RMSD anticipates holding a GOB election February 2, 2016 to begin addressing this capital plan.

The District will use the majority of its SB-9 funds to address life-health-safety, general maintenance and preventive maintenance issues throughout the District. RMSD has SB-9 funds available through 2019 when it will go back to the community to support the continuation of the SB-9 levy.

The District funds its technology program through GOB and eRate funds.

The following pages contain the capital plan developed to meet the needs of RMSD. The capital plan has been developed with the understanding that it is a living document and has flexibility. It is understood that the priorities recommended by the Blue Ribbon committee to the School Board will be addressed as funding becomes available and will not necessarily be accomplished in order. Other identified district needs may be addressed prior to addressing all of the recommended priorities.

Refer to the following spreadsheet for the Ruidoso Municipal Schools Capital Plan.

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# Capital Improvements Plan Priorities

## FUNDING SOURCES CHART

Project ID	Category	Project	Plan Year	GO Bonds	HB33	SB9	Other	Proposed State Share	Total Project Cost	Percent Total	State Funding Assistance Priority	District Share	State Share
<b>Nob Hill Early Childhood Center</b>													
NHECC	AdqStd	Combine NHECC with Sierra Vista PS	2015-19	\$15,200,000				\$ 3,947,798	\$ 19,147,798	100%	1	89%	11%
	Total			\$ 15,200,000	\$ -	\$ -	\$ -	\$ 3,947,798	\$ 19,147,798	100%			
<b>Sierra Vista Primary School</b>													
SVP	PreMaint	Preventive Maintenance	2016-21			\$ 97,500			\$ 97,500	3%		100%	0%
SVP	EdPro	Technology	2016-21	\$180,375					\$ 180,375	6%		100%	0%
SVP	L/H/S	Life/Health/Safety Issues-GOB	2016-21	\$260,663		\$ -			\$ 260,663	9%		100%	0%
SVP	FacRen	Building Systems Upgrades-Building-GOB	2020-21	\$1,622,654					\$ 1,622,654	54%		100%	0%
SVP	FacRen	Building Systems Upgrades-Building-SB-9	2016-21	\$0		\$ 100,295			\$ 100,295	3%		100%	0%
SVP	FacRen	Building Systems Upgrades-Site-GOB	2020-21	\$682,500					\$ 682,500	23%		100%	0%
SVP	FacRen	Building Systems Upgrades-Site-SB-9	2016-21	\$0		\$ 65,000			\$ 65,000	2%		100%	0%
SVP	FacRen	Miscellaneous Projects - SB-9	2016-21	\$0		\$ 20,800			\$ 20,800	1%		100%	0%
	Total			\$ 2,746,192	\$ -	\$ 283,595	\$ -	\$ -	\$ 3,029,787	100%			
<b>White Mountain Elementary School</b>													
WME	PreMaint	Preventive Maintenance	2016-21	\$0		\$ 136,500			\$ 136,500	2%		100%	0%
WME	EdPro	Technology	2016-21	\$252,525					\$ 252,525	3%		100%	0%
WME	L/H/S	Life/Health/Safety Issues-GOB	2016-21	\$1,306,140					\$ 1,306,140	15%	2	89%	11%
WME	L/H/S	Life/Health/Safety Issues-Site-GOB	2016-21	\$260,000		\$ -			\$ 260,000	3%	2	89%	11%
WME	L/H/S	Building Systems Upgrades-Building-GOB	2017-21	\$5,577,159					\$ 5,577,159	62%	2	89%	11%
WME	L/H/S	Building Systems Upgrades-Building-SB-9	2016-21	\$0		\$ 653,879			\$ 653,879	7%		100%	0%
WME	FacRen	Building Systems Upgrades-Site	2016-21	\$591,500					\$ 591,500	7%	2	89%	11%
WME	FacRen	Miscellaneous Projects-GOB	2017-21	\$130,000					\$ 130,000	1%	2	89%	11%
WME	FacRen	Miscellaneous Projects-SB-9	2016-21	\$0		\$ 91,000			\$ 91,000	1%		100%	0%
	Total			\$ 8,117,324	\$ -	\$ 881,379	\$ -	\$ -	\$ 8,998,703	100%			
<b>White Mountain Elementary Gym</b>													
WME-G	L/H/S	Life/Health/Safety Issues-B-GOB	2016-21	\$113,250		\$ -			\$ 113,250	3%	2	89%	11%
WME-G	L/H/S	Building Systems Upgrades-Building-GOB	2017-21	\$3,773,644					\$ 3,773,644	91%	2	89%	11%
WME-G	L/H/S	Building Systems Upgrades-Building-SB-9	2016-21	\$0		\$ 203,934			\$ 203,934	5%		100%	0%
WME-G	FacRen	Miscellaneous Projects-SB-9	2016-21	\$0		\$ 42,900			\$ 42,900	1%		100%	0%
	Total			\$ 3,886,894	\$ -	\$ 246,834	\$ -	\$ -	\$ 4,133,728	100%			
<b>Ruidoso Middle School</b>													
RMS	PreMaint	Preventive Maintenance	2016-21	\$0		\$ 130,000			\$ 130,000	3%		100%	0%
RMS	EdPro	Technology	2016-21	\$240,500					\$ 240,500	5%		100%	0%
RMS	L/H/S	Life/Health/Safety Issues-GOB	2016-21	\$136,500					\$ 136,500	3%		100%	0%
RMS	L/H/S	Life/Health/Safety Issues-Site-GOB	2016-21	\$1,625,000					\$ 1,625,000	33%		100%	0%
RMS	L/H/S	Building Systems Upgrades-Building-GOB	2021-26	\$756,584					\$ 756,584	15%		100%	0%

**SECTION  
3.3**

**Capital Improvements Plan Priorities**

**FUNDING SOURCES CHART**

RMS	L/H/S	Building Systems Upgrades-Building-SB-9	2016-21	\$0		\$ 32,500			\$ 32,500	1%			100%	0%
RMS	FacRen	Building Systems Upgrades-Site-SB-9	2016-21	\$0		\$ 3,900			\$ 3,900	0%			100%	0%
RMS	FacRen	Miscellaneous Projects-SB-9	2016-21	\$0		\$ 9,750			\$ 9,750	0%			100%	0%
RMS	FacRen	Miscellaneous Projects-GOB	2021-26	\$162,500					\$ 162,500	3%			100%	0%
RMS	FacRen	Miscellaneous Projects-GOB-Site	2016-21	\$1,836,250					\$ 1,836,250	37%			100%	0%
RMS	FacRen	Miscellaneous Projects-SB-9-Site	2016-21	\$0		\$ 20,150			\$ 20,150	0%			100%	0%
	<b>Total</b>			<b>\$ 4,757,334</b>	<b>\$ -</b>	<b>\$ 196,300</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 4,953,634</b>	<b>100%</b>				

<b>Ruidoso High School</b>														
RHS	PreMaint	Preventive Maintenance	2016-21	\$0		\$ 149,500			\$ 149,500	1%			100%	0%
RHS	EdPro	Technology	2016-21	\$276,575					\$ 276,575	1%			100%	0%
RHS	L/H/S	Life/Health/Safety Issues-GOB	2016-21	\$1,279,166					\$ 1,279,166	6%	3		89%	11%
RHS	L/H/S	Life/Health/Safety Issues-SB-9	2016-21	\$0		\$ 18,070			\$ 18,070	0%			100%	0%
RHS	L/H/S	Life/Health/Safety Issues-Site-GOB	2016-21	\$423,150		\$ -			\$ 423,150	2%	3		89%	11%
RHS	L/H/S	Life/Health/Safety Issues-Site-SB-9	2016-21	\$0		\$ 58,500			\$ 58,500	0%			100%	0%
RHS	L/H/S	Building Systems Upgrades-Building-GOB	2016-21	\$15,059,768					\$ 15,059,768	70%	3		89%	11%
RHS	L/H/S	Building Systems Upgrades-Building-SB-9	2016-21	\$0		\$ 1,060,400			\$ 1,060,400	5%	3		89%	11%
RHS	FacRen	Building Systems Upgrades-Site-GOB	2016-21	\$260,000					\$ 260,000	1%	3		89%	11%
RHS	FacRen	Miscellaneous Projects-GOB	2016-21	\$442,813					\$ 442,813	2%	3		89%	11%
RHS	FacRen	Miscellaneous Projects-GOB-Site	2016-21	\$2,496,000					\$ 2,496,000	12%	3		89%	11%
RHS	FacRen	Miscellaneous Projects-SB-9	2016-21	\$0		\$ 100,750			\$ 100,750	0%			100%	0%
RHS	FacRen	Miscellaneous Projects-SB-9-Site	2016-21	\$0		\$ 26,000			\$ 26,000	0%			100%	0%
	<b>Total</b>			<b>\$ 20,237,472</b>	<b>\$ -</b>	<b>\$ 1,413,220</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 21,650,692</b>	<b>100%</b>				

<b>Ruidoso Schools Performing Arts Center</b>														
RSPAC	L/H/S	Life/Health/Safety Issues-SB-9	2016-21	\$0		\$ 97,500			\$ 97,500	19%			100%	0%
RSPAC	L/H/S	Building Systems Upgrades-Building-GOB	2016-21	\$325,000					\$ 325,000	65%			100%	0%
RSPAC	L/H/S	Building Systems Upgrades-Building-SB-9	2016-21	\$0		\$ 45,500			\$ 45,500	9%			100%	0%
RSPAC	FacRen	Miscellaneous Projects-SB-9	2016-21	\$0		\$ 32,500			\$ 32,500	6%			100%	0%
	<b>Total</b>			<b>\$ 325,000</b>	<b>\$ -</b>	<b>\$ 175,500</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 500,500</b>	<b>100%</b>				

<b>White Mountain Recreation Site</b>														
WMSite	LP	Field Lights-GOB	2016-21	\$390,000					\$ 390,000	19%			100%	0%
WMSite	LP	Storage-GOB	2016-21	\$35,100					\$ 35,100	2%			100%	0%
WMSite	LP	Baseball Field Needs: field house including: lockers rooms-80boys-80girls; offices, restrooms, weight room, concessions-GOB	2016-21	\$1,636,375					\$ 1,636,375	79%			100%	0%
	<b>Total</b>			<b>\$ 2,061,475</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ -</b>	<b>\$ 2,061,475</b>	<b>100%</b>				

<b>Horton Center</b>														
HC	FacRen	Bleacher's at softball field, possibly extend field. New bathrooms, dressing rooms, storage area-GOB	2021-26	\$1,560,000					\$ 1,560,000	71%			100%	0%



**SECTION  
3.3**

**Capital Improvements Plan Priorities**

**FUNDING SOURCES CHART**

HC	LP	Conduct Site Analysis-SB-9	2016	\$0		\$ 45,500			\$ 45,500	2%		100%	0%
	Total			\$ 2,145,000	\$ -	\$ 45,500	\$ -	\$ -	\$ 2,190,500	100%			

<b>Central Offices</b>													
CO	LP	Renovate Central Receiving to Office or Storage-SB-9	2016-21	\$0		\$ 243,750			\$ 243,750	66%		100%	0%
CO	PreMaint	Renovate Break Room-SB-9	2016-21	\$0		\$ 14,625			\$ 14,625	4%		100%	0%
CO	FacRen	Replace 2 RTU UnitsSB-9	2016-21	\$0		\$ 112,970			\$ 112,970	30%		100%	0%
	Total			\$ -	\$ -	\$ 371,345	\$ -	\$ -	\$ 371,345	100%			

<b>District Wide</b>													
Dist	LP	Bike Path connecting all school campuses-GOB	2016-21	\$421,200					\$ 421,200	19%		100%	0%
Dist	LP	GRADS-GOB	2021-26	\$731,250					\$ 731,250	33%		100%	0%
Dist	LP	Health Clinic / Plumbing update restrooms and all piping / sewer-GOB	2016-21	\$159,250					\$ 159,250	7%		100%	0%
Dist	LP	Health Clinic / Replace portable with permanent building-GOB	2021-26	\$731,250					\$ 731,250	33%		100%	0%
Dist	LP	Health Clinic / Replace roof and gutters-SB-9	2016-21	\$0		\$ 34,125			\$ 34,125	2%		100%	0%
Dist	LP	Health Clinic / Upgrade building systems-SB-9	2016-21	\$0		\$ 56,875			\$ 56,875	3%		100%	0%
Dist	LP	Parent Resource Center-SB-9	2016-21	\$0		\$ 56,875			\$ 56,875	3%		100%	0%
	Total			\$ 2,042,950	\$ -	\$ 147,875	\$ -	\$ -	\$ 2,190,825	100%			

<b>Grand Total</b>				\$ 61,519,640	\$ -	\$ 3,761,548	\$ -	\$ 3,947,798	\$ 69,228,986				
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**SECTION  
3.3**

**Capital Improvements Plan Priorities**

**BUILDING SYSTEMS**

Ruidoso Municipal School District

5 Year Facilities Master Plan

CATEGORY	SYSTEM	AREA	FACILITY NAME	FACILITY NEEDS	GOB/S B-9	QTY	UNIT	COST/UNIT	MACC	TOTAL PROJECT COST	Project Type / Funding	5 Year Facilities SUBTOTALS
FacRen			CO	Renovate Central Receiving to Office or Storage	SB-9	2,500	SF	\$75.00	\$187,500	\$243,750	M-SB-9	
FacRen			CO	Renovate Break Room	SB-9	150	SF	\$75.00	\$11,250	\$14,625	M-SB-9	
FacRen	HVAC		CO	Replace 2 RTU Units	SB-9	3,476	SF	\$25.00	\$86,900	\$112,970	M-SB-9	\$371,345
LP	Site Specialities		DistWide	Bike Path Connecting All School Campuses	GOB	54,000	sf	\$6.00	\$324,000	\$421,200	M-GOB	\$421,200
LP			DistWide	Parent Resources/Center	SB-9	350	sf	\$125.00	\$43,750	\$56,875	M-SB-9	\$56,875
FacRen	Portable		RHS GRADS	Replace portable with Permanent Building	GOB	2,500	sf	\$225.00	\$562,500	\$731,250	M-GOB	
FacRen	Plumbing		RHS HealthClinic	Plumbing - update restrooms and all piping/sewer	GOB	350	sf	\$350.00	\$122,500	\$159,250	M-GOB	
FacRen	Portable		RHS HealthClinic	Replace portable with Permanent Building	GOB	2,500	sf	\$225.00	\$562,500	\$731,250	M-GOB	\$1,621,750
FacRen	Roofs		RHS HealthClinic	Replace Roof and Gutters	SB-9	1,750	sf	\$15.00	\$26,250	\$34,125	M-SB-9	
PreMaint	Preventive Maintenance		RHS HealthClinic	Upgrade building systems	SB-9	1,750	sf	\$25.00	\$43,750	\$56,875	M-SB-9	\$91,000
LP	Site Specialites		Stadium Horton Comple	Bleacher's at softball field, possibly extend field. New bathrooms, dressing rooms, storage area	GOB	1	ea	\$1,200,000.00	\$1,200,000	\$1,560,000	M-GOB	
FacRen	Site Specialites		Stadium Horton Comple	Upgrade as necessary include lighting	GOB	1	ea	\$450,000.00	\$450,000	\$585,000	M-GOB	\$2,145,000
LP			Site Horton Comple	Conduct Site Analysis	SB-9	1	ea	\$35,000.00	\$35,000	\$45,500	M-SB-9	\$45,500
AdqStd			NHECC	Combine with Sierra Vista PS	GOB	1	ea	\$14,729,075.00	\$14,729,075	\$19,147,798	BS-G	\$19,147,798
AdqStd	HVAC		Fine Arts RHS	HVAC - Replace Fine Arts HVAC	GOB	15,265	sf	\$25.00	\$381,625	\$496,113	BS-G	
AdqStd	Air/Ventilation Equipment		Fine Arts RHS	Replace Air/Ventilation Equipment	GOB	15,265	sf	\$10.00	\$152,650	\$198,445	BS-G	
AdqStd	Lighting / Branch Circuits		Fine Arts RHS	Replace Lighting	GOB	15,265	sf	\$9.00	\$137,385	\$178,601	BS-G	
FacRen	Main Power/Emergency		Fine Arts RHS	Replace Main Power/Emergency	GOB	15,265	sf	\$5.00	\$76,325	\$99,223	BS-G	
FacRen	Plumbing		Fine Arts RHS	Renovate Plumbing Fixtures-Restrooms	GOB	350	sf	\$350.00	\$122,500	\$159,250	BS-G	
AdqStd	Air/Ventilation Equipment		Ind. Arts RHS	Replace Air/Ventilation Equipment	GOB	13,472	sf	\$10.00	\$134,720	\$175,136	BS-G	
FacRen	Ceiling finishes		Ind. Arts RHS	Replace Ceiling Tiles	GOB	13,472	sf	\$5.00	\$67,360	\$87,568	BS-G	
FacRen	Exterior Windows and Doors		Ind. Arts RHS	Replace Exterior Doors	GOB	15	ea	\$10,000.00	\$150,000	\$195,000	BS-G	
AdqStd	HVAC		Ind. Arts RHS	HVAC - Replace Industrial Arts HVAC	GOB	13,472	sf	\$25.00	\$336,800	\$437,840	BS-G	
AdqStd	Lighting / Branch Circuits		Ind. Arts RHS	Replace Lighting	GOB	13,472	sf	\$9.00	\$121,248	\$157,622	BS-G	
FacRen	Plumbing		Ind. Arts RHS	Renovate Plumbing Fixtures-Restrooms	GOB	320	sf	\$350.00	\$112,000	\$145,600	BS-G	
FacRen	Wall Finishes		Ind. Arts RHS	Upgrade Wall Finishes	GOB	30,000	sf	\$2.00	\$60,000	\$78,000	BS-G	
FacRen	Exterior Windows and Doors		Main RHS	Windows - Replace 15	GOB	750	sf	\$250.00	\$187,500	\$243,750	BS-G	
FacRen	Floor Finishes		Main RHS	Replace Indoor Running Surface	GOB	4,000	sf	\$20.00	\$80,000	\$104,000	BS-G	
FacRen	Floor Finishes		Main RHS	Replace Classroom Carpet	GOB	38,641	sf	\$6.00	\$231,846	\$301,400	BS-G	
AdqStd	HVAC		Main RHS	HVAC - Replace Main bldg HVAC	GOB	128,805	sf	\$25.00	\$3,220,125	\$4,186,163	BS-G	
FacRen	Institutional Equipment		Main RHS	Upgrade Equipment	GOB	128,805	ea	\$3.00	\$386,415	\$502,340	BS-G	
AdqStd	Lighting / Branch Circuits		Main RHS	Replace Lighting	GOB	128,805	sf	\$9.00	\$1,159,245	\$1,507,019	BS-G	
AdqStd	Main Power/Emergency		Main RHS	Replace Main Power/Emergency	GOB	128,805	sf	\$5.00	\$644,025	\$837,233	BS-G	
FacRen	Plumbing		Main RHS	Renovate Plumbing Fixtures-Restrooms	GOB	4,366	sf	\$350.00	\$1,528,100	\$1,986,530	BS-G	
FacRen	Plumbing		Main RHS	Renovate Boys Athletic Rooms	GOB	1,500	sf	\$100.00	\$150,000	\$195,000	BS-G	
FacRen	Plumbing		Main RHS	Renovate Girls Athletic Rooms	GOB	1,500	sf	\$100.00	\$150,000	\$195,000	BS-G	
FacRen	Plumbing		Main RHS	Replace Sewer Lines	GOB	1,000	lf	\$250.00	\$250,000	\$325,000	BS-G	
PreMaint	Roof		Main RHS	Repair Roof leaks and Crickets	GOB	1	ea	\$250,000.00	\$250,000	\$325,000	BS-G	
FacRen	Wall Finishes		Main RHS	Repair Exterior Finishes / Stucco	GOB	150,000	sf	\$8.00	\$1,200,000	\$1,560,000	BS-G	
PreMaint	Wall Finishes		Main RHS	Exterior trim / facia - repair	GOB	1	ea	\$250,000.00	\$250,000	\$325,000	BS-G	
FacRen	Floor Finishes		Aux. Gym RHS	Upgrade Flooring	GOB	7,428	sf	\$6.00	\$44,568	\$57,938	BS-G	\$15,059,768
FacRen	Institutional Equipment		Aux. Gym RHS	Repair Bleachers	SB-9	400	ea	\$150.00	\$60,000	\$78,000	BS-S	
FacRen	Institutional Equipment		Aux. Gym RHS	Replace/repair PE Lockers	SB-9	100	ea	\$150.00	\$15,000	\$19,500	BS-S	
FacRen	Wall Finishes		Aux. Gym RHS	Install Acoustic Wall Treatment in Gym	SB-9	750	sf	\$25.00	\$18,750	\$24,375	BS-S	
FacRen	Wall Finishes		Aux. Gym RHS	Interior Paint	SB-9	10,000	sf	\$2.00	\$20,000	\$26,000	BS-S	
AdqStd	HVAC		Campus RHS	HVAC - assessment	SB-9	166,264	sf	\$0.25	\$41,566	\$54,036	BS-S	
FacRen	Ceiling finishes		Fine Arts RHS	Replace Ceiling Tiles	SB-9	15,265	sf	\$5.00	\$76,325	\$99,223	BS-S	
FacRen	Exterior Windows and Doors		Fine Arts RHS	Replace Exterior Windows	SB-9	250	sf	\$200.00	\$50,000	\$65,000	BS-S	
FacRen	Exterior Windows and Doors		Fine Arts RHS	Replace Exterior Doors	SB-9	4	sf	\$7,500.00	\$30,000	\$39,000	BS-S	
FacRen	Floor Finishes		Fine Arts RHS	Replace Classroom Carpet	SB-9	4,580	sf	\$6.00	\$27,480	\$35,724	BS-S	
FacRen	Institutional Equipment		Fine Arts RHS	Upgrade Equipment	SB-9	15,265	ea	\$3.00	\$45,795	\$59,534	BS-S	
FacRen	Roof		Fine Arts RHS	Coat Existing Roof	SB-9	7,500	sf	\$6.00	\$45,000	\$58,500	BS-S	
FacRen	Exterior Windows and Doors		Ind. Arts RHS	Replace Exterior Windows	SB-9	250	sf	\$200.00	\$50,000	\$65,000	BS-S	

## Capital Improvements Plan Priorities

Ruidoso Municipal School District  
5 Year Facilities Master Plan

CATEGORY	SYSTEM	AREA	FACILITY NAME	FACILITY NEEDS	GOB/S B-9	QTY	UNIT	COST/UNIT	MACC	TOTAL PROJECT COST	Project Type / Funding	5 Year Facilities SUBTOTALS
FacRen	Floor Finishes	Ind. Arts	RHS	Replace Classroom Carpet	SB-9	3,000	sf	\$6.00	\$18,000	\$23,400	BS-S	
FacRen	Institutional Equipment	Ind. Arts	RHS	Upgrade Equipment	SB-9	13,472	ea	\$3.00	\$40,416	\$52,541	BS-S	
FacRen	Interior Doors, Partitions, Stairs, Elevator	Ind. Arts	RHS	Replace Interior Doors	SB-9	32	ea	\$500.00	\$16,000	\$20,800	BS-S	
AdqStd	Main Power/Emergency	Ind. Arts	RHS	Replace Main Power/Emergency	SB-9	13,472	sf	\$5.00	\$67,360	\$87,568	BS-S	
FacRen	Roof	Ind. Arts	RHS	Coat Existing Roof	SB-9	6,500	sf	\$6.00	\$39,000	\$50,700	BS-S	
FacRen	Floor Finishes	Main	RHS	Food Service Needs: replace ceiling tiles and flooring	SB-9	5,000	sf	\$16.00	\$80,000	\$104,000	BS-S	
EdPro	Wall Finishes	Main	RHS	Install Acoustic Wall Treatment in Gym	SB-9	1,000	sf	\$25.00	\$25,000	\$32,500	BS-S	
FacRen	Wall Finishes	Aux. Gym	RHS	Wall Finishes	SB-9	25,000	sf	\$2.00	\$50,000	\$65,000	BS-S	\$1,060,400
L/H/S	Fire Sprinkler	Fine Arts	RHS	Sprinkler Fine Arts Bldg.	GOB	15,265	sf	\$10.00	\$152,650	\$198,445	LHS-G	
L/H/S	Communications/Security	Fine Arts	RHS	Upgrade communications System	GOB	15,265	sf	\$2.00	\$30,530	\$39,689	LHS-G	
L/H/S	Communications/Security	Ind. Arts	RHS	Upgrade communications System	GOB	13,472	sf	\$2.00	\$26,944	\$35,027	LHS-G	
L/H/S	Fire Sprinkler	Ind. Arts	RHS	Sprinkler Ind. Arts Building	GOB	13,472	sf	\$10.00	\$134,720	\$175,136	LHS-G	
L/H/S	Communications/Security	Main	RHS	Upgrade communications System	GOB	128,805	sf	\$2.00	\$257,610	\$334,893	LHS-G	
L/H/S	Fire Sprinkler	Main	RHS	Main Gym - sprinkler system	GOB	13,152	sf	\$10.00	\$131,520	\$170,976	LHS-G	
L/H/S	Fire Sprinkler	Main	RHS	Upstairs is not sprinklered	GOB	25,000	sf	\$8.00	\$200,000	\$260,000	LHS-G	
L/H/S	Interior Doors, Partitions, Stairs, Elevator	Main	RHS	Main Gym - add ADA access	GOB	1	ea	\$50,000.00	\$50,000	\$65,000	LHS-G	\$1,279,166
L/H/S	Communications/Security	Ind. Arts	RHS	Install ADA Signage	SB-9	38	ea	\$50.00	\$1,900	\$2,470	LHS-S	
L/H/S		Main	RHS	TeePee Lounge Entry is not ADA Compliant	SB-9	1	ea	\$12,000.00	\$12,000	\$15,600	LHS-S	\$18,070
EdPro		Ind. Arts	RHS	Add Paint Booth - Vocational	GOB	1	sf	\$100,000.00	\$100,000	\$130,000	M-GOB	
EdPro		Main	RHS	Create Life Skills Classroom	GOB	1,250	sf	\$125.00	\$156,250	\$203,125	M-GOB	
EdPro		Main	RHS	Renovate WTS Room to Video Room	GOB	1,125	sf	\$75.00	\$84,375	\$109,688	M-GOB	\$442,813
LP	Interior Walls	Main	RHS	Library - renovate planter area	SB-9	250	sf	\$175.00	\$43,750	\$56,875	M-SB-9	
EdPro		Main	RHS	Replace Training RM Hot Tube with Cold Tub	SB-9	1	ea	\$15,000.00	\$15,000	\$19,500	M-SB-9	
EdPro		Main	RHS	Create Therapy Room	SB-9	250	sf	\$75.00	\$18,750	\$24,375	M-SB-9	\$100,750
PreMaint	Preventive Maintenance	Campus	RHS	Preventive Maintenance	SB-9	575	Student	\$200.00	\$115,000	\$149,500	PM-S	\$149,500
Tech	Technology	Campus	RHS	Technology	GOB	575	Student	\$370.00	\$212,750	\$276,575	Tech-G	\$276,575
FacRen	Parking Lots		RHS-Site	Resurface All Parking Lots	GOB	50,000	sf	\$4.00	\$200,000	\$260,000	BS-G	\$260,000
L/H/S	Communications/Security		RHS-Site	Expand Parking Security	GOB	25,000	sf	\$6.00	\$150,000	\$195,000	LHS-G	
L/H/S	Communications/Security		RHS-Site	Vehicular Traffic-Service Road	GOB	1	ea	\$100,500.00	\$100,500	\$130,650	LHS-G	
L/H/S	Walkways		RHS-Site	Repair / replace damaged sidewalk and roads	GOB	1	ea	\$75,000.00	\$75,000	\$97,500	LHS-G	\$423,150
L/H/S	Site Lighting		RHS-Site	Upgrade Exterior Lighting	SB-9	1	ea	\$45,000.00	\$45,000	\$58,500	LHS-S	\$58,500
LP	Site Lighting		RHS-Site	Install Stadium Lights at Football field	GOB	4	ea	\$75,000.00	\$300,000	\$390,000	M-GOB	
LP	Playground Equipment		RHS-Site	Landscaping; Outdoor Areas - Create social / Park Areas for students, basketball courts, volleyball	GOB	4,000	sf	\$30.00	\$120,000	\$156,000	M-GOB	
FacRen	Site Specialities		RHS-Site	Replace Track Surface	GOB	1	ea	\$150,000.00	\$150,000	\$195,000	M-GOB	
LP	Site Specialities		RHS-Site	Install Turf at Football Field	GOB	1	ea	\$900,000.00	\$900,000	\$1,170,000	M-GOB	
LP	Site Specialities		RHS-Site	Install Bleachers for 3000	GOB	3,000	ea	\$150.00	\$450,000	\$585,000	M-GOB	\$2,496,000
LP	Site Specialities		RHS-Site	Replace Track Storage	SB-9	1	ea	\$20,000.00	\$20,000	\$26,000	M-SB-9	\$26,000
PreMaint	Ceiling Finishes		RMS	Replace damaged Ceiling Tiles	SB-9	5,000	sf	\$5.00	\$25,000	\$32,500	BS-S	\$32,500
FacRen	Floor Finishes		RMS	Commons Floor Finish	GOB	20,000	ea	\$8.00	\$160,000	\$208,000	BS-G	
AdqStd	HVAC Controls System		RMS	Upgrade HVAC Controls System	GOB	1	ea	\$200,000.00	\$200,000	\$260,000	BS-G	
PreMaint	Roofs		RMS	Repair Roof Leaks	GOB	110,994	sf	\$2.00	\$221,988	\$288,584	BS-G	\$756,584
L/H/S	Communications/Security		RMS	Renovate Reception/Secretary - enclose	GOB	700	sf	\$150.00	\$105,000	\$136,500	LHS-G	\$136,500
LP	Wall Finishes		RMS	Upgrade Commons Aesthetics	GOB	25,000	sf	\$5.00	\$125,000	\$162,500	M-GOB	\$162,500
PreMaint	Interior Doors, Partitions, Stairs, Elevator		RMS	Repair Doors in Music Practice Room	SB-9	4	ea	\$1,250.00	\$5,000	\$6,500	M-SB-9	
PreMaint	Interior Doors, Partitions, Stairs, Elevator		RMS	Repair Cork Doors in Art	SB-9	2	ea	\$1,250.00	\$2,500	\$3,250	M-SB-9	\$9,750
PreMaint	Preventive Maintenance	Campus	RMS	Preventive Maintenance	SB-9	500	Student	\$200.00	\$100,000	\$130,000	PM-S	\$130,000
Tech	Technology	Campus	RMS	Technology	GOB	500	Student	\$370.00	\$185,000	\$240,500	Tech-G	\$240,500
PreMaint	Landscaping		RMS-Site	Install xeriscape at Basketball courts	SB-9	1	ea	\$3,000.00	\$3,000	\$3,900	BS-S	\$3,900
L/H/S	Communications/Security		RMS-Site	One road for access / egress	GOB	1	ea	\$1,250,000.00	\$1,250,000	\$1,625,000	LHS-G	\$1,625,000
L/H/S	Walkways		RMS-Site	Connect Middle School with High School with a walking path	GOB	25,000	sf	\$50.00	\$1,250,000	\$1,625,000	M-GOB	
Local Policy	Plumbing		RMS-Site	Restrooms @ RMS Field	GOB	500	sf	\$325.00	\$162,500	\$211,250	M-GOB	\$1,836,250
AdqStd	Fencing		RMS-Site	Install fencing to separate students and visitors	SB-9	125	lf	\$100.00	\$12,500	\$16,250	M-SB-9	
PreMaint	Landscaping		RMS-Site	Replace rocks adjacent to turf field with appropriate material	SB-9	1	ea	\$3,000.00	\$3,000	\$3,900	M-SB-9	\$20,150



# Capital Improvements Plan Priorities

Ruidoso Municipal School District  
5 Year Facilities Master Plan

CATEGORY	SYSTEM	AREA	FACILITY NAME	FACILITY NEEDS	GOB/S B-9	QTY	UNIT	COST/UNIT	MACC	TOTAL PROJECT COST	Project Type / Funding	5 Year Facilities SUBTOTALS
AdqStd	Lighting / Branch Circuits		RSPAC	Theather Lighting Upgrade	GOB	1	ea	\$250,000.00	\$250,000	\$325,000	BS-G	\$325,000
AdqStd	HVAC		RSPAC	Repair HVAC System	SB-9	1	ea	\$35,000.00	\$35,000	\$45,500	BS-S	\$45,500
L/H/S	Communications/Security		RSPAC	Sound System Upgrade	SB-9	1	ea	\$75,000.00	\$75,000	\$97,500	LHS-S	\$97,500
PreMaint	Site Specialities	Site	RSPAC	Repair Stone Retaining Wall	SB-9	1	ea	\$25,000.00	\$25,000	\$32,500	M-SB-9	\$32,500
AdqStd	Air/Ventilation Equipment		SVP	Replace Air/Ventilation Equipment	GOB	40,102	sf	\$10.00	\$401,020	\$521,326	BS-G	
PreMaint	Roofs		SVP	Roof Leaks-replace roof, extend overhang, repair damaged exterior finishes	GOB	33,887	sf	\$25.00	\$847,175	\$1,101,328	BS-G	\$1,622,654
PreMaint	Exterior Windows and Doors		SVP	Windows - install bottom drain	SB-9	29	ea	\$750.00	\$21,750	\$28,275	BS-S	
AdqStd	HVAC		SVP	HVAC - balance existing system	SB-9	1	ea	\$35,000.00	\$35,000	\$45,500	BS-S	
FacRen	Interior Doors, Partitions, Stairs, Elevator		SVP	Re-Key all doors	SB-9	68	ea	\$300.00	\$20,400	\$26,520	BS-S	\$100,295
L/H/S	Communications/Security		SVP	Upgrade Intercom	GOB	40,102	sf	\$2.00	\$80,204	\$104,265	LHS-G	
L/H/S	Fire Detection/Alarm		SVP	Upgrade Fire Alarm Upgrade	GOB	40,102	sf	\$3.00	\$120,306	\$156,398	LHS-G	\$260,663
PreMaint	Site Specialities		SVP	Cafeteria - Install wind block at playground door	SB-9	1	ea	\$7,500.00	\$7,500	\$9,750	M-SB-9	
LP	Site Specialities		SVP	Outdoor Shade Structures / Areas	SB-9	1	ea	\$8,500.00	\$8,500	\$11,050	M-SB-9	\$20,800
PreMaint	Preventive Maintenance		SVP	Preventive Maintenance	SB-9	375	Student	\$200.00	\$75,000	\$97,500	PM-S	\$97,500
Tech	Technology		SVP	Technology	GOB	375	Student	\$370.00	\$138,750	\$180,375	Tech-G	\$180,375
PreMaint	Site Specialities		SVP-Site	Storm Drainage	GOB	1	ea	\$375,000.00	\$375,000	\$487,500	BS-G	
FacRen	Playground Equipment		SVP-Site	Upgrade Playground Equipment	GOB	1	ea	\$150,000.00	\$150,000	\$195,000	BS-G	\$682,500
FacRen	Parking Lots		SVP-Site	Repair All Parking Lots	SB-9	25,000	sf	\$2.00	\$50,000	\$65,000	BS-S	\$65,000
FacRen	Ceiling Finishes	1965	WME	Replace Air/Ventilation Equipment	GOB	24,831	sf	\$8.00	\$198,648	\$258,242	BS-G	
FacRen	Ceiling Finishes	1965	WME	Replace Ceiling Tiles	GOB	24,831	sf	\$5.00	\$124,155	\$161,402	BS-G	
AdqStd	HVAC	1965	WME	HVAC Upgrade	GOB	24,831	sf	\$30.00	\$744,930	\$968,409	BS-G	
FacRen	Interior Doors, Partitions, Stairs, Elevator	1965	WME	Door Replacement	GOB	50	ea	\$2,500.00	\$125,000	\$162,500	BS-G	
AdqStd	Lighting / Branch Circuits	1965	WME	Electrical /Lighting /Emergency LightingUpgrade	GOB	24,831	sf	\$10.00	\$248,310	\$322,803	BS-G	
AdqStd	Main Power/Emergency	1965	WME	Main Power / Emergency Upgrade	GOB	24,831	sf	\$8.00	\$198,648	\$258,242	BS-G	
FacRen	Plumbing	1965	WME	Plumbing/Restroom Upgrade	GOB	1,255	sf	\$350.00	\$439,250	\$571,025	BS-G	
AdqStd	Air/Ventilation Equipment	1976	WME	Replace Air/Ventilation Equipment	GOB	5,921	sf	\$8.00	\$47,368	\$61,578	BS-G	
AdqStd	Air/Ventilation Equipment	1976	WME	Replace Ceiling Tiles	GOB	5,921	sf	\$5.00	\$29,605	\$38,487	BS-G	
FacRen	Exterior Windows and Doors	1976	WME	Door Replacement	GOB	15	ea	\$7,500.00	\$112,500	\$146,250	BS-G	
AdqStd	HVAC	1976	WME	HVAC Upgrade	GOB	5,921	sf	\$30.00	\$177,630	\$230,919	BS-G	
AdqStd	HVAC	1992	WME	HVAC Upgrade	GOB	23,649	sf	\$30.00	\$709,470	\$922,311	BS-G	
AdqStd	HVAC	1997	WME	HVAC Upgrade - cooling	GOB	10,212	sf	\$15.00	\$153,180	\$199,134	BS-G	
FacRen	Exterior Windows and Doors	Campus	WME	Window Replacement	GOB	2,250	sf	\$175.00	\$393,750	\$511,875	BS-G	
FacRen	Wall Finishes	Campus	WME	Exterior Finish Repair - Stucco	GOB	25,000	sf	\$8.00	\$200,000	\$260,000	BS-G	
FacRen	Floor Finishes	Campus	WME	Floor Finish Replacement	GOB	64,613	sf	\$6.00	\$387,678	\$503,981	BS-G	\$5,577,159
FacRen	Floor Finishes	1965	WME	Floor Finish Replacement	SB-9	24,831	sf	\$6.00	\$148,986	\$193,682	BS-S	
PreMaint	Exterior Windows and Doors	1976	WME	Repair areas of water infiltration at Windows and doors	SB-9	1	ea	\$25,000.00	\$25,000	\$32,500	BS-S	
FacRen	Floor Finishes	1976	WME	Floor Finish Replacement	SB-9	5,921	sf	\$6.00	\$35,526	\$46,184	BS-S	
AdqStd	Lighting / Branch Circuits	1976	WME	Electrical /Lighting /Emergency LightingUpgrade	SB-9	5,921	sf	\$10.00	\$59,210	\$76,973	BS-S	
AdqStd	Main Power/Emergency	1976	WME	Main Power / Emergency Upgrade	SB-9	5,921	sf	\$8.00	\$47,368	\$61,578	BS-S	
FacRen	Floor Finishes	1992	WME	Floor Finish Replacement	SB-9	23,649	sf	\$6.00	\$141,894	\$184,462	BS-S	
FacRen	Floor Finishes	1997	WME	Floor Finish Replacement	SB-9	7,500	sf	\$6.00	\$45,000	\$58,500	BS-S	\$653,879
L/H/S	Interior Doors, Partitions, Stairs, Elevator	1965	WME	ADA-Classroom Alcoves and exits	GOB	10	ea	\$12,000.00	\$120,000	\$156,000	LHS-G	
L/H/S	Communications/Security	1976	WME	Office / Entry-renovation	GOB	750	sf	\$150.00	\$112,500	\$146,250	LHS-G	
L/H/S	Fire Sprinkler	1992	WME	Sprinkler 5th grade Wing	GOB	15,199	sf	\$10.00	\$151,990	\$197,587	LHS-G	
L/H/S	Communications/Security	1997	WME	Upgrade Intercom	GOB	10,212	sf	\$2.00	\$20,424	\$26,551	LHS-G	
L/H/S	Fire Detection/Alarm	1997	WME	Upgrade Fire Alarm Upgrade	GOB	10,212	sf	\$3.00	\$30,636	\$39,827	LHS-G	
L/H/S	Communications/Security	Campus	WME	Upgrade Intercom	GOB	64,613	sf	\$2.00	\$129,226	\$167,994	LHS-G	
L/H/S	Communications/Security	Campus	WME	Building Security-Camera	GOB	82,036	sf	\$3.00	\$246,108	\$319,940	LHS-G	
L/H/S	Fire Detection/Alarm	Campus	WME	Upgrade Fire Alarm Upgrade	GOB	64,613	sf	\$3.00	\$193,839	\$251,991	LHS-G	\$1,306,140
AdqStd	Wall Finishes	1965	WME	Cafeteria / Serving Area - renovation	GOB	500	sf	\$200.00	\$100,000	\$130,000	M-GOB	\$130,000
PreMaint	Foundation/Slab/Structure	Campus	WME	Repair Floor Cracks in Cafeteria	SB-9	1	ea	\$25,000.00	\$25,000	\$32,500	M-SB-9	
FacRen	Interior Doors, Partitions, Stairs, Elevator	Campus	WME	Re-Key all doors	SB-9	150	ea	\$300.00	\$45,000	\$58,500	M-SB-9	\$91,000
PreMaint		Campus	WME	Preventive Maintenance	SB-9	525	Student	\$200.00	\$105,000	\$136,500	PM-S	\$136,500

**SECTION  
3.3**

**Capital Improvements Plan Priorities**

**BUILDING SYSTEMS**

Ruidoso Municipal School District  
5 Year Facilities Master Plan

CATEGORY	SYSTEM	AREA	FACILITY NAME	FACILITY NEEDS	GOB/S B-9	QTY	UNIT	COST/UNIT	MACC	TOTAL PROJECT COST	Project Type / Funding	SUBTOTALS
Tech	Technology	Campus	WME	Technology	GOB	525	Stude	\$370.00	\$194,250	\$252,525	Tech-G	\$252,525
AdqStd	Air/Ventilation Equipment	1976	WME-G	Replace Air/Ventilation Equipment	GOB	17,423	sf	\$8.00	\$139,384	\$181,199	BS-G	
FacRen	Ceiling Finishes	1976	WME-G	Replace Ceiling Finishes	GOB	17,423	sf	\$5.00	\$87,115	\$113,250	BS-G	
FacRen	Exterior Windows and Doors	1976	WME-G	Door Replacement	GOB	15	ea	\$7,500.00	\$112,500	\$146,250	BS-G	
AdqStd	HVAC	1976	WME-G	HVAC - Upgrade/replacement	GOB	17,423	sf	\$30.00	\$522,690	\$679,497	BS-G	
FacRen	Lighting / Branch Circuits	1976	WME-G	Electrical /Lighting /Emergency LightingUpgrade	GOB	17,423	sf	\$10.00	\$174,230	\$226,499	BS-G	
AdqStd	Main Power/Emergency	1976	WME-G	Main Power / Emergency Upgrade	GOB	17,423	sf	\$8.00	\$139,384	\$181,199	BS-G	
FacRen	Institutional Equipment	1976	WME-G	Bleachers - replace	GOB	500	ea	\$200.00	\$100,000	\$130,000	BS-G	
EdPro	Institutional Equipment	1976	WME-G	Locker Area - renovate	GOB	8,500	sf	\$175.00	\$1,487,500	\$1,933,750	BS-G	
FacRen	Plumbing	1976	WME-G	Upgrade Plumbing	GOB	400	sf	\$350.00	\$140,000	\$182,000	BS-G	\$3,773,644
FacRen	Floor Finishes	1976	WME-G	Floor Finish Replacement	SB-9	9,937	sf	\$6.00	\$59,622	\$77,509	BS-S	
FacRen	Interior Doors, Partitions, Stairs, Elevator	1976	WME-G	Replace Interior Doors	SB-9	20	ea	\$2,500.00	\$50,000	\$65,000	BS-S	
FacRen	Plumbing	1976	WME-G	Hot Water - install	SB-9	1	ea	\$8,500.00	\$8,500	\$11,050	BS-S	
FacRen	Wall Finishes	1976	WME-G	Install Acoustic Wall Treatment in Gym	SB-9	750	sf	\$25.00	\$18,750	\$24,375	BS-S	
FacRen	Wall Finishes	1976	WME-G	Paint Interior	SB-9	10,000	sf	\$2.00	\$20,000	\$26,000	BS-S	\$203,934
L/H/S	Communications/Security	1976	WME-G	Upgrade Intercom	GOB	17,423	sf	\$2.00	\$34,846	\$45,300	LHS-G	
L/H/S	Fire Detection/Alarm	1976	WME-G	Upgrade Fire Alarm Upgrade	GOB	17,423	sf	\$3.00	\$52,269	\$67,950	LHS-G	\$113,250
FacRen	Institutional Equipment	1976	WME-G	Basketball Frames & Goals - replace	SB-9	6	ea	\$5,500.00	\$33,000	\$42,900	M-SB-9	\$42,900
PreMaint		1976	WME-G	Preventive Maintenance	GOB	0	Studen	\$200.00	\$0	\$0	PM-S	\$0
PreMaint	Site Specialities		WME-Site	Perimeter Drainage and rework drainage at Back of Gym	GOB	1	ea	\$375,000.00	\$375,000	\$487,500	BS-G	
FacRen	Parking Lots		WME-Site	Repair All Parking Lots	GOB	40,000	sf	\$2.00	\$80,000	\$104,000	BS-G	\$591,500
L/H/S	Site Specialities		WME-Site	Vehicular & Pedestrian Traffic	GOB	1	ea	\$125,000.00	\$125,000	\$162,500	LHS-G	
L/H/S	Walkways		WME-Site	Sidewalk Replacement	GOB	1	ea	\$75,000.00	\$75,000	\$97,500	LHS-G	\$260,000
LP	Site Lighting		WMRec	Field Lights	GOB	4	ea	\$75,000.00	\$300,000	\$390,000	M-GOB	
LP	Site Specialities		WMRec	Storage	GOB	200	sf	\$135.00	\$27,000	\$35,100	M-GOB	
LP			WMRec	Baseball fields need: field house that includes: locker rooms - 80 boys and 80 girls; offices, restrooms; weight room; concessions.	GOB	4,750	sf	\$265.00	\$1,258,750	\$1,636,375	M-GOB	\$2,061,475
<b>DISTRICT TOTAL:</b>									<b>\$53,253,065</b>	<b>\$69,228,985</b>		<b>\$69,228,985</b>

LEGEND:  
M-GOB Miscellaneous District Projects - Anticipate GOB funds  
M-SB-9 Miscellaneous Projects - Anticipate SB-9 funds  
BS-G Building System Project - Anticipate GOB Funds  
BS-S Building System Project - Anticipate SB-9 Funds  
LHS-G Life-Health-Safety-Code Project - Anticipate GOB funds  
LSH-SB-9 Life-Health-Safety-Code Project - Anticipate SB-9 funds  
PM-S Preventive Maintenance Project - Anticipate SB-9 funds  
Tech-G Technology Project - Anticipate GOB funds

## Capital Improvements Plan Priorities

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